No.31,108 • THE FINANCIAL TIMES LIMITED 1990

Monday March 26 1990

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#### Kohl to press Argentina for sharper seeks to reductions in

World News

#### **Nato troops** West German Chancellor Helmut Kohl will press UK Prime Minister Mrs Margaret Prime Minister Mrs Margaret Thatcher this week to accept a timetable for much sharper than planned cuts in Nato armies and nuclear weapons in the Federal Republic as part of the process of German uniffcation.

Bonn wants to complete mone-tary union with East Germany by summer, if possible by July

# Club fire kills 87

Fire raced through a packed, illegal nightchub in the Bronz, New York, killing at least 87 people who had been dancing to calypse and reggae music. Police suspect the blaze may have been started deliberately in a club mostly frequented by Hondurans. Page 4

#### **Archbishop resigns** Dr Robert Runcle has resigned as Archbishop of Canterbury, Lambeth Palace announced in London on the tenth anniversary of his enthronement. The resignation takes effect next January 31. Page 6

Ligachev omitted Soviet President Mikhail Gorbachev named five more mem-bers of his powerful new presidential council but left out Politburo hardliners such as

#### Azerbaljan deaths

Yegor Ligachev. Page 2

Nine people, including a family of five, were killed in the Soviet southern republic of Azerbaijan in attacks by Arme-nian militants.

#### China admits errors China's official media have admitted that at least some people were unjustly accused in the round-up of anti-government protesters which followed the Tiananmen Square massa. cre in Peking last June.

Visit scaled down
France's National Frunt scaled
down a promised visit in file
southern city of Lyon by West
German far-right leader Franz
Schoenhuber after protests from the mayor and the local Jewish community.

#### Kuwait denles abuse Kuwait rejected an Amnesty International report urging it to probe allegations of serious human rights abuses. The report said that Shia detainees had been held without trial

#### Angola initiative Soviet Foreign Minister Eduard Shevardnadze arrived in Nigeria. Before leaving Zimbahwe, he said he and US Secretary of State James Baker had agreed to work together on ending the wars in Angola and Mozambique. Page 4

Bangladesh violence At least 26 people were killed and more than 1,500 injured as rival groups armed with guns and bombs clashed in poil violence as Bangladesh's rural elections ended amid charges of widespread fraud.

#### Kosovo tense

Troops and heavily-armed police kept a tense peace in the Yugoslav province of Kosovo after the federal gov-ernment accused etbnic Albanians of stirring unrest over

#### Nixon explains Former US president Richard

Nixon discloses in a book soon to be published that severe depression almost cost him his life after the Watergate scandal toppled him from power in 1974.

#### Back-to-school plea Black South African leader Nelson Mandela urged students to return to class and call off boycotts which have disrupted schools for years.

#### Aden shooting Agitators shot at police during a student demonstration outside Aden, in Marxist South

Yemen, seriously wounding one officer. "Anti-democracy elements" were blamed. Modigliani record

#### Modigliani's The Pretty Shopkeeper was sold for FFr63m (\$10.9m) at auction in Paris, breaking the world record for a work by the Italian artist.

Wang founder dies An Wang, founder of Wang Laboratories, has died aged 70. A Shanghai immigrant to the US, he created a billion-dollar company through brilliant inventions and entrepreneurial excellence. Oblimary, page 3; reaction, page 20

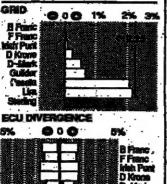
# unblock IMF

# loan tranches ARGENTINA'S Government has sent a fresh letter of intent to the International Monetary Fund in Washington, hoping to unblock several tranches of a \$1.40n stand-by loan which was suspended by the Fund at the start of this year. Only the first tranche, some \$230m, has been dishursed. Page 4

EUROPEAN Monetary System: A weaker D-Mark helped keep pressure off the EMS last week Strongest currencies were the Strongest currencies were the lira and peseta, well above the other members. The French franc remained near the bottom of the system, but was perhaps the best performing currency on the week, afterencouraging French economic news. The D-Mark drifted lower as the markets resa-

lower as the markets reas-sessed the East German election result and the possible inflationary impact from Ger-man monetary union. Currencles, Page 37

March 23 1990 GRID Firence Firence Main Purit D Krowe D-Mark Guilder



Link ECU Party : Day Postio The chart shows the constraint on EMS exchange rates. The supper grid, based on the textern's weakest currency, define. The cross-rates from which only the pesseta may move by white than 2's per cent. The lawer chart gives currencies' diver-gence from the central rate against the Ecu.

been warned that one of the main limits to competition built into the liberalised UK electricity market has be breached a week before the market is due to come into operation. Page 10

US will now probably join the proposed European Recon-struction and Development Bank to assist economic reform in Eastern Europe, although the Administration is taking a tough line on limiting borrowing by the Soviet Union.

Page 5

SWITZERLAND is investiga-SWITZERLAND is investiga-ting whether a trading firm, of which the husband of for-mer justice minister Mrs Elisa-beth Kopp was once vice-chair-man, laundered drugs profits. The Zurich District Attorney is leading the inquiry into Shakarchi Trading AG, a gold and correctly company run

and currency company run-by Mr Mohamed Shakarchi. CREDITO Italiano, Italian bank, saw net earnings fall to L270bn (\$214m) last year from L416bn in 1988, when income was boosted by the

one off sale of its shares in Mediobanca. Page 24 ROMATSU, construction machinery company, has become the first Japanese com-pany to concede a two-hour reduction in the working week

for UK employees since unions launched a national strikes campaign. Page 10 HONG KONG: A simmering row between the Securities and Futures Commission, the colony's market watchdog, and the market practitioners it eks to regulate has broken

into the open. Page 24, Lex

Page 20 BERISFORD International the British Sugar owner which has started merger discussions with Tate & Lyle, is expected to announce a management buy-out of its UK property ment arm for about £100m (\$160m). Page 25

**NOVA CORPORATION of Can**ada, weighed down by heavy debt and depressed world pet-rochemical prices, has put its synthetic rubber division at Ontario up for sale. Page 24

#### Weekly share price changes

The Financial Times is now publishing weekly percentage price changes for all stocks listed in the London Share Service. These figures appear on Mondays in place of net divi-dend information, which will be shown on other days.

# Baltic nationalists to seek | Fiat plans freedom in three republics \$4bn Soviet

THE DOMINANT nationalist movements in all three Soviet Baltic republics this weekend pledged their determination to seek independence from the Soviet Union side by side.

As the Communist Party of Estomia voted by a large majority to declare its own independence from the Soviet Communist Party, and to seek the neace from the Soviet Comminist Party, and to seek the independence of the republic in its official party programme, leaders of the nationalist movement met in Vilnius to declare their solidarity with Lithuania, which has already embarked

which has already embarsed on that path.

They denounced Soviet attempts to intimidate the Lithuanian parliament through military scare tactics," and both Estonia and Latvia spelt out their own independence

The Supreme Soviet of Estonia, with pro-independent parties confident of a two-thirds majority, is expected simply to declare the republic no longer a "Soviet republic" when it meets on April 2 and 8. As for Latvis, the parliament will not meet until May but Mr Dainis Ivans, leader of the Lat-vian Popular Front, promised that its first act would be to



USSR. The Popular Front of Estonia and Latvia met the leaders of Sajudis, the Lithuanian independence movement, in Vilnius on Saturday night after a week of growing pressure from Moscow on the republican leadership.

Last night Mr Romualdis Ozolas, a Sajudis leader and deputy prime minister, amounced that he expected a military takeover of the repub-

military takeover of the republican parliament. At the same time, members of the Communist Party minority loyal to Moscow, backed by soldiers, seized new party buildings.

The Baltic Nationalist Movement, which meets every month in the so-called Battic Council, effectively controls large majorities in all the par-liaments since the latest round of republican elections.

This shows that the peoples

"This shows that the peoples of Betonia, Lativa and Lithuania have formally demonstrated their will to achieve a single aim: the independence of their states," the leaders said.
"Therefore the Baltic Council considers that any attempt to interrupt the democratic and parliamentary process either from within or by enternal forces will be directed fully nal forces will be directed fully against the will of the people of Estonia, Latvia and Lithu-

mia."
They called on the Government of the Soviet Union "to stop its military scare tactics and pressure towards Lithuania, and also inciting its citizens to break the laws of the Lithuanian government." They went on to call for "constructive permitted on an intertive negotiations on an inter-government level" leading to their declared ambition of inde-

pendence.
The solidarity of the three
Baltic republics is critical to
Lithuania's hopes of forcing
President Mikhail Gorbachev

to alt down and discuss with them the terms for real indeendence. At the moment, in spite of

At the moment, in spite of the parliament's pronouncements, virtually every aspect of life in the republic is unchanged transport and telecommunication links are kept open by Moscow, hig factories are all controlled by the USSR, and the Soviet Government still runs the large military establishment and the network of the KGB.

In spite of reports in the

of the KGR.

In spite of reports in the Soviet national media about rising tension in the republic, life in Lithuania appears calm. All borders are open, without any apparent increase in policing, and the centre of Vlinius was packed yesterday with normal Sunday strollers.

However, Mr Ozolas last night said he had received a report from a Soviet soldier that preparations were being made to take over the Lithuanian parliament, which has

nian parliament, which has suspended its session to select a new government until yester-

Periodic reports of unusual military movement continue to cause excitement in the parilament and the press. Background, Page 2

# investment the US to abandon plans to produce its Scorpio saloon at the GAZ plant. The November accord committed Fiat to a joint venture to produce 300,000 cars a year, code named AS3, based on its line model.

FURTHER foreign investment into the Soviet Union's automotive industry is expected as more details emerged at the weekend of Fiat's plans for the largest Western investment yet in the Soviet industry.

The deal negotiated by Fiat, the Italian manufacturer, will involve an investment of more

involve an investment of more than \$4.16bn during the

It could lead to the construction of one of the most techno-logically advanced engine plants in the world in the

Soviet Union.
Flat has also signed a letter of intent with the Polish Government to make its Tipo car

The Soviet plants planned for Yelabuga, a town 1,000 kilometres south-east of Moscow, will produce a car with a comwin produce a car win a com-bined Piat and Soviet name-plate, the first time a western car marque has been allowed in the Soviet car market.

The ambitious extension of

Fiat's manufacturing plans, which are three times the size of the outline deal announced last year, amount to a signifi-cant vote of confidence in the Soviet economy as the Govern-ment's economic reform pro-gramme enters a crucial phase. Fiat's move, which comes as the Soviet Government is engaged in a review of joint ventures with foreign enter-prises, could prompt other Ital-ian manufacturers to follow.

Other companies are considering joint ventures. Peugeot of France is negotiating with the Soviet authorities to produce its 505 saloon at the GAZ plant at Gorky, which produces the Volga car.
The Pengsot's intiative follows the decision by Ford of

and a third larger model with a 1,300cc engine, based on the Tempra salcon which has just gone on sale in Italy. The plant will eventually have an output of 900,000 cars a year. Fiat will also build a plant to produce 900,000 engines and gearboxes a year. The engine plant will be closely modelled on Fist's so-called Fire (fully integrated robotised engine)

The revised deal will lead to

the development of a second smaller car based on the Panda

Uno model

engine plant at Tremoli, in southern Italy, which is one of the world's most highly autothe world's most highly automated engine plants.

The Tempra car is likely to be powered by a larger version of fuel-efficient Fire engine. According to industry officials, the Fire engine, which is restricted to the 750cc-1,000cc range, has already been expanded to 1,300cc on a prototype basis.

A Soviet delegation led by life Ivan Stepanovic Silaev, vice president of the Soviet Council of Ministers visited the Tre-moli plant last week, as well as Flat's car assembly and gear box plants and technical research and development cen-

tre.

Fiat will be responsible for providing the technology for sheet metal pressing, body secondly, painting, large plas-tic components pressing, final tic components pressing, final assembly and testing. Financing details for the

#### Close vote likely in Hungarian poll By Judy Dampeey and Nicholas Danton in Budapest

HUNGARY'S two main main platform is the return of opposition parties last night land confiscated by the Com-

opposition parties last night appeared to be running neck-and-neck following a high turnout in the country's first free elections in more than 40

years.
The official results will be announced later today. However, an opinion poll of a third of the seats issued by the Hungarian hastitate for Public Opinion Research gave the liberal Alliance of Free Democrats 16 per cent of the wrist and the conservative Hungarian Democratic Forum the ian Democratic Forum the same. Neither party will be itself. However, the race between them is crucial because the leading party can hope for support from the

Smallholders, which, with a predicted 19 per cent, appear to hold the balance of power.

Like the two leading parties, the Smallholders favour privatisation and a move towards a market economy, but their

munisis in 1947.

Fidesz, the radical youth movement, polled a surprising 15 per cent, relegating the ruling Hungarian Socialist (former Communist) Party to fifth position with 7 per cent.

The polls clearly indicate that only seven parties will have seaps in the new Parliament, which will allay fears that Hungary would experience a period of instability and shifting coalitions.

shifting coalitions.

Voting in yesterday's first round, which will be followed by a second round on April 8, was as high as 70 per cent in constituencies in Budapest and possibly even higher in the countryside as the 7.5m-strong electorate chose from more nan 30 parties. Mr Istvan Bethlen, one of the

leading lights behind the conservative Hungarian Demo-Continued on Page 28 Background, Page 2

#### VW chief fails to dispel Spanish Investment fear

By Peter Bruce in Madrid

ME CARL HAHN, chairman of volkswagen, came to the Costa Brava at the weekend to calm Spanish fears that West Germany. man industrial interest in a democratising Eastern Europe will divert funds earmarked for

He may have inadvertently done the opposite. He told over 300 Spanish industrialists and bankers in Lioret de Mar that VW would have to revise upwards its

The enthusiasm for Eastern Europe expressed by both Mr Hahn and Mr Gerhard Leiner, Daimler Benz' finance director, left their audience in little doubt that Spain has lost its place as West German industry's favourite European investment target. Fall story, Page 3

## Major offers prospect of lower UK interest rates by early 1991

By Peter Horman and Philip Stephens in London

MR JOHN MAJORs the British Chancellor of the Euchequer, yesterday held out the prospect of "materially" lower UK interof "materially" lower UK interest rates from the beginning of next year as inflation fell.

He said there had been "encouraging" progress towards meeting the conditions for British entry into the exchange rate mechanism of the European Monetary System

It was important that the British inflation rate should be lower and "proximate" to the inflation rates of the UK's European partners before ster-ling entered the ERM. Condi-

tions for entry would probably be met if their inflation rate was the same as Britain's, he BBC television interview came as Sir Geoffrey Howe, the Deputy Prime Minister, insisted that the prospect of German monetary union could not be used as an excuse to delay full British participation in the

In an interview with the Financial Times, Sir Geoffrey said that Britain's pariners had

said that Hensin's partners had gone a long way to fulfilling their side of the bargain struck at the Madrid European Community summit in June.

The main obstacle to entry remained Britain's inflation raba But while that meant that the Government could not join now. The sooner we are able to create the conditions the to create the conditions the

Sir Geoffrey's comments on German monetary union appear at odds with the recent message from Downing Street that Mrs Margaret Thatcher sees creation of a single German currency as a possible obstacle to membership.

He also made it clear that while the Government had to be careful in choosing the right

moment, it should not rule out a decision to join before the next general election. His comments, with those of Mr. Major, confirm that Mrs Thatcher's three most senior ministers all see the possibility at least of membership before that election, which is due by

mid-1992.

Mr Major yesterday had words of modest encouragement for hard-pressed UK borrowers but said little to satisfy those City of London economists who this week criticised his first Budget as too soft to tackle Britain's inflationary Inflation is expected to rise

from February's 7.5 per cent annual rate to 9.5 per cent and possibly to double figures in April. Mr Major repeated the Treasury forecast that inflation would be slightly above 7 per cent at the end of this year and down to 5 per cent and falling by mid-1991. by mid-1991.

He said cutting inflation would not be put at risk by a premature reduction in inter-est rates. He added, however. "My expectation is that infla-tion, and therefore with it interest rates, will be materi-Continued on Page 20
Howe's not for turning,

# Involved in European M&A?

Acquisitions Monthly AMDATA has now completed the formation of its European network of

M & A specialists providing vital information for its unique database - AMDATA. Based on quality research

conducted by Acquisitions Monthly - the 'bible' of the M & A world -AMDATA has already collated over 20,000 deals and is increasing at the rate of over 200 deals a week!

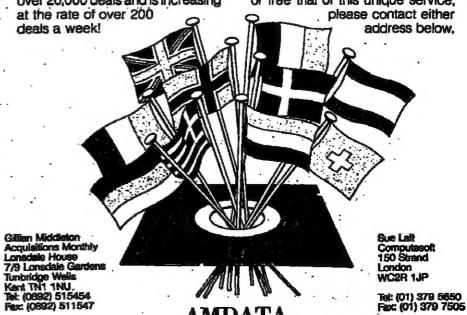
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#### THE MONDAY INTERVIEW



World Guide

Minister, refuses to allow his polite unflappability to be ruffled by the opposition Labour Party's recent by-election victory and its high standing among the electorate Page 42

base of its regional barons ...... US defence industry: The beginnings of a farewell to arms .... **Editorial comments** The need for a British role in Europe; US retreat in microchips ...... 18 Bucopean Community is Brussels equipped to apply merger regulations? Lext Rose-linted views from Frankfurt; Hong Hong ....

Business columns Chances for outsiders in the Japanese market ....

Surveys Bangladesh .. 

CONTENTS Managements BP re-appraises the power Sir Geoffrey Howe, the

British Deputy Prime

# Gorbachev excludes hardliners from council Deserters and 'lost souls'

MR Mikhail Gorbachev, the Soviet leader, yesterday named three more members of his powerful new presidential council to create a representative and strongly reformist body, but one excluding such Politburo hardliners as Mr

The appointees join 10 others named over the weekend. With the addition of Mr Nikolai Ryzkhov, who has an ex-officio seat on the council as prime minister, this takes the council to a larger-than-expected 16

Yesterday's appointments were Mr Vadim Bakartin, the Interior Minister, Mr Valeri Boldin, a senior party central committee member, and Mr Yuri Osipian, vice president of the Academy of Sciences. Creation of the council.

By Lionel Barber in Washington

IF President Gorbachev uses

force to depose the newly formed Lithuanian govern-

ment, the independence baton

passes to Mr Stasys Lozorattis Jr, the Baltic republic's charge d'affaires in Washington.

Fluent in six languages (but not Russian), Mr Lozoraitis is a

writer, lecturer and diplomat

extraordinaire. He has served

role, was approved by the Congress of People's Deputies earlier this month.

Extended executive powers for the Soviet President were also approved by the Congress

The body will assume overall responsibility for overseeing security, domestic and foreign policies and for the implemen-tation of a raft of radical economic measures Mr Gorbachev has pledged to introduce over the next few months to propel the Soviet Union towards a market economy.

It is also likely increasingly

to supplant the Politburo as the inner sanctum of Soviet policy-making as Mr Gorba-chev shifts real authority from the Communist Party to state

But analysts suggested yes-terday that the size, interdisci-

in the Lithuanian foreign ser-vice - which has clung improbably to its mission despite 50 years of Soviet sub-

jugation - ever since the Sec-ond World War.

His father, a former Lithua-

nian foreign minister, was sent to Italy in 1940. Lozoraitis Jr decoded his first diplomatic

cipher when he was 15 years

plinary and regional represen-tation of the body - which includes two writers and a leading workers' spokesman might make it more unwieldy and perhaps less effective than

had at first been thought.
"It's a classical piece of cabinet-making, broadly trying to take in a wide variety of interests," said one commentator,
"But its breadth suggests Mr
Gorbachev might finally still
rely on his close personal

At least 10 of the 16 on the council can be broadly charac-terised as Gorbachev supporters. And the Soviet leader has notably by-passed several con-servative Polithuro members apart from Mr Ligachev, with neither Mr Lev Zukev, the former Moscow party chief, nor Mr Vitaliev Vorotnikov, the chairman of the Russian

Lithuania's man in US quietly carries on the struggle

old. During the war, he was a member of an underground

group of Scarlet Pimpernels helping American prisoners of

war and Jews to escape.
After the War, Mr Lozoraitis served at the Lithuanian dele-

gation to the Holy See, and got to know five Popes. He took over the Washington legation, one step below a full embassy,

Supreme Soviet having been

As expected, however, Mr Dimitri Yazov, the conserva-tive Defence Minister, was among the 10 appointments made earlier at the weekend. So too were Mr Eduard Shev-

ardnadze, the Foreign Minister, Mr Alexander Yakovlev, the central committee secretary, and Mr Vladimir Kryuchkov, the KGB chairman - who are all Gorbachev alties. Others named to the body

include Mr Yuri Maslyukov, the conservative first deputy prime minister, Mr Stanislav Shatalin, a reformist econo-mist, deputies Mr Albert Kauls and Mr Veniamin Yarin, and writers Mr Valentin Rasputin - a noted ecologist and Russian nationalist - and Mr Chinghiz Atimatov, a strong Gorbachev loyalist.

in 1987, and he combines the

post with being representative to the Holy See in Rome. Mr Lozoraitis said recently:

My father never lost his faith. Before he died, he affirmed his belief that Lithuania will be

free. He said: 'All dictatorships

crumble'. Even Hitler did not

The Lithuanian legation is

last his 1,000 years."



Ligachev: by-passed by

based in a 40-room mansion at 2622 16th Street, the same building the Lithuanian gov-ernment bought in 1920. Yes-terday, a staff member said Mr

Lozoraitis was believed to be in Rome and would return to the

US next week. "We have had telephone calls from all over the world," ahe said, "and the

# await their fate in Vilnius

THE PSYCHIATRIC hospital in New Vilnius is one of those depressingly neo-Victorian institutions with echoing corridors and peeling paint and plaster, where one meets the occasional patient wandering like a lost soul. About two dozen Lithuanian

deserters from the Red Army are camped out there in a wing normally reserved for dis-turbed teenagers - which is probably what their former officers would consider them. In fact, they could scarcely be a more normal bunch of youths, some still sporting teenage acne, others a first fur-

tive moustache. A couple are budding car mechanics, one simply said he wants to be "a worker", another has several job offers already as an art restorer when he comes out of the army, and one young father has a five-month-old baby at home.

baby at home.
Yet they represent probably
the single most sensitive challenge to Soviet power in the
rebellious republic of Lithuania and their presence could
yet be the flashpoint for some
sort of Soviet armed intervention to expect them. tion to arrest them. They are waiting with a mixture of bra-vado and trapidation for whatever fate may have in store. They sleep in a couple of bat-tered hospital wards, behind a

NINE people, including a family of five, have been killed in the southern republic of Azerbaijan in attacks by Armenian militants, official reports from the region said yesterday, Reuter reports from Moscow. The reports, carried by the official Tass news agency, said the attacks took place on Saturday in the Kazakh dis-trict of Azerbatjan.

door with a simple lock, protected by nothing more than a large Red Cross flag and a handful of nurses with Red Cross armbands, If the army wants to pick them up, there is nothing to stop it.

"Of course, we are better off here than in the army," says Mr Kestutis Krasauskas, 21, and almost at the end of his and almost at the end of his two-year conscription when he decided to desert. "Nobody wants to serve in the Soviet Army, not even the Russians. Nobody would call it an army."

Mr Gintaras Stitilis is 20, and served his time in Belorussia, the next-door republic to Littingeria. "We served these for transits."

ania. "We served there for two years," he said, "And yet we have no idea what a soldier is supposed to do. It had no pur-

The beardless deserters sim-ply walked out of their Soviet

Army units over the past two weeks or failed to return from leave after they heard the news that their republic had declared its independence fom

the Soviet Union. Their inspiration was app ently a mixture of an outburst of patriotism, disgust with the pointlessness of army life, and bitterness at the racial bullying they got from their fellow

They called us fascists and Nazis," Gintaras Stitilis said. "All of the conscripts from the Baltic republics were treated

the same. Ironically, they all agreed that it was not so much their Russian fellow-soldiers who took it out of them but recruits from the Central Asian repub-lics, who dominate the army

units far from home. There were 50 from the Baltics, 50 Russians and more than 400 of the rest," said Evaldas Stelmokas, a sickly-looking 21-year-old who insisted that he wants to become a Lithua-

"They used to beat up new recruits with a stool," he said. "I must have been beaten about 20 times in 18 months. I really don't remember.

One youth is scared. He has not even told his parents where he is.

# Grandmothers aid Young Democrats

By Nicholas Denton in Budapest

the most unlikely party in yes-terday's Hungarian elections were the old Budapest ladies who support Fidesz, the Alli-snee of Young Democrats, with the passion with which they love their grandchildren. For Fidesz leaders are young enough to be their grandchil-

The phenomenon is no curious little quirk. Polls show that, after the young, pensioners are the most likely to sympathise with Fidess. The ability of Fidess to extend its appeal could let the party best Hungary's ruling Socialists. After a witty and professional campaign, Fidess has pushed pest 10 per cent in the polls.

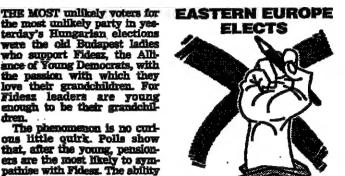
The Alliance of Free Democrats, the liberal party, which may be the largest after the elections, rather patronisingly regards. Fidess, radicals, as "younger brothers".

Mr Gaspar Tamas of the Free Democrats puts Fidess, success down to the grandmother factor, "Their strongest support is

tor. Their strongest support is among old ladies who think But Fidesz voters themselves

give more serious reasons for their affiliation. Mrs Lenke Szijj, who voted yesterday, agrees that Fidesz leaders are sweet but says: "Old people have made enough mistakes. Now it's time for young people. I am so old, nearly 90 years old, and I am sed up with old peo-

The Fidesz campaign was not obviously targeted at pen-sioners. The party's best poster showed two pictures: one of Leonid Brezhney and Erich Honecker, the old Soviet and East German leaders, frater-



Hungary

nally kissing the other of a young boy and girl with Fidesz badges in a similar embrace. The text: "Please choose."

A pop song with the lyrics "Follow your heart," the Fidess election alogan, ran through the party's last television advertisement, but Mrs Sziji was not put off. "I don't like rock music but Fidesz is

appealing, anyway." Mrs Erzsebet Kiraly likes the honesty of Fidesz leaders. Mo Viktor Orban, the scruffy and bearded 27 year-old who is per-haps Hungary's best orator, said all the things that everyone believed and no one had dared say out loud. She voted for Fidesz "because the future belongs to young people".

At Mr Gergo Barath's cam-paign meetings there were only old and young people. The Fidesz leader, who looks still in his teens, has an explantion for the absence of the middle-aged: They made compromises under the old régime. They

# Free Democrats reap rich harvest

By Judy Demposy

VOTERS in Hortobagy, one of volters in Hortobagy, one of the most conservative regions in eastern Hungary, which also boasts the finest pancakes, the higgest calfish and the small-est trees in the world, yester-day appeared to have upset the pundits by turning out to vote for the Budapest-based Alli-ance of Free Democrats.

"The atmosphere is very good here," said Mrs Erzsebet Albert Hajdn, one of the election officers. "People are very happy. For the first time their hands are not tied. They can vote for whom they like."

And they did.

Mr Istvan Kosina, a burly 37-year-old electrician, wanted change, and fast. "The Free change, and last. The Free Democrats are radical. They want to change the system and get rid of all these [Communist] criminals. That's why I voted for them."

Mr and Mrs Jozsef Gombos agreed. Tilies the Free Demo-crats because they have noth-ing to do with the Commu-

The surprising fact is that the Free Democrats hardly campaigned at all in this string of smell villages which are dot-ted along the Paszta, the vast, the plaint of section 14. flat plains of eastern Hungary. Much of the hard work was done by the right-of-centre pro-vincial-based Hungarian Demo-cratic Forum which is running neck-and-neck with the Free Democrats. The Smallholders, who have promised to return to its original owners all the land confiscated by the Communists in 1947, were hardly

Mr Even Erno, a 54-year-old tractor driver for many years on one of the co-operative farms, opted for the Democratic Forum. "They did a good campaign," he said. Others said the "nice thing about the Forum is that they are not

aggressive". Those who did not vote for the two large parties were either the very old or the very young. Agnes, a 65-year-old who cycled straight from the Catholic church to the election centre, voted for the Christian Democrats. Mr Istvan Egri, a 19-year-old house trainer, opted for Fidesz, the radical youth

You know, Fidesz never came down here. But I want them in and I want the Communists out." FINANCIAL TIMES

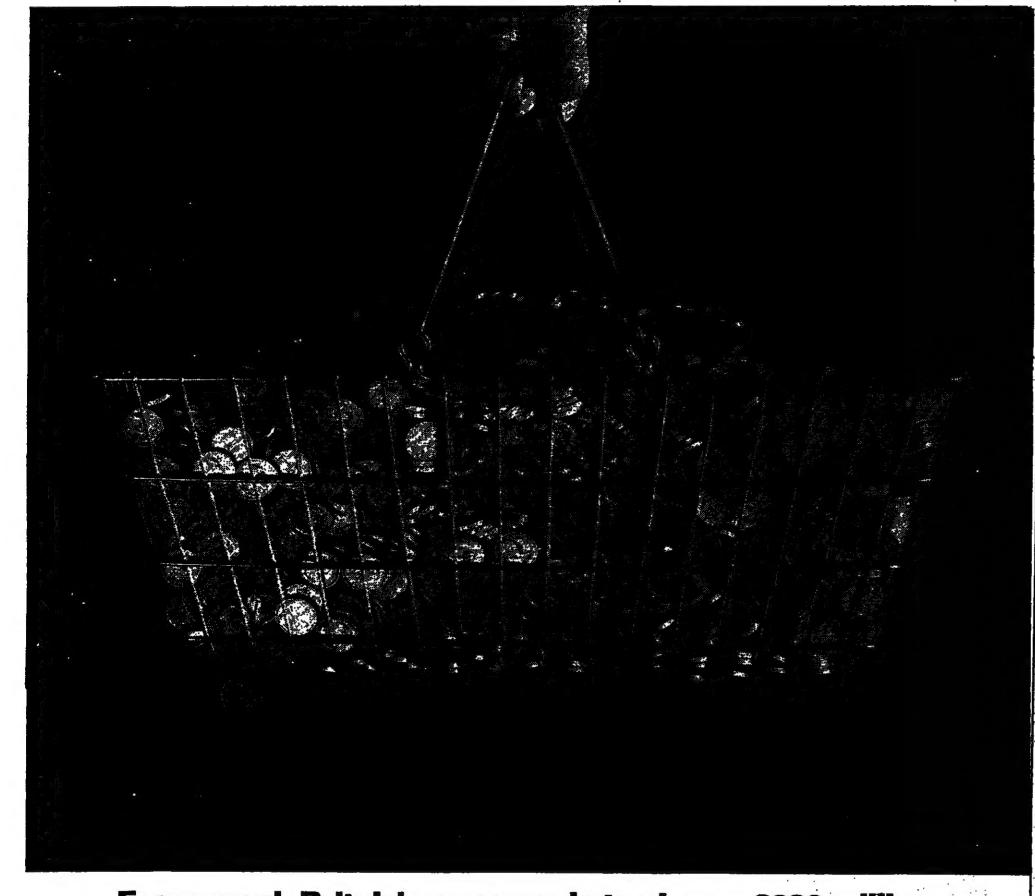
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**OVERSEAS NEWS** 

# Inius · VW chief fails to calm Spaniards' investment fears

By Peter Bruce in Madrid

MR CARL HAHN, chairman of Volkswagen, came to the Costa Brava at the weekend to calm Spanish fears that West German industrial interest in a democratising Eastern Europe will divert funds earmarked for Spain. He may have madver-

tently done the opposite.

He told over 300 Spanish industrialists and bankers in Lloret de Mar that VW would have to revise upwards its nave to revise upwards its investment plans in its Spanish subsidiary, Seat, because of political change in East Germany. From the second half of this year, he said privately, Seat would begin exporting components, mainly body panels, to a Polo assembly plant VW hopes to bring on stream in East Germany.

in East Germany. But the enthusiasm for Easten Europe enquesasm for East-ern Europe expressed by both Mr Habn and Mr Gerhard Lei-ner, Daimler Benz' Finance Director, left their andience in little doubt that Spain has lost

its place as West German industry's favourite European investment target.

Spain already has the third biggest non-communist trade deficit in the world after the US and Britain and as demos. US and Britain and, as domes-tic demand slows, political changes in the East have caught Spanish industry off guard. The country is inexperi-

By Patrick Blum in Lisbon

THE COUNCIL of Europe

ended an extraordinary meet-ing in Lisbon this weekend.

confident it had a mandate from its 23 member states to

increase substantially its activities in eastern Europe to meet growing demand for help from the region's emerging democra-

For the first time since the Council was set up in 1949 to promote human rights and pluralistic democracy, ministers and representatives from Bul-garia, Czechoslovakia, East

garra, Czecnoslovana, East Germany, Hungary, Poland, the Soviet Union and Yugo-slavia were invited to take pest-in its discussions.

Despite the optimizm, discus-sions about the Council's expanding role in eastern Europe were overshadowed by

Europe were overshadowed by concern over the rise of vio-

lence against minorities in

Mr Uffe Ellemann-Jensen, the Danish Foreign Minister,

warned the Soviet Union against the use or threatened use of force against Lithuania.

"We appeal strongly to the Soviet Union not to use threats

10 crats

STERN EURS

Europe could create a market for 43m cars a year, and VW would need new capacity to build an extra 600,000 a year. He confirmed VW was negotia-ting a deal with Skoda in Czechoslovakia, in competition with other European produc-ers, and said VW was considering making cars in Poland and

"Our opportunities grow by the day," he said. East Germanindustrial structures, the Kombinats, would have to be smashed. Visiting VW's licensed engine plant in East. Germany last week, he found it manned by immigrants. They would be replaced with "technically superb" Russian speaking East Germans, he added.

"You will not recognise these countries in five years," Mr Haim declared. This was not necessarily what the assembly wanted to hear. Mr Leiner warned that although Spain could still stiract German investment. man investment, "some people still think Spanish wages are so low it is still favourable to build here. This is not the case. The gap is closing very morely a

quickly. Mr Hahn and Mr Leiner's remarks were for for the most part received in worried silence. "You Spanish industrienced as an exporter and alists should go East," Mr industry has practically no Hahn told them. For Spain, knowledge of Eastern Europe.

Mr Hahn said Eastern done.

"very serious consequences for international relations". Mr William Waldegrave, the

British Minister of State for Foreign Affairs, urged caution

Council of Europe ready to boost activities in east erament of Lithuania. he said. The use of force against the Lithuanian people would have

reflected in the US.

The US priority in talking to

The US priority in talking to Mr Hashimoto was to prepare for the full meeting of the Group of Seven finance ministers and central bank governors in Paris on April 7.

This will discuss ways of strengthening the policy co-ordination process to reinforce the message of stability.

Mr Brany, who saw the four European members of the G7 three weeks ago, will meet Mr. Michael Wilson, Canada's Finance Minister, in Washington in the next few weeks.

A US Treasury official mid.

Foreign Affairs, urged caution on both sides.

A proposal by Mr Alois Mock, the Austrian Foreign Minister, for a special conference to discuss the problem posed by the sharp increase in the number of refugees from eastern Europe to the West, will be discussed at a Council meeting in May.

The meeting alias approved A US Treasury official said there were indicated in said face to face lidks, since the G7 meeting would have a full agenda, covering German and meeting in May.

The meeting also approved plans for an increase in the organisation's 1990 250m budget to inject the extra demands. The Council is to discuss further how its expanded role will fit in with some of the activi-

erence on Security and Co-operation in Europe (CSCE). the need to reinforce the role of the two bodies in the field of numan rights. The Council decided to seek sentation at forth-

#### US, Japan hopeful on economic co-operation

By Peter Riddell, US Editor, in Washington

THE US and Japanese fine ministers hope talks at the weekend will provide reasur-ance on stability of the inter-national financial system. They want to ensure the rise in the dollar against the Yen in the donar against the Yen and the latest sharp fall in Tokyo share prices do not cause major disruption.

No new initiatives on interest rates or exchange market intervention were taken at the

meeting in Los Angeles between Mr Nicholas Brady, US Treasury Secretary, and Mr Ryutaro Hashimoto, Japan's Finance Minister.

Finance Minister.

The two ministers later issued a statement jointly reaffirming "their commitment to economic policy co-ordination, including co-operation in exchange markets."

Mr. Hashimoto said he had reised lenents experts chart

Mr Hashimoto said he had raised Japan's concerns about the weakness of the Yen and the desire for lower US interest rates. The US response was "not totally negative". Mr Brady said: "We'll continue to do in terms of policy co-ordination and intervention what we have up to now".

A US Treasury official said the main US concern was to make sure the system remained stable in face of uphaavals, such as the 1987 stock market crash, collapse of the US junk bond market, German unification, emergence of the Eastern bloc, and rising interest rates.

the Eastern bloc, and rising interest rates.

On TV, Mr Brady noted that the fall in the Tokyo stock market had been assimilated in the international system without much of a ripple for the US and German markets. No reason existed why rises in Japanese and West German interest rates had to be reflected in the US.

fication, currency market changes, the Japanese stock market, and completion of the market, and completion of the International Monetary Fund

Mr Hashimoto and Mr Brady also discussed the market-opening Structural Impedi-ments Initiative. US officials noted, with satisfaction, Friday's pact on liberalising Japan's supercomputer imports, which one said

# Squabbles behind the Hollywood glitter

( مكنامند الأصل

Alan Friedman puts the spotlight on the politicking that goes with the Oscar awards

today and this evening's A ceremony - a three-hour extravaganza that will be watched by hundreds of millions of viewers in 90 countries - comes in the wake of more controversy and behind-thescenes politicking than Holly-wood has seen in quite some

time.

The viewers at home may not know - or care - but the 3,000 guests at the Chandler Pavilion in Los Angeles will be watching with a kind of secret mental score card, a "political"

The politicking has concerned just about every aspect of the star studded event, from the quotient of kitsch considered "acceptable" in the programme to the site of the event, and to the glaring omission from the list of nominees of Roger and Me, the satirical

THE STORY of Mr An Wang,

the STURY of Mr An Wang, the founder of Wang Laboratories, who died on Saturday at the age of 70, had all the makings of a best-selling novel.

His was the story of a Chinese immigrant to the US, who through his brilliant inventional.

tions and entrepreneurial excellence created a billion-dol-

lar company before handing it

over to his son.

An immigrant from Shanghai, Mr Wang received a first-class degree at the university there before travelling to the

US in 1945 to take a postgrad-uate degree at Harvard in applied physics and engineer-

After the communist take-

over in 1949, he decided to pur-sue his career in the US. While at Harvard, he pio-

**OBITUARY** 

Clearly this is not the first time that the denizens of Holly-wood have squabbled over the Academy awards. But two factors - the exceedingly poor quality of last year's Oscar show (actors Paul Newman and Gregory Peck described it as demeaning) and

documentary about Mr Roger Smith, the chairman of Gen-

the fiap over Roger and Me -have made tonight's gala even more argued about than usual. The main recipients of Tinsel Town pressure have been Mr Gilbert Cates, the show's new producer, and Mr Bruce Davis, executive director of the Academy of Motion Picture Arts and Sciences.

Mr Cates, a veteran director, was appointed to produce this year's show after a special committee of elders from the Academy looked into the rea-

magnetic core memory, which was to become the most com-

was to become the most common device for storing computer data before the invention of the memory chip.

Wang Laboratories was set up by Mr Wang in 1951 using \$500,000 he had been paid by IBM for the patent covering his memory invention.

On meeting Mr Wang it was

On meeting Mr Wang, it was difficult to perceive the dyna-mism that created a stream of ingenious technological prod-

An Wang, the billion-dollar entrepreneur

sons why last year's show was The most talked about problem last year was an overly long, badly orchestrated and glitzy singing-and-dancing number featuring an unseemly Snow White and dancers with

fruit on their heads. Worse still, no one involved in the show bothered to ask Disney, the proprietor of the Snow White trademark, for permission. Disney was none Mr Davis admits that the

Snow White episode was unfor-tunate, but he counters that ABC Television, the network which pays \$10m for rights to the broadcast, was pleased because the ratings were high. Aside from the show itself the other hig controversy has been over the exclusion of Roger and Me, a funny documentary that tells the story of

unemployed car workers in Flint, Michigan, and of how a journalist from Flint fails to get an appointment with Mr Roger Smith, the effortlessly bland chairman of General

The selection process for most of the 23 Oscar categories consists of Academy members from 12 different branches choosing nominees and then voting. But there is no branch for documentaries, which are judged by a special committee. One member of this committee, who is also a distributor of documentaries, has been accused of having a conflict of interests because he owns the distribution rights to three of

this year's five nominees in the documentary feature category. Mr Davis has promised to look into the charge The other two intensely

He seldom visited Europe.

and during the 1970s refused to fly there, preferring to cross by the Atlantic by ship.

Nevertheless, despite his shyness, his undoubted ingenu-ity and drive created a com-

pany which at one point had revenues of \$3.1bn and

He was also well known for his philanthropic work in US.

Mr Wang handed over run-ming of his company to his son, Fred Wang in November 1987.

employed 31,000 people.

concern who gets invited to the event itself and who presents

awards. This year's venue, the Chandler Pavilion, has only half the 5,800 seats of the Shrine Auditorium, where last year's Oscars ceremony was held. Mr Davis claims it was the "terrible traffic" last year that led to the switch in venue. We had nominees abandoning their limousines and skittering down hot sidewalks in their

stockinged feet."
The issue of which stars will present top awards is also highly political. Mr Cates told the New York Times that a measure of any star's "secu-rity" is that he or she should be willing to present an award less important than Best Pic-ture or Best Director. It remains to be seen this even-ing just how "secure" the stars really are.

Protest strike in **Puerto Rico** 

TRADE UNIONS in Puerto Rico have called a one-day gen-eral strike on Wednesday to protest against the planned divestment by the island's administration of the local telephone company, writes Canute

The government of the US Caribbean possession is offering the company for \$3bn, which would make it the largest divestment is US history. The government wants the money for use on social programmes.

Puerto Rican unions have not been assured by the gov-ernment's undertaking that the purchasers of the telephone company will have to agree not to make any workers redundant for the first three

The unions want the govern-ment to cancel the sale.

# A modest man, he was more than shy, and, on the whole.

These included the world's first electronic scoreboard, one of the first programmable calculators, and a series of market-leading word-processors.

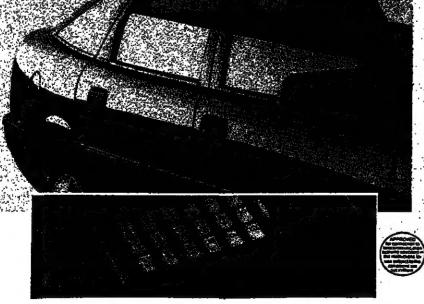
If his rise had the makings a best-seller, Mr Wang seldom protold the steep An Wang: pioneered the

However, following financial

problems at the company, Mr Wang returned to the business last August despite suffering from cancer of the oesophagus.

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coming CSCE meetings.



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S Africa

to abandon

segregation

in schools

South

Government has decided to

abandon the principle of segregated state education - a deci-

sion seen as a step towards dis-martling apartheid. From January 1 next year,

white state schools will be

allowed to accept non-white

children. But the final decision is to rest with the parents of

pupils at each school, with

approval required from a large

majority of parents - perhaps as high as 90 per cent - before a school can be open to all

This is likely to mean that, though the principle of integration has been accepted, the practice of segregation will continue in all but a few

African

By Patti Waldmeir in Johannesburg

#### **NEWS IN BRIEF Nightclub** WE'RE fire kills 87 in **New York**

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The star of the new Victor PC range is the

A tower-block of Computer power in miniature (just 12.5" high and 4.5" wide) Victor has the smallest A FIRE, possibly caused deliberately, swept through a crammed private nightchb in a slum district in the Bronx early yesterday, killing at least 87 people, most of them immigrants from central America, accordes report from New agencies report from New Fire department officials

said there were signs that the blaze had been started deliber-ately but declined comment on reports that petrol cans had

reports that perfol cans had been found at the scene.

The fire broke out shortly in the two-storey red brick Happy Land social club packed with more than 100 dancers. Many were from Honduras and the Dominican Republic. Authorities and witnesses said the tles and witnesses said the panic-stricken victims were trapped and only one man apparently managed to escape, severely burned.

#### Christians fight in Beirut

Rival Christians fought each other in their Lebanese heart-land yesterday, killing four people and wounding 11 in a storm of machinegum, rocket, tank and artillery fire, Reuter reports from Behrut.

Security sources said General Michel Aoun's troops and Lebanese Forces militiamen fought for 90 minutes in the

fought for 30 minutes in the east Beirut suburbs of Ashrafi-yeh, Sin el-Fil, Saloumi and

The fighting was the worst breach of a fragile church-mediated ceasefire reached on March 2 to halt fierce battles between Gen Aoun's 15,000 troops and the militia's 10,000man force.

At least 830 people have been killed and more than 2,650 wounded in the fighting which started on January 31 when Gen Aoun ordered the militia

#### French mission to Moscow

ARGENTINA'S Peronist Government has sent a fresh letter of intent to the International Monetary Fund in Washington, hoping to unblock several tranches of a \$1.4hn (2875m) stand-by loan which was suspended by the Fund at the start of this year. Only the first tranche, some \$230m, has been disbursed. A French trade delegation begins a three-day visit to Moscow today in an attempt to improve flagging Franco-Soviet commerce and to negotiate over late Soviet payment of trade debts, writes William Dawkins in Paris.

Mr Pierre Bérégovoy, the French Finance Minister and 40 senior executives, will meet senior Soviet officials to dis-cuss a range of bilateral trade and co-operation issues, includ-ing the establishment of a training programme for 3,000 Soviet executives, the repairis-tion of foreign exchange by French companies working in the Soviet Union and the difficulties encountered by the 40 existing Franco-Soviet joint cal deficits of recent years.
Several Argentine Government officials, including Mr Javier Gonzalez Fraga, senior Economic Ministry adviser, are due to travel to Washington this week to discuss the letter with Fund officials. Government officials are confident that the blocked IMF stand-by loan will be restored by the start of May.

Late payments to some French businesses are also on the agenda, an important theme for the French Govern-ment which over the weekend. announced a credit guarantee scheme for small and medium-sized French businesses operat-ing in eastern Europe.

#### Mongolians demonstrate

More than 10,000 people dem-onstrated in the Mongolian capital Ulan Bator yesterday against continuing Communist domination, the East German news agency ADN said, AP reports from East Berlin.

The demonstrators also called for the resignation of the nation's parliament, the Great People's Hural. The agency quoted Mongolian opposition leader Sanyaasuren Zorig as saying that the scrapping of the Communist Party's constitutional monopoly on power on Friday was an insufficient

#### Concern over Soviet Jews

Israel sent a senior official to Budapest yesterday amid con-cern that restrictions by the Hungarian state airline could seriously alow the exodus of Soviet Jews to the Jewish state, Renter reports from

The Foreign Ministry's assistant director-general for East European affairs, Mr Yosef Govrin, flew to Hungary hop-ing to secure resumption of flights for Soviet Jews that were halted last week after threats by a radical Palestinian

#### **OVERSEAS NEWS**

#### **AUSTRALIAN HUNG PARLIAMENT POSSIBLE** Labor confident of returning for fourth term

By Chris Sherwell in Sydney

AUSTRALIA'S Labor party was confident of returning to power for a fourth term yesterday, despite a drain of support in Saturday's election which

in Saturday's election which has raised the prospect of a hung parliament.

With 80 per cent of votes counted, at least six of the 148 lower house seats were still in doubt. Analysts estimated 71 seats had gone to Labor, led by Prime Minister Bob Hawke, 70 to the Liberal-National party coalition, headed by Mr Andrew Peacock, and one to an independent. independent.
Australians now face several

days of uncertainty while postal votes are counted and voters' second and third preferences are distributed. Financial markets are expected to respond negatively to the lack of direction, particularly if it means government instability or another election.
Both Mr Hawke and Mr Pea-

cock said they expected to form a government, but Labor officials expected a majority of two to four while the less confident Liberals foresee a parliament in which the two sides seek held 32 certs always and the state of the sides. each hold 73 seats alongside two independents. Pending the outcome, Mr Hawke will con-

**IMF** loan

ARGENTINA'S Peronist

The new letter of intent includes the following aims: from April prices should not rise by more than 65 per cent

by year-end, easing downwards until December registers just 2 per cent a month; projected sero growth in gross domestic product for 1990; a Treasury surplus of 2 per cent of GDP

sorphis of 2 per cent of three for 1990; a forecast trade surplus of \$4.5km; and a small fiscal surplus, reversing large fiscal deficits of recent years.

The two main areas where last October's letter of intent collapsed were inflation and the fiscal deficit.

The new targets are no less demanding than those of Octo-ber 1989's letter of intent. Infla-

tion has averaged 50 per cent a month since last December;

month since last December; that average is likely to climb to 65 per cent by the end of March. However, in the last two weeks prices have stabi-lised and in some cases even

Increased tax revenues are also easing the Government's immediate problems, though thanks to the recent hyperin-

flationary surge February's introduction of generalised value added tax at 13 per cent

has not yet brought in as many fresh funds as projected. On one front, exchange

rates, the Government has reg-istered considerable success in

March. The austral has not only stabilised but has strengthened against the dollar by 25 per cent since February to its current exchange rate of 4 500 to 27.

Observers are not sure whether the growing number of optimistic signs concerning

the economy are more than transient. Restoration of the

IMF loan is now a probability,

but further credit will depend on President Carlos Menem's

ability to maintain his currently firm political and eco-nomic control.

dropped.

4,500 to \$1.

By Gary Mead in Buenos Aires

tinue in a caretaker role.

Preliminary figures indicated that Labor captured just under 40 per cent of the primary vote, a drop of around six points, while the Liberals Eight seats are thought to

improved marginally to secure just under 35 per cent and their National party allies dipped more than three points to eight per cent. The minority Australian Democrats surged some five percentage points to take 11 per cent.

In a novel development, voting in the Queensland seat of Kennedy had to be postponed on Saturday because of flooding, putting added pressure on electors yesterday. The final outcome now hinges on results from this seat together with another in South Australia another in South Australia, two in New South Wales and two in Western Australia. In these and other constitu-encies, the preferences of vot-ers who backed minority par-ties will be crucial As a result

ties will be crucial. As a result of its targeted environment campaign and an unusually direct pitch for preferences, Labor is expecting a 60:40 split in its favour from votes for Australian Democrats and Australian Democrats and Green independents.

The most significant factor in Labor's poor showing was a disastrous loss of support in Victoria, where the party's state government has presided over financial losses at the state bank and industrial traces.

have fallen to mostly Thatcher-tic Liberal candidates, destroy-ing most of Labor's national majority of 18. Labor's share of



Bob Hawke hugs his wife Hazel as the results come in

the primary vote plummeted in Western Australia too. Against this, Labor benefited from the troubles of the corruption-tainted National party. The Nationals yesterday appeared to descriptions. appeared in danger of losing both their leader, Mr Charles Blunt, who is threatened by an independent in northern New South Wales, and their deputy leader. Mr John Stone, in the

leader, Mr John Stone, in the party's Queensland heartland.

Mrs Janine Haines, the leader of the Australian Democrats, failed in her bid to secure the party's first lower house seat, and is bowing out of politics altogether. In wealthy North Sydney the Liberals' Mr John Spender lost to the popular Mr Ted Mack who became the first independent

to win a seat in some 25 years.

Mr Peacock and his deputy,
Mr Fred Chaney, both
acknowledged that the Liberals
would probably be in government if the National party had
performed better, while Mr
John Howard, the former Liberal leader, said "the mark of
Cain" — a reference to the Victorian Premier Mr John Cain
— was heavily upon Labor.
For Labor Mr Hawke said

was heavily upon Labor.
For Labor Mr Hawke said
the election had effectively produced a "status quo" result
outside Victoria, where he
acknowledged a "disaster"
attributable to state factors. Senator Careth Evans, the For-eign Minister, called the result a "comprehensive kick in the tall for the Victorian govern-ment and the National party".

The move, announced by Mr Piet Clase, Minister of (white) Education, has been con-demned by the ultra-right Conservative Party. The party's education spokesman, Mr Andrew Gerber, called it "a drastic and tragic change of course in the history of educa-tion in South Africa". However, Mr Roger Burrows, spokesman for the liberal Demspokesman for the hoeral bem-ocratic Party, hailed the deci-sion as a watershed which would "irrevocably move the country away from apartheid". Schools segregation has been one of the pillars of the apart-bed extern in force of the apart-

heid system in force since 1948. Under the Government's older the Government's plan, state schools which decide on integration would have two options: to remain state schools (a choice never before open to them) or to reg-ister as private schools but with a substantial state sub-sidy. Previously, the Govern-ment has turned a blind eye to integration in private schools, but provided only a limited subsidy.

To overcome years of under-funding of black education, the Government appears to be moving towards a system where affluent communities – whites, and some coloureds and Indians – would pay to educate their own children privately. State resources would be used mainly to educate black children in overwhelm-ingly black schools.

والمصرفين وفائدتها لفاؤن

#### **Argentina** Stronger UK-Argentine links welcomed seeks to By Andrew Marchell unblock

A JOINT Argentine/British opinion poll shows that both sides overwhelmingly welcome the renewal of diplomatic relations, although they remain far apart on the disputed sovereignty of the Falkland Islands.

Islands.
In Britain, 70 per cent agreed with the renewal of relations, and in Argentina the figure was 51 per cent. The poll, released today, surveyed 556 Britons and 500 Argentines. It was undertaken by Galiup Poll in the UK and Soc-

merc in Argentina and commissioned by the South Atlantic Council, set up to work for
better Angio-Argentine understanding after the Falklands
war in 1962.

The majority of respondents
who expressed an opinion in
both countries rejected a leaseback approach to the Falkland
Islands, whereby Britain gives
the islands to Argentina but
retains control for the lifetime
of the present inhabitantis.

One-third of British respondents wanted the islands to be

permanently British, while 66 per cent of Argentines wanted full sovereignty. Interestingly, 22 per cent of the British sample thought the best long-term future for the islands was

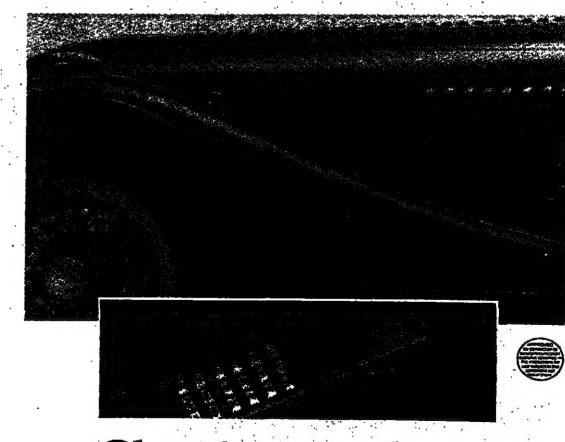
independence.

The poll shows overwhelming British support, at 63 percent, for the Conservative Parry's stand that the Islanders have the right to decide their own future. This view was also supported by 24 percent of Argentines, up from 15 percent in 1988. per cent in 1986.

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# Classic car



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# Initiative on Angola war

MR Eduard Shevardnadze, the Soviet Foreign Minister, said at the weekend that he and Mr James Baker, US Secretary of State, had agreed to work together on ending 15-year bush wars in Angola and Mozambique, Reuter reports

Speaking as he left Zimbabwe for Tanzania on his sev-en-nation African tour, Mr Shevardnedze said: "Mr Baker

and I have agreed to exert our efforts in order to promote the implementation of a policy of reconciliation in those two countries." The two men held lengthy talks on Tuesday in Namibia during independence celebrations there.

Mr Shevardnadze has also visited Angola, Zambia and Mozambique and is due to travel to Nigeria from Tanza-

COMPANY POSITION. ADDRESS.

#### **OVERSEAS NEWS**

## EC forced to face up to green currency truth |US likely to join bank to States must grasp the chance to remove farm price excesses, Tim Dickson writes

T ENCOURAGES fraud, is fundamentally inflationary, and, in the view of Brussels officials, its very opaqueness gives the European Community a bad name. Welcome to the EC's agri-monetary system, which for

ALLA Y MARCHI

in schools

much of this week will be centre stage as agriculture ministers struggle to fix the level of guaranteed farm prices for the next 12 mouths. Manipulating "green" currencies the way the system permits has proved a useful, not to say essential, device for breaking negotiating deadlocks. This week's meeting in Luxembourg will be no

But the real issue for member states is whether, in the next few years, they will grasp the chance provided by the EC's single market to remove at least the worst excesses of what one expert scathingly calls "an expensive con".

Not for the first time, where

farming is concerned, the EC is heing reluctantly forced to face reality. Budget pressures and international opinion hastened reform of the Common Agricul-tural Policy's guaranteed price mechanisms two years ago. In this instance, the centrepiece of the 1992 programme — a market without internal fron-tiers — is providing the essen-

tial spur. Border controls have two main uses in intra-Community trade – to check goods subject to value added tax and excise duties (on which plenty has so far been written), and administer monetary compensatory amounts (MCAs), the levies and subsidies designed to iron out currency distortions in cross-border farm trade. MCAs lie at the heart of the EC's agri-monetary arrangements - but when the political

commitment to abandon them by the end of 1992 was taken in

mid-1988, agriculture ministers

ful myths that agriculture in Europe is the only true conmon market. The truth is that while common prices have long existed in the EC's currency, the Ecu, prices diverge considerably when it comes to the national money which farmers actually pocket.

The agri-monetary system dates back to 1969 when, in the wake of revaluation of the D-Mark and a devaluation of

D-Mark and a devaluation of the French franc, the EC let

the French franc, the EC let Germany and France continue calculating national farm prices on the basis of previous exchange rates (that is, before the parity change).

The reasons for creating these distinct "green" rates were political — Paris wanted to discourage food price rises which would fuel inflation and Bonn was reluctant to accept a cut in farm incomes through cut in farm incomes through the common price translating into fewer D-Marks for its pro-

ducers.

MCAs - "positive" for revaluing currencies, "negative" for devaluing ones - were also introduced to avoid distortions in the operations of the EC. "intervention" purchase mechanisms in the member states and enable cross-border trade to continue at a common price

Without them, lower-price countries would have been able to sell-their surplus wheat into "intervention" stores in higher price countries - or displace produce from the local market - while farmers in the strong-currency countries would have been at a competihad not worked out how to tive disadvantage in trying to

avoid offending their powerful sall their output in the weakfarm lobbies (notably West er currency states.
German), had probably not The system - justified in
thought out the embarrassing many ways, not least the
implications for the EC's posidesire to guarantee a degree of
tion in the Uruguay Round certainty among the vagaries
international trade talks, and of the farm sector - has since
had certainly not decided what undergone changes and refinements in the monetary envitis one of the most powerful myths that agriculture in era of fixed partities ended in era of fixed parities ended in the early 1970s and the European Monetary System came in during 1979 (using the Ecu as

its base). Today, not all states in the EC fully participate in the Exchange Rate Mechanism EUROPEAN **MARKET** 

ERM) of the EMS.

It was implicit from the start MCAs would only be temporary: a palliative to ease adjustment to the changing realities. But from the start, it was politically easier to dismantle the negative gaps between real and green exchange rates, because the devaluation of green currencies which this entailed meant a price rise in national money. Removing positive MCAs proved troublesome for the opposite reason. (ERM) of the EMS.

the opposite reason.
Substantial nominal Ecu price rises in the 1970s at least partly disguised the problem but new pressures emerged as growing surpluses forced increasing price restraint in Brussels in the early 1980s. An important result was the estab-lishment in 1984 of the so-called "switchover" system on which many of today's evils are blamed, and when the Ecu for all practical purposes was What happened was that a co-efficient or "correcting fac-tor" to ensure that at realignments the common farm-price level appreciated in line with the strongest currency in the ERM (in practice the D-Mark), and that no new positive MCAs were subsequently created. The effect may have been

better to restore market unity but, as spelt out in a British Government critique in 1988, the "strongest-currency" sys-tem "has resulted in a higher average level of agricultural prices than under the earlier system" and has added to the Community's budgetary diffi-culties, and inflation. "It has enabled the Community to appear to be following a severe urice policy while concealing

price policy while concealing the off-setting effect of green rate devaluations."

The June 1987 European Summit agreed a modification to the system so that when the correcting factor was increased 25 per cent, the effect is neu-tralised, with a reduction in prices from the start of the fol-lowing marketing year. That does not ignore the fact that the green Ecu – the rate that matters for farmers – is worth 14.3 per cent more than the real Ecu.

real Ecu.

Scrapping the green Ecu in line with 1992 should theoretically lead to a cut in support prices by the same amount. Politically, this seems inconceivable; what is more likely is a one-off technical offsetting rise in institutional prices, an admission no doubt to be milked to the full by EC farm policy critics such as Australia. policy critics such as Australia, New Zealand and the US. Supporters like the West German Chancellor, Mr Hel-mut Kohl, a regular correspon-dent on the subject with Com-mission President Mr Jacques Delors, believe MCAs are the give that has bound the CAP together for the past 20 years

that they should stay. Critics such as the EC Court of Audi-tors highlight the system's inherently inflationary nature, the EC budget's lack of trans-parency, and the scope for

In 1986, when the UK had a higher negative MCA than Ireland, lucrative trade went on in smuggling cattle from Northern Ireland into the Irish Republic. At other times, a quirk makes it profitable for French and Belgians to load farm goods at their own ports but declare them for export in the Netherlands

the Netherlands.

Scrapping existing MCAs, especially the small ones remaining for currencies in the ERM, is not the real problem, though there will be much huffing and putting this week in Luxembourg. Britain wants a larger green-pound devaluation than the one-third cut proposed by the Commission; Bonn will prove obdurate on the plan to close outstanding the plan to close outstanding monetary gaps (left over from before 1984).

The more important chal-

The more important challenge for the EC is how to avoid creating new MCAs after 1982, and if special treatment for farmers in Brussels will continue into the 1990s. A sofar confidential and controversial Commission paper written last year proposed abolishing the correcting factor and MCAs, but envisages that small differences between national and Ecu prices or green currencies might persist. But discussion of these ideas by the full Commission has been repeatedly held up, and given the sensitivity in Bonn, will not be tackled before the West German elections. By West German elections. By then, the dynamics of German unification may have changed all the arguments, but with France fast becoming a net contributor to the EC budget, insiders think Paris will ulti-

# aid reform in E Europe

By Peter Riddell, US Editor, in Washington

THE US will now probably join the proposed European Reconstruction and Davelopment Bank to assist economic reform in Eastern Europe, although the Bush Administration is taking a tough line on limiting borrowing by the Soviet Union to obtain a compromise from Moscow and to win Congressio-

nal support.
Mr Nicholas Brady, the US
Treasury Secretary, has told
Congress that, whether the US
joins or not, the bank will go

"Let's conjure up together what the headlines would be if we didn't join this. It's kind of a stark proposition to think of us not as a member," he declared.

"What sort of signal would that send to the Eastern bloc countries that are so counting on our help and who come to Washington once a week to ask for our assistance?"

The difficult negotiations over the French initiative for the \$12bn (27bn) bank — which

are due to be concluded in Paris in two weeks' time – have demonstrated the extent of the limits on the US's ability

of the limits on the US's ability to control events.

Some officials in Washington might have preferred to have increased lending via established institutions, including the International Finance Corporation, the private sector. poration, the private sector arm of the World Bank. But they have accepted that, for political reasons, the Europe-ans, especially the French and Germans, wanted their own

Noting the contrast with the Marshall Plan era of the late 1940s, as well as current limits on US resources, Mr David Mulford, US Treasury Under-Secretary for International Affairs, has turned the argo-ment round to talk of burdensharing with successful

European countries. Washington will still be the largest single shareholder, having probably about 10 per cent, as compared to 8.5 per cent for the major European countries. However, this stake is about half that of the US in the international Monetary Fund and World Bank.

None the less, the US has won on the important point of ensuring that, unlike other development banks, at least 60 per cent of the new institu-tion's annual lending will be to the private sector or to state enterprises which are being privatised.

'Let's conjure up together what the headlines would be if we didn't join this. It's a stark proposition to think of us not as a

member'

The main sticking point is over the role the Soviet Union will play in the enterprise. The US has wanted to limit the bank to Eastern Europe, and, at most, initially limit any Soviet borrowing up to the amount of its paid-in capital, a

This is partly to prevent the Soviet Union from dominating the bank. A compromise floated by the US, with Japanese and broad European support, including backing from Britain, is that the Soviet Union should give a voluntary undertaking to limit its borrowing to this level for, it is suggested, five years, with

loans going solely to technical

assistance and private sector operations After that period, an 85 per cent majority would be required to grant full borrow-

ng eligibility. US officials are hopefu about Moscow's agreeing to this. The US's public insistence on this position as a "deal-breaker" determining its par-ticipation partly reflects the Administration's refusal to Administration's refusal to give direct financial assistance to the Soviet Union, but also reflects an awareness of prob lems involved in winning Con-

gressional approval.

There is a need for the US to be seen to avoid being "soft on the Ruskies", of subsidising communism. Not only have such diehards as Senator Jesse Helms opposed US involve-ment, but Senator Robert Dole, the Republican Minority leader, and Senator Robert Kasten have proposed the alternative of setting up a spe-cial facility at the World Bank – of which there is no chance.

Senator Kasten spoke last week of the danger of domina-tion by "European policy-mak-ers who are indifferent, if not hostile, to growth economics" and who still believe that "socialism can be reformed". The other difficulty the US faces is over the proposal that the bank's capital be denomi-nated in European Currence

nated in European Currency Units rather than dollars. The US claims that an open-ended foreign currency

risk is unacceptable for its Budgetary calculations, and it is considering putting a cap on its dollar contribution.

Provided, however, some

compromise can be worked out with the Soviet Union, the US looks virtually certain to participate in the project -mainly for the political reason of not wanting to turn its back on Eastern Europe.

# New bid to speed trade talks

TEN world political and economic leaders yesterday warned of dire effects if international trade talks fail to succeed by December, and named a new Emineut Persons Group pledged to finalising the Urngulay Pound Names Persons

guay Round, Nancy Dunne reports from Washington. Members represent major Members represent major trading countries. They are:
Lord David Young, former UK Secretary of State, Trade and Industry; Mr William Brock, former US Trade Representative; Mr Enrique Iglesias, president, Inter-American Development Bank; Mr Michael Moore, NZ Foreign Affairs and Trade Minister. Mr Peter Sutherland Minister, Mr Peter Sutherland, Viravam Amnuay, former The Finance Minister; Mr Paul Jolles, former Swiss Secretary of State, Foreign Economic Affairs; Mr Otto Lambsdorff, former West German Econom ics Minister; Mr Yoshio Oka-wara, former Japanese Ambas-Indonesia's Foreign Affairs

pace of change in the world threaten to sideline the Gatt talks. Failure could phinge the world into trade stagnation, recession, and strained links

WORLD	ECON	DMIC I	MDIC	LIORS	
	TRADE	STATIST	rics		
UK (Ebn)	exports	Feb. 90 8.438 9.833	Jan. '90 8.502 10.522	Dec./89 8.720 9.637	Feb. 89 6.871 9.116
France (FFrbn)	balance exports imports balance	-1.395 97.886 98.847 -0.961	-2.029 106.454 105.865 -0.411	-0917 97.770 100.141 -2.441	93.339 93.771 -0,432
US (Sbn)	exports imports balance	Jan. '90 32.072 41.325 -9.253	Dec. 89 30.843 38.622 -7.678	Nov 89 30.627 40.739 -10.112	Jan. '89 28.365 36.866 -8.521
W. Gennany (DMbn)	exports imports balance	57.50 44.00 + 13.50	53.10 44.00 + 9.10	43,90	52.50 40.00 + 12.50
Japan (US\$be)	exports imports balance	22.021 16.962 + 5.039	21.260 17.422 + 3.838	22.592 17.028 +5.728	24.040 14.089 +9.951

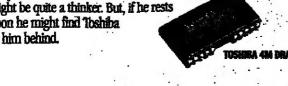


# "Leave the thinking up to me."

Sometimes the expression on a gorilla's face is just like Rodin's Thinker But nobody really knows what's on his mind. In our human world we are thinking AI (Artificial Intelligence, and more specifically, Neurocomputers).

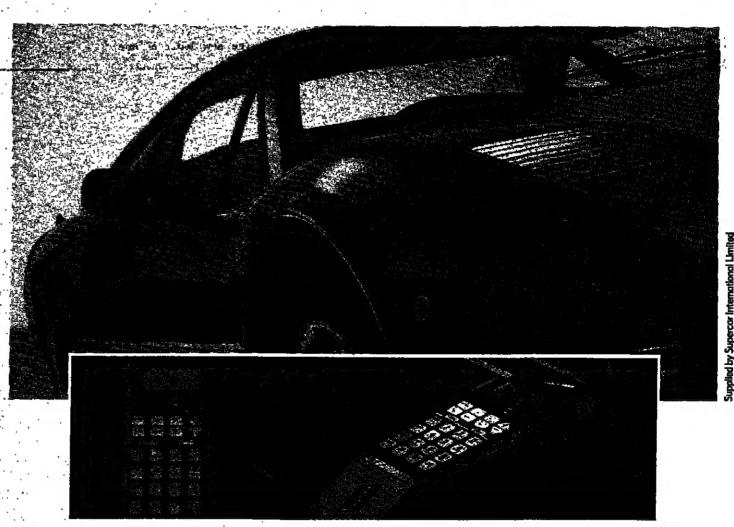
The world's first 4M DRAM semiconductor, pioneered by Toshiba, is providing a technical breakthrough making possible a whole range of new Toshiba products from laptop computers to medical equipment and more.

Rodin's gorilla might be quite a thinker. But, if he rests on his laurels, one day soon he might find Toshiba semiconductors have left him behind.



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# lowest price for electricity

By James Buxton, Scottish Correspondent

AVERAGE electricity prices in Scotland are expected to be lower than those in England and Wales after privatisation, mainly because of Scotland's better electricity distribution

Mr Malcolm Rifkind, the Scottish Secretary, is expected factor in the pricing formula for the two Scottish electricity companies on Thursday. The companies, Scottish Power and Scottish Hydro-Electric, will also announce their tariffs for the coming year.
Mr Rifkind indicated last

week that average tariffs for the coming year would not increase by much more than the rate of inflation and that, over the next four years, the average price rises to custom-ers would be held below the rate of inflation.

In the following four years, regulation would gradually move over to an index derived from average generation prices in England and Wales. Last week Mr John Wake-

ham, the Energy Secretary, announced price formulae for the English and Welsh distribution companies ranging from the Retail Price Index (RPI) plus zero to RPI plus 2.5 per

The main difference between Scotland and England is that the Scottish boards began a large programme of refurbishing their distribution network

It now requires less invest-ment than the network south of the border. Distribution companies in England and Wales need to double their capital spending programme over the next 10 years to £10bn.



Rifkind: tariff rises not much more than inflation

Regulation of electricity prices in Scotland will no apply to customers taking 10 MW or more, whose tariffs will be governed by competitive

will be regulated but the elec-tricity companies will be free to set different tariffs for different groups of customers within

the average price cap.

Both Scottish companies
have reached outline agreement on sales of electricity to some of the English distribu-tion companies, with Scottish Power having agreed sales of about 180 MW and Scottish Hydro-Electric deals for about

The contracts are subject to agreement with National Grid Company (Gridco), responsible for running the national trans-mission network on the cost of using the transmission line between England and Scotland. which has capacity of about

#### CBI share ownership survey

A FINANCIAL TIMES CONFERENCE

THE Confederation of British Industry task force set up to widen direct share ownership will this week conduct a survey of companies' attitudes to the issue, writes Paul

The survey will be sent to all listed companies.
It will ask what their

attitudes are to investor relation policies, employee share ownership schemes and the extent that companies know about their share-holders.

The survey will also ask what companies are doing to attract private shareholders as

# growth is slowing

By David Lascelles, Banking Editor

THE VOLUME of new leasing business written by members of the Equipment Leasing sociation rose by 20 per cent to £13.6bn last year. However, much of last year's growth occurred in the first half, with business slowing down in the second half because of the

effect of high interest rates. Mr Derek Soper, ELA chair-man, said the downturn would probably be most strongly reflected in the figures for the early part of this year. How-ever, he predicted a soft landing because companies used sing as a means of financing new equipment without the need for immediate capital

The market sector that showed the largest increase last year was manufacturing, where business jumped by 58 per cent to £3.8bn. General plant and equipment accounted for 25 per cent of the total - up 36 per cent on the 1988 figure. Vehicle leasing was the largest sector in mone-tary terms, with a record \$5.5km of cars and commercial vehicles financed during 1989.

The ELA says its m represent more than 80 per cent of the leasing industry and finance 27 per cent of all investment in plant and equip-ment in the UK.

#### Brussels plan may lead to ban on some meats

THE MEAT and Livestock Commission has criticised EC plans for hygiene measures that could lead to the banning of certain types of minced beef, sausages and beefburgers in the UK.

The Brussels proposal, con-cerning raw beef, which is sel-dom eaten in Britain, would require minced beef to be no older than six days.

division in Swindon with the

loes of 280 jobs, most of them highly skilled, is the first such blow to the town for some

Swindon still provides a stri-

Swindon still provides a striking example of growth in the south, in spite of the closure, which was made because of expectations of a drop in demand for defence equipment. Sunderland, in the north-east, provides stark contrast. The town is still strugging to recover from the loss of shipbuilding and the contraction of engineering.

traction of engineering. For Sunderland, persistently

high interest rates could be serious. In the south, some

slowdown might be secretly welcomed by employers con-fronted with labour shortages,

staff poaching and leaptrog-

ging in wages. Swindon, in Wiltshire, has

excellent communications and plentiful supplies of land. That

was what attracted Galileo, the computerised travel, reserva-tion and information systems

owned by 10 airlines, to the town two years ago. It now employs 700 people. Honda, the Japanese car

maker, arrived in 1986, initially

to carry out pre-delivery inspections. It is now assembl-

ing engines and in the new year will start assembling cars

Merit brand toys, in Swindon

investigation. A report from a police inquiry into allegations of misappropriation of funds in the buildings department has been sent to the Director of

Public Prosecutions in North-

Administrative staff were

questioned and the university

confirmed last week that a

member had left after being suspended. It is understood

that he held a middle-rank

Fraud squad officers were called in after it was discov-

ered that repair work on uni-versity buildings, contracted to

a company, was carried out instead on private property.

Some contractors allegedly

ern Ireland.

Fraud inquiry on Queen's

QUEEN'S University in Belfast is at the centre of a fraud investigation. A report from a police inquiry into allegations

University repairs cash

on what was once an airfield.

Britain's meat trade hangs beef carcasses to improve texture and flavour for a minimum of 10 days before processing. Cooking it properly destroyed any bacteria present, the commission said.

# Scotland expects | New leasing | Runcie's retirement opens debate over successor lowest price. | New leasing | Runcie's retirement opens debate over successor

THE RETIREMENT of the Archbishop of Canterbury, Dr Robert Runcie, will mean that his successor and a newly elected General Synod will work together on the most controversial issue facing the Church of England in the 1990s

 the ordination of women.
 Dr Runcie's decision to leave before his 70th birthday - the normal retirement age - in October 1991 was not unexpected.

Discussion about the timing of his resignation, and his likely successor, has been alive in the Church for the past year or two. Dr Runcie said that an early handover would allow his successor to tackle a number of fresh initiatives and to attend the Assembly of the World Council of Churches next February as well as the meeting of the Primates of the Anglican Communion in Belfast in April 1991. Dr Runcie has tried to adopt

a diplomatic position on the potentially highly divisive issue of the ordination of women, showing himself sympathetic but anxious to avoid a damaging split.

He has also had to handle difficult issues such as unity with the Roman Catholic

church, homosexuality and divorce of clergy.

Dr Runcie's pronouncements on poverty and other social issues have led to many Con-

servative MPs regarding him - and the Church which he heads - as openly critical of the Governme

That will add a strong politi-cal dimension to the debate about the choice of his successor. Mrs Margaret Thatcher, the Prime Minister, will solvise the Queen on his successor. She is likely to favour a more traditionalist figure. Within the Church, Dr Run-

cie has led what has become known as the liberal wing. Tra-ditionalists believe this increasingly influential group of senior clerics has been too quick to support contemporary issues at the expense of more established values.

The Archbishop of York, Dr John Habgood, is presumed to be too openly identified with the liberal cause to win sup-port from the Prime Minister and is, in any case, likely to be ed on the grounds of his age: he is 62.

Age also rules out the Church's leading traditionalist

The Bishop of London, Dr
Graham Leonard, 68 — who has led the opposition to the ordination of women. Several other prominent bishops, such as the Bishop of Liverpool, Rt Rev David Shepherd, are also militaly to find favour with the Government, in view of their outspoken positions on social and economic issues.

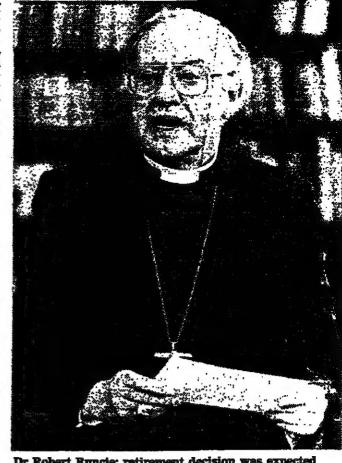
1988 Lambeth conference of Anglican bishops was that the next archbishop, who is nomi-nal head of the worldwid-Anglican communion, might come from outside the Church of England. If that gained support, a front runner would be the Archbishop of Armagh and Anglican Primate of Ireland, the Bt Rev Robert Eames, who would be likely to find favour with the Governmen

The selection procedure, which takes several months, involves the Crown Appointments Commission selecting two names from a list of possi-ble candidates. The Prime Minister then puts one name to the

The Prime Minister can turn down both the suggested candidates if she is not satisfied with them. The Queen, who is head of the Church of England, is expected to accept whom ever the Prime Minister nomi

day that Dr Runcie had been "undaunted" during his period of office. He is understood to be hopeful that Mr Terry Waite, his special envoy who has been held hostage in the Lebanon since January 1987, will be released before his

He is expected to retire to St Albans and to pursue hobbies which include keeping Berk-



#### Social issues that led Archbishop into areas of controversy

FROM THE START of his 10 years as spiritual leader of the Church of England, the Archbishop of Canterbury, it became clear that Dr Runcie's role would be more than simply ecclesiastical, writes Paul Abrahams.

In 1980, the state of his extinuous

In 1980, the year of his enthronement, he criticised the Government for cutting overseas aid and in its attitude to the Brandt report on the global economic divide. In 1981, he called for a

After the Falklands conflict, he preached forgiveness for Argentina at a memorial service in St Paul's.

During the miners' strike in 1964, Drikuncle supported the Bishop of Durham, who had criticised the Government in its handling of the strike and had called for the removal of Mr Isn

but on tactical inscient weapons and in MacGregor, then Coal Board chairman, the following year, he opposed unilating Later that year he challenged the eral nuclear disarmament.

Government over policies which he said caused, "unemployment on an unprecedented scale, poverty, bureaucracy, despair about the future of some communities and inequitable sharing of the sacrifices called for." In that year he also gave support to the appointment of women priests.

A Church of England report on

decaying inner cities the following year prompted accusations from conserva-tive ministers of "Communist-Marxist"

Last year, he again attacked the Gov-ernments's attitude to poverty and suggested that Britain was moving towards a pharisaical society of selfish-ness. He also called for Christians to

#### M&G Group tops client service survey

By Eric Short, Pensions Correspondent

THE LIFE and pensions operations of the M&G Group were awarded top place for ser-vice and administration to clients in the second annual survey conducted by the Alexander Consulting Group. The survey is based on the experience of Alexander staff

It is assessed on speed and efficiency of service, both at head office and at local hranches, and the knowledge and helpfulness of insurance

company staff.

The first survey last year produced a barrage of criticism from Alexander over service This year's survey showed

a greater untupped resource in

that insurance companies had responded to the criticism and the staff of Alexander Group was reporting a rise in stan-dards and efficiency, particu-larly from the smaller compa-

Nevertheless, Alexander still feels that considerable scope

**Allied Dunber** London & Manch Sun Life BSB starts but with restricted service

BSB, the satellite television service, started broadcasting yesterday. Transmission was restricted to one of the five BSB channels and was available only on cable net-

Full transmission to custon ers with "squarial" receiving dishes will start on April 29. Shareholders in BSB include Pearson, the group that owns the Financial Times.

# Jobs feast and famine mark the north-south divide

Hazel Duffy charts the way Swindon and Sunderland, once so similar, have gone their separate ways THE DECISION by Mar-coni last week to close its electronic devices

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believes Galileo has already made it more difficult to recruit office staff, and Honda will make it worse. Bluebird

back to work are under way. School leavers have been the school leavers have been the traditional targets, but now nurseries are being set up and child-care vouchers issued to try to reach the working mother. Older women are being being encouraged to return to work too. These arrivals are worrying other employers in the town because of the local labour shortage. Mr Paul Humphreys, managing director of Bluebird, which makes Bluebird and



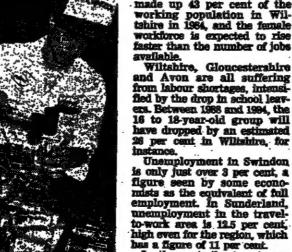
has sought to overcome the shortage by expanding in Wales rather than Swindon. Campaigns to entice women

return to work, too.
Wiltshire is thought to have

A decision whether to prefer charges is expected soon. The police report was handed over to the DPP two months ago.

The police becaute in investi

The police began the investi-gation after a spot check 18 months ago into repair work being carried out on university



#### women than nearby Bristol, in the county of Avon. Women made up 43 per cent of the working population in Wil-tshire in 1984, and the female workforce is expected to rise faster than the number of jobs available. Wiltshire, Gloucestershire and Avon are all suffering from labour shortages, intensi-fied by the drop in school leav-ers. Between 1988 and 1994, the 16 to 18-year-old group will have dropped by an estimated 26 per cent in Wilishire, for Unemployment in Swindon is only just over 3 per cent, a figure seen by some econo-mists as the equivalent of full employment. In Sunderland,

Swindon; assembly line at the new Honda factory

# workshops in 1987. Yet the closure never hing over the Swindon economy like that of North East Shipbuilders. About 2,000 people were made redundant at the end of 1988, about as many as at the rallway workshops. Both had been cutting employment for many years before closure. Swindon continues to swindon continues to expand. Business parks multiply. Plans for 10,000 houses to the west of the town had been nodded through by Mr Nicholas Ridley when he was Environment Secretary. National Power will be moving most of its sixff to Swin.

# 'destroying

property.

An official said at the weekend: "A member of staff was suspended in 1988 pending the outcome of an internal inquiry in the buildings office. Police have been making extensive inquiries . . . and the matter is now in the hands of the

#### EC farm policy the countryside' THE COUNTRYSIDE is being

ing most of its staff to Swin-

destroyed by European Com-munity policies that encourage farmers to remove hedges, overgraze moorland, drain wetlands and spray pesticides to increase production, the Coun-cil for the Protection of Rural England says in a study.

It describes the EC's Common Agricultural Policy as an "engine of destruction still

firmly in gear."

It says the reduction in food surpluses in the past few years has given the impression that production had been curbed. However, there is still "an unacceptable level of damage to the environment by agricul-ture." More than 90 per cent of farm spending in Britain "is still potentially damaging."

don. Manufacturing is also on the verge of a new era in the area. Honda will employ about 1,600 eventually. White overalls are the uni-form at Honda, where the workers are "associates" rather than employees. Mr Andrew Jones, a senior man-ager, is confident that the Jap-anese management approach at the plant will give Honda the edge over other symplosers. the edge over other employers. Honda is not looking for previ-ous motor skills, it has turned

farm workers and supermarket staff into assembly workers and managers.

The company is seen as an addition to Swindon rather than a company filling a gag. The arrival of Nissan to the outskirts of Sunderland had a much greater psychological impact on the damaged north-east. Nissan has the same flexible skills philosophy, but the management style borrows more from West Germany

Katsan - continuous improve-ment; blue overalls are the uniform for all

Nissan employs 2,500, slightly more than were made redundant in the shipyards, and will go to 3,500 by early 1993. Mr David Armstrong, who runs the employment cen-tre set up by British Shipbuilders, says, however. "Nissan has not been our salvation. It is about different people and different jobs."
Mr Philip Ashmore, Nissan

personnel manager, says: "The shipyards were geared to spe-cific skills. We turn out multi-skilled technicians." The com-pany has about 100 technicians apprenticed for four years.
It is very different from the hierarchical, unionised shipyards. Only 30 per cent of the workforce belong to the Amalgamated Engineering Union, the sole union with which Mis-

san has an agreement. Sunderland is an industrial

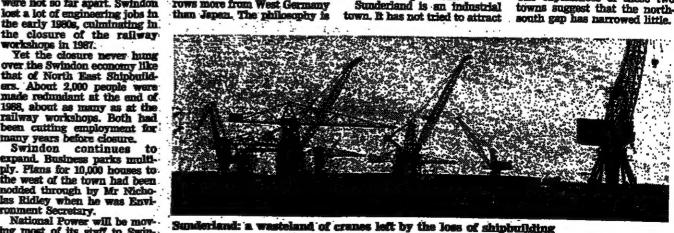
panies from the south. It is bid-ding to be "the advanced man-

ufacturing centre of the north." New factory units and workshops are springing up along-side the River Wear financed by Whitehall, waiting to be re-financed by private investment in the enterprise

For the moment, however Sunderland still feels as if it lacks the core industry that will provide its lifeblood. The craft skills learned in the ship-

craft skills learned in the ship-yards are waning.

Over 1,200 people have found work, but not all in Sunder-land. Sizewell in Suffolk and Sellsfield in Cumbria have been some of the beneficiaries of the demise of shipbuilding. Sunderland has people, but not enough jobs. Swindon has jobs, but not enough people. The experiences of these two towns suggest that the north-





All Mile

# Bar says retrial Shoe shops should be a right if new facts arise report says

barristers' governing body, has called for the introduction of a statutory right to allow new evidence to be put before a my in cases where there has seen a possible miscarriage of

A ROYDIANIE

In its submission to the inquiry by Sir John May into the Guildford and Woolwich

the Guildford and Woolwich pub bombings cases, the Bar says the Court of Appeal is too cautious in ordering retrials in cases where fresh evidence has been produced.

At present, the Court of Appeal looks at the evidence itself and does not consider the effect at might have had on the jury at the original trial. The Bar says that must change.

"The Court of Appeal should not usurp the position of a jury. It should ask itself whether the evidence is new,

whether the evidence is new, relevant and capable of making a difference to the reasoning of a jury. If this low threshold is passed, the appellant should have the right to a retrial," it

Says.

The Bar wants the court to retain its general discretion to quash a conviction. It recommends that the Home Secretary should refer cases to the court where there are grounds of or believing a verdict is unsafe or unsatisfactory. At present, the Home Secretary will make the a referral only when there is

on the original verdict. That cannot be a proper exercise of his discretion, it says, because it amounts to a refusal to refer any case where there is no fresh evidence.
The Bar's other recomme

dations include: petitions to the Home Secretary to be investigated by a lawyer; rather than a civil servant; confessions in serious cases to be verified in their material details; a duty on the police to disclose all material in a case to the Crown Prosecution Service; and suspects detained under the Prevention of Terrorism Act to have the same rights as those suspected of

other crimes.

The Guldford Four had their convictions for the 1974 bombings quashed by the court of appeal last October after it emerged that investigating police officers had materially altered evidence against them. The Bar's submission coin-

The Bar's submission coincides with renewed public concern over the convictions of the six men serving life sentences for the 1974 Birmingham pub bombings.

Their cases were reexamined by the Court of Appeal in 1987. Last week, Mr David Waddington, the Home Secretary, ordered a fresh police inquiry into certain aspects of their case.

# still too numerous.

THERE are still too many footwear outlets in the UK in spite of a number of shop closures in the past two years, says Verdict Research, the retail consultancy group. The industry "has' a reputation for archate practices and limited innovation," the report says.

The footwear market was worth 52,50m in 1989 but in real ferms has not grown for three years, the report says. At the same time the costs of operating shops has been rising sharply, squeezing profits.

British Shoe Corporation, owned by Sears, has recently radionalised its shops further and adopted a new marketing strategy. Verdict says BSC's market share has fallen by 1.7 percentage points over the last year to 28.7 per cent of the

Vérdiet says it is not easy to succeed in the footweer sector, parity because high stock levels said a more intensive level of sarvice-are needed. However, it is an area where small specialists can beat the larger groups.

ers. Verdict Research, 112 High Holborn, London WC1V 618.

# Quest for perestroika in urban planning

Jimmy Burns joins a Soviet professor in search of ideas from a whistle-stop tour of British buildings

BOFESSOR Yuri
Bocharov was looking
somewhat awestruck
after a night on the town.
The professor, who is
President of the Soviet Society
of Telephote Research Director.

"It was a paried of

of Urbanista, Research Director of the Central Research and Design Institute for Town Planning, and Secretary of the Board of the USSR Union of Architects, is in the UK to study urban living and home

day and night, just wandering round British cities looking at buildings," Prof Bocharov's interpreter confessed yesterday. The two had just boarded the 9.52pm train from Eusten to Milton Keynes, the latest destination of Prof Bocharov's unpublicised Bocharov's unpublicised whistle stop tour of Britain.

Prof Bocharov, who says he has been involved in the

design and building of two new towns, is here officially to learn about how the conc of home ownership and what he sees as inspired urban planning can be applied in the Soviet Union of glasnost and perestruka. His 17-day tour of perestroika. His 17-day tour ut the UK is due to end next

In an article published recently in a learned Soviet academic journal, Prof Bocharov lashed out at the

"It was a period of flourishing functionalism which was closed off to ascetism," he wrote in the article, entitled The Metamorphosis of Architect-Developer Re-lationship in the Soviet Union

(1918-1988). Yet some of the lessons Prof Bocharov appears to be drawing from his British experience appear to be idiosyncratic.

idiosyncratic.
In an interview over a cup of
British Rail tea, Prof Bocharov
wared lyrical about everything
from a London office
development to the urban
landscape of West Belfast. —
where last weak he was taken
on a tour of 20ft walls and steel
fracing.

fracing.

Prince Charles, he said, was an "expert of architecture," but was wrong about Paternoster Square, the London office development. Prince Charles described it as an architectural

the sprawling development obscuring St Paul's was an example of the "inventiveness"

We have to plan accordingly, think ahead, the professor declared. as we swept past

Wattord Junction.

With the aid of an incomprehensible map of arrows, circles and dots, Prof Bocharov tried to explain the complex break-up of the Soviet empire into religious and ethnic-based nationalities and its frawwarts affect on its traumatic effect on architect-developer

"We should find a better solution than building walls between ethnic commu-nities in the Soviet Union nities ... in the Soviet Union it would not be practical because there are lots of different nationalities living in high rise blocks," he said. You have to resettle people

build special houses for particular ethnic groups . . . separate commu-nities not with walls but with

Once in Milton Keynes, Prof. Bocharov stood gazing for several minutes at a large construction of blue glass. Commenting on President Gorbachev's chances of survival, the Professor mused: "The situation is extremely dangerous . . . but don't publish whether I'm still a communist or not."



Stopover: Prof Bocharov at Milton Keynes looking for an antidote to Soviet "featureless, standard towns"

## Retail venture group to open second fund

By Maggle Urry

PIPER TRUST, a venture capital and retail consultancy group, is to launch its second fund to invest in new or devel-oping retail and leisure compa-

that retailing may not seem the most attractive area in which to set up business at the moment, and say the fund is at "the top end of the risk scale." However, Mr Crispin Tweddell, who heads Piper Trust, believes there will be scope for

believes there will be scope for new businesses in the 1990s.
Piper's first fund, called the Piper-Retail; Fund, opened nearly two years ago. It is now nearing full commitment with its initial funds of £7m. About a third has been invested in six companies, with further funds earmarked for them, and Investors in the fund include leading insurance companies and pension funds. Similar

for money for the second fund.

The second fund is planned to raise and invest 220m, but with about the same number of investments, adjusting the scale of each one more closely with the work that Piper puts

made by the original fund, two were start-ups, two were companies in the early stages of development, and two were established businesses. All six are still active, although one will probably not receive any further funding from Piper.

Air Christopher Court, Pipers are study manager, says the Mr Christopher Corry, Piper's fund manager, says the group is unusual, if not unique, in the way it approaches its investments. Piper takes a more active role than most venture capitalists, taking equity stakes, which vary between 20 and 80 per cent, and insisting on a board

#### Biotechnology perceived as a risky investment

UNHAPPINESS in the financial community about the degree of risks and profits in the science of hiotechnology is disclosed in a survey that probes the attitudes of UK-investment groups to the disci-

Of the 61 financial organisations that took part in the survey, 46 per cent said they found investing in biotechnology "very risky." Just under half said they had made profits from the business. The survey was conducted

by Mr Pierre Forster, a student at Middlesex Polytechnic in London who is studying for a degree in European Business Administration. The poll showed that some

specialist biotechnology ven-ture-capital groups were happy with their financial returns and also with the general outlook in this field. But a larger number of more broadly based financial institutions had been disenchanted with their cal and drug companies.

ogy.

Biotechnology is based on manipulation of genetic fragments. Since the techniques were discovered in the late 1970s, progress in bringing the ideas to the product stage has been slower than expected.
Only about 1 per cent of the \$140m (£87.5bm) worth of pharmaceuticals sold each year is derived from blotech methods.

According to the survey, many financial groups are far from convinced that small, venture-capital-backed biotechnology companies can compete in the technology with large, established medicines and chemicals companies. Many of the latter have put considerable resources into research in the field over the past decade. Nearly 30 per cent of the institutions in the survey said they agreed with the statement that biotechnology was best left to the multinational chemi-

#### Glasgow University seeks £50m in private funding

GLASGOW University has launched an appeal for private funds aimed at raising £50m. over the next five years.

The university is seeking money from graduates as well as from commerce, and has organised fund-raising bodies in Japan and the US. So far this year, £4.25m has been raised, including a grant of £450,000 to the urban studies department from the Ian Mactaggart Trust.

Sir William Fraser, principal of the university, said the money would be spent on new buildings and on investigating new fields of study. "We need to set aside more of our income to maintain and improve the fabric of the university. Sir William said. Appeal funds were not intended as an alternative to government grants,

Sir Alexander Cairneross,

chancellor of the university, said: "The Government has decided that universities should have fewer decisions taken for them by the Govern-ment. This means less money flowing in from the Exchequer.

It can mean new autonomy." This is one of the most ambitious appeals yet announced by a British university. Oxford started its appeal for £200m in 1988, amid significant protest from students, and Edinburgh has appealed successfully to its graduates. Glasgow also cited the universities of St Andrews and Bangor for carrying out successful fund-raising

schemes, The National Union of Students said: "We understand at times why colleges do it, but we do not think this is the answer. We would want long-term action from govern-



leaves our hands, even if it's going time. Once it arrives, our customs minutes of receipt wa'll even confirm

price for delivery, door to door, there more, we'll arrange a schedule to get tied up at customs. Then it's on and then. Whatever you send never make sure the freight arrives on its way to your customer's door. Within

delivery, if required. No extra charge. Take some sound advice. Call DHL on 0345-300-131. After all, it shouldn't cost you a packet to send a parcel.

#### LEGAL COLUMN

# Salutary lessons from the Fayed affair

By Robert Rice, Legal Correspondent

THE CRITICISM of solicitors Herbert Smith, made in the Department of Trade and Industry inspectors' report on the House of Fraser takeover, was sufficiently serious for the Trade and Industry Secretary to send a copy to the Law Society for it to consider whether any action should be taken against the firm over its role as legal advisers to the Fayed

It is clear even at this stage, however, that the society will conclude that, on a strict interpretation of the solicitors' rules on professional conduct, Herbert Smith has no case to answer.

Indeed, the firm in its evidence to the DTI inspectors gave a very clear account of a solicitor's duty both to the client and to third parties which will have established beyond reasonable doubt its innocence of any charge of professional misconduct.

None the less, such a narrow view of things ignores the wider issues about the role of professional advisers

raised by the affair. In particular, ought solicitors to owe a wider duty to the public to take reasonable steps to ensure that assertions made by their clients are based on fact before advancing them on their behalf?

Should there, for example, be a clearly defined distinction between their role as advocates and their role as loyal, committed supporters ready to youch for their client's cause?

Further, once it has become apparent that solicitors have been misled by a client, is it ethically and morally right for them to continue to act for that client?

It could be argued that, in the context of takeovers and mergers at least, such issues are of purely academic interest - or will be from April 1 when section 151 of the 1989 Companies Act comes into force.

Section 151 makes it a criminal offence knowingly or recklessly to furnish false or materially misleading information to the UK anti-trust authorities.

and Mergers Commission, the Office of Fair Trading or the DTI in such cases will have to be very carefully carried out.

The criticism of Herbert Smith is by now well known. Broadly, the firm's role in relation to the Fayeds' hid for House of Fraser was on the fringes. On March 11 1985, however, Mr Edward Walker-Arnott and Mr

Richard Fleck accompanied the Fayeds, together with a team from Kleinworts, to a meeting at the OFT, during the course of which Mr Walker-Arnott acted as the principal advocate for his clients, making a number of forceful points on their

Once solicitors have been misled, is it ethically and morally right for them to continue to act?

behalf that were central to their credibility and therefore to the issue of whether their bid for House of Fraser should be referred to the com-

After the meeting, the advisers were asked by the OFT if they would confirm in writing the assurances they had given about the Fayeds. In a covering letter sent the same day to the OFT with a submission on behalf

of the Fayeds, Mr Fleck responded.

He wrote: "Within the limits imposed by the time scale involved (which has necessarily prevented us from obtaining independent confirmation of the instructions that we have received from the Alfanned by the respondent. received from the Al-Fayed brothers), we are satisfied as to the correctness of the contents of the enclosed sub-

The letter continued: "... both Edward Walker-Arnott and I con-

In future, verification of firmed [during the course of the OFT information given to the Monopolies meeting] that we were and are meeting! that we were and are entirely satisfied both as to the com-pleteness and as to the accuracy of the instructions given to us by the

Al-Fayed brothers ..."
In fact, the DTI inspectors were later to make a finding that the sub-mission that accompanied the Herbert Smith letter included matters that were "untrue, incorrect, seriously exaggerated or otherwise misleading." They also declared themselves sat-

isfied on the evidence of OFT officials that, in spite of the caveats in the letter about the limits imposed by time scale and the absence of indepen-dent confirmation, and a verbal caveat by Mr Walker-Arnott during the OFT meeting that he would express only an opinion based on his professional experience, the regula-tory authorities did derive comfort from the support that Herbert Smith appeared to be giving to its clients. The authorities placed some weight on that support when reaching their decision on whether to recommend

referral to the MMC.

In spite of what the firm said later, anyone reading Mr Fleck's letter would have gained the impression that "the firm was in a certain sense vouching for the accuracy of what its clients had said," the report says. The inspectors conclude that part of

the issue is that in the City great reliance is placed by one adviser on the presence of another as a source of reassurance about a client. "We are of the opinion that in this case it led adviser in turn to inquire less than they might otherwise have

done."

The question that arises from that, however, is whether the practice is good enough in order to protect the public interest in future, or whether a change of rule is required.

On the face of it, while accepting that in purely professional terms solicitors are not required to check into the bona fides of their clients, it seems a little hard to accept that a firm that makes its living within the

**CONTRACTS & TENDERS** 

financial and commercial world could not, even within such a strict time-table, have put out feelers to pack up on the doubts that were being raised in some quarters about the Fayeds sufficient at least to set the alarm bells ringing.
That would have changed the whole

course of events, because while they are under no duty to third parties to check on the veracity of a client's assertions before they put them forward, solicitors are under a clear duty not to put them forward if they know or have reason to believe they are not

There were several journalists who seemed to have little difficulty at the time in making sufficient inqui-

In the City, reliance is placed by one adviser on another's presence as a source of reassurance

ries to raise some serious questions about the Fayeds — as Herbert Smith knows only too well, having been instructed by Mr Mohamed Fayed, as the inspectors put it, "to take legal action against any who sought to challenge his claim that he and his brothers beneficially owned the money with which they hought money with which they bought

It was not as though the firm had just come across the Fayeds, either. Mr Fleck told the inspectors that by March 1985, the firm had "a fair amount of experience with the Fayeds" and was of the opinion that it did know its clients."

This is not the first time Berbert Smith has found its representation of a client being relied on by officials as vouching for the accuracy of what that client is saying.
Sir Godfray Le Quesne, QC, in his

report for the Trade and Industry Sec-retary into the Barlow Clowes affair, noted that in forwarding to Herbert Smith in October 1985 principal and representative licences for Barlow Clowes and Partners to deal in securities, the DTI wrote to the firm that "the decision to grant these licences . . has been heavily influenced by the assurances received from and through your-selves."

Herbert Smith's answer to that was much the same as in House of Fraser. The firm told Sir Godfray that the assurances it gave were given on the instructions of its clients and no assurances were given by the firm

Should lawyers be under a wider duty to act in the public interest by checking into the accuracy of what they are being asked to put forward by a client?

The Law Society's view is no. It is not the solicitor's job to satisfy him-self that what his client is saying is true, it says. Provided he is not asserting things he knows or has reason to believe are untrue, then his job is to put his client's case as instructed. Solicitors act as a mouthpiece and no more. Regulators should understand that, the society says. Most courts cer-

Should a firm continue to represent a client once it knows that it has been

The society's view is that that is very much up to the firm, but that a solicitor cannot be obliged to stop representing a client in such circum-Somebody has to continue to repre-

sent them, it says. Everyone has the right to legal representation, however unpopular their cause.
You cannot have a situation where a client is shunned by the whole legal profession just because they have been economical with the truth in the

The final word on all this should go to Herbert Smith. The firm, however,

#### APPOINTMENTS

#### Thorn EMI deputy chairman

■ THORN EMI has appointed Sir Peter Walters as deputy chairman. He recently retired as chairman of British Petroleum, and joined Thorn EMI as a non-executive director last October. Sir Peter is chairman-elect of Blue Circle Industries, and is chairman of the Institute of Directors. Mr James Fifield has been appointed an executive director of Thorn EMI. He is president and chief executive officer of EMI Music Worldwide, and is based in New York.

mr Donald E. Petersen, who recently retired as chairman and chief executive of Ford Motor Co. and Professor Romano Prodi, who holds the chair of economy and industrial policy at Bologna industrial policy at Bologna
University, will be appointed
advisory directors of
UNILEVER on April 1 and May
2 respectively. Lord Hunt of Tanworth retires as an advisory director on May 2.



SPONG HOLDINGS has appointed Mr Philip Luckett (above) as managing director of its home consumer products division. He joins from

FIDELITY INVESTMENTS has appointed Mr Geoffrey
Mansfield as regional
managing director in Asia, He
was a director of Merrill Lynch in Hong Kong.

Mr R.H.A. Wain has been appointed chairman of FERROMET GROUP, in place of Mr W.G. Fossick who has resigned. Both are directors of British Empire Securities and General Trust, which holds 5.87 percent of the issued.

MCDONNELL DOUGLAS BANK, Croydon, has appointed Mr Keith Pordum as director commercial lending. He was with Lloyds Bank Group

Mr George Spyrou has been appointed sales and marketing director of AIRSHIP INDUSTRIES (UK), Cardington. He has been with the group since 1981, and remains a director and executive vice president of Airship Industries (USA).

■ Mr David Neil-Gallacher has been appointed director, corporate communications, of ALFRED MCALPINE. He was head of corporate

relations, George Wimpey. Mr Brian Neale has been appointed finance director of PSA PROJECTS, an operating

division of PSA Services. **■ CLEMENTS & STREET** Bromsgrove, has appointed Mr Brian Chapman as managing director, exhibitions. He was marketing director of the Stanco Exhibition Group.

Mr Francisco Navarro has succeeded Mr Francisco Roche as managing director of BANCO HISPANO AMERICANO, London, Mr Roche has returned to head office in Madrid.

RKF GROUP has appointed Mr Joe Larter to the new post of group chief executive. He was chairman of
Pleasureworld, which the
group acquired last May. Mr
John Bayman, executive
deputy chairman, retires through ill-health, but continues as a non-executive

**■** MACARTHY has appointed Mr Rod Riley as director of legal affairs. He remains company secretary.

Mr Peter Spriddell has been appointed a non-executive director of QUILIGOTTL

■ CHRISTOPHER WRAY LIGHTING has appointed Mr Bichard Archer-Perkins as its first chief executive.

Mr N.M. Berwin, Mrs P.A. Flannery, Mr C.J.N. de Joncaire Narten, Mr P.T. Tucker, Mr M.H. Wilson and Mr J.M. Yallop have been appointed to the board of MORGAN GRENFELL & CO from April 1.

Mr Keith F. Plant has been appointed chairman of the TIOXIDE GROUP from April 1. He will retain his current succeeds Mr Ian G. Butler who retires on March 31.



Mr John T. Whelan (above), general works manager, has been appointed director o operations at DUNLOP aviation division in Coventry, succeeding Mr Malcolm Longley who moves to another

# **UNITED NATIONS**

AZIENDA ENERGETICA MUNICIPALE DI TORINO (Public Electrical Utility)

#### INVITATION TO TENDER

An invitation to tender for a supply and service contract for the construction of a heat transportation network via superheated water for the "Torino Sud" heat producing system associated with the co-generation of heat and electricity.

- 1) ORGANIZATION CALLING FOR TENDERS: "Azienda Energetica Municipale" of Turin, head office at Via Bertola 48, 10122 Turin, Italy. Tel. 011/55491.
  2) AMARD PROCEDURE: In accordance with law no. 584 of 8/8/1977 and subsequent amendments. Tenders to be evaluated in accordance with the principle laid down in art. 24, para. b) of law 584/77, i.e. the most advantageous tender determined on the basis.
- of factors of evaluation applied in conjunction in the following decreasing order of importance. a) Prices.
  b) Compliance with the conditions of requests for
- tenders.
  Characteristics and efficiency of principal components of supply, as well as the efficiency of the total heat transportation system seen as a system made up of a pipe network and pumping system.

  d) A criteria to consider when choosing the type of pipe laying system is to keep excavation time to a e) Partial and total completion of the transportation
- network must be programmed to concur with the timing laid down for the distribution of the heat to its destination. is destributor. Sreater duration of the guarantee of correct func-ion with respect to the duration prescribed by the
- Contracts.

  The preliminary estimate of all works to be performed has been calculated at a total of L. 54,000,000,000; the limit of increase above which tenders with be regarded as unacceptable is a maximum of 20% of this
- PLACE OF PERFORMANCE OF WORKS: A site of 12 sq km. which includes the southern area of the mu-nicipality of Turin and neighbouring municipalities. The pipelines will be laid mostly along the town
- streets.

  SECRIPTION OF WORKS: Conforming with the DESCRIPTION OF WORKS: Conforming with the AEM provisional plans and specifications, the completion of the heal transportation network via superheated water for the "Torino Sud" heat producing system associated with the co-generation of heat and electricity for the supply of heat to a volume of 22,000,000 cu.m. A general outline of the works to be carried out follows:
- 22,000,000 cu.m. A general outline of the works to be carried out follows:

  a) Final design, supply and laying of the superheated water heat transportation network at the operating temperature of 120 C in delivery and 80 C in return. Length approximately 28,000 metres of double pipeline with variable diameters between 800 DN and 100 DN, complete with on-oft, adjustment and control valves.

  The network must be constructed with pipes and accessories appropriate for underground laying. The pipes must be of steel and pre-insulated with expanded polyurethane, and externally insulated with high density polyethylene.

  Alternatively, the pipes of greater diameter (700 DN : 800 DN) can be "steel in steel" type, with external insulation in polyethylene.

  The following characteristics should be kept to a minimum during the laying of the pipes:

  The use of thermic expansion compensation devices.

- The use of thermic expansion compensation devices.
   The length of exposed excavations during laying of the pipes.

  All the crivil works necessary for the crossing of waterways and railways, the formation of anchorage blocks, on-off valve chambers and chambers for the location of the network's re-pumping stations must be carried out.

  b) Final design, supply and laying of the pumping system in the two heat production stations "MCOALLERI" and "BLT." and of the re-pumping system along the network system.

  c) Final design, supply and assembly of the network's two filling and pressurization systems to be installed inside the two stations described in Point b). Each system will be made up of pressurization and surge tanks, pumps, a degasser and filters.
- b). Each system will be made up of pressur/zation and surge tanks, pumps, a degasser and filters.
   inal design, supply and assembly of a command, control and adjustment system for the entire heat transportation network and the pumping and re-pumping system, which will provide the control of the system's operations by each of the two stations described in Point b)
- stations described in Point b)
  e) Final design, supply and assembly of a detection system for leaks in the network and water seepage into the pipe insulation, with alarm signals to the two stations described in Point b).
  In accordance with art. 21, para. 2 of law no. 584 of 8/8/1977, and subsequent amendments, the following works may be sensorated:
- ing works may be separated:

  Excavation works and pipe laying preparation for an estimated total of Lire 15 billion Category ANC
- orks in reinforced concrete for an estimated to-works in reinforced concrete for an estimated fo-tal of Line 9 billion - Category ANC 4
   Supply and performance of electrical plants and control systems for an estimated total of Line 3 billion - Category ANC 5C
   CATEGORY OF REGISTRATION WITH THE A.N.C. (Albo Nazionale del Costruttori - National Builders'

- Association) REQUIRED: In 18B for an unlimited amount; 10C, 4, 5C for a total relative to the provisions of art. 5 of law no. 57 of 10/2/1962, in the case of temporary associations between companies in ecordance with art. 21, 2nd para, law no. 584 of 5/8/1977, the prime contractor must be registered in category 16B and the subcontractors for works which can be recognized must be recisioned in the above
- corresponding categories and classifications.

  6) COMPLETION DATE: Works must be completed within 36 months of the date of order. Part of the system must be in operation 18 months from the date of the
- must be in operation 18 months from the date of the order.

  7) FUNDING: The works will be funded by the "Cassa Depositie Prestiti" using posted savings funds.

  8 USJECTS ENTITLED TO TENDER: Companies, including associated companies or those who declare their wish to associate in econdance with art. 20 et seq. of law 584/77, labour and producers' cooperatives, combined or otherwise, and consprise of companies referred to in art. 6 of law no. 80 of 17/2/1967.

  9) TERMS AND CONDITIONS OF SUBMISSION OF APPLICATIONS FOR TENDER: Applications for tender in the Italian language drawn up on stamped paper and addressed to the AEM headquarters at Via Bertola 48, 10122 Turin (fishy), must arrive exclusively by registered mall or suthorized delivery services by April 30, 1990.

  10) ECONOMIC, FINANCIAL AND TECHNICAL CAPACITY OF THE CONTRACTOR: Candidates must submit with their application for tender.
- TY OF THE CONTRACTOR Gandidates must submit with their application for tender:

  A) A declaration, subsequently verifiable, signed by the legal representative, demonstrating:

  Registration in the "Albo Nazionale dei Costruttori" (the National Builders' Register) in the categories and for the amounts requested in Point 5).
- categories and for the amounts requested in Point 5).

  Foreign compenies may submit a declaration of entry in registers and official rolls of their own country of residence, indicating the references entitling them to entry in the register or roll and the classification, if applicable.

  The contractor is not subject to any of the conditions of exclusion from commacts contained in art. 13 of law no. 584, 87/1977, and the economic and timencial capacity referred to in art. 17 of law no. 584, 87/1977, declaration, subsequently verifiable, indicating:

  The possession of suitable bank references.

  The company's total sales and business figures for the last three years which must show a total volume of business of at least Lire 70,000,000 with a minimum of Lire 15 billion to reach single year.

  In the case of sasocisted companies, the consolidated total of volume of business can be given.
- given.
  C) in proof of the technical capacity referred to in art.
  18 of law no. 584 of 8/8/1977, a declaration, sub-
- sequently verifiable indicating:

   Educational and professional qualifications of the contractor or managers of the company and of the superintendent of the works in
- austion.

  A list of projects performed during the last ten years in urban areas for a total of at least Lire 30,000,000,000 and comparable to the present project, specifying the clients, prices and places of performance of works, together with documents providing proof of these projects.

  A list of the instruments, tools and sechnical equipment available to the company and/or companies for the execution of the works.

  A declaration that the pions of the two as des-
- A declaration that the pipes of the type as des-cribed in Point 4a) of this invitation to Tender -used are produced by companies who have ma-nufactured pipes used for carrying fluids at a temperature of at least 120° C which have been in use without problems for at least 5 years. his condition must be applied for each different issuester of the pipes which constitute the
- THEWORD THE DISPATCH OF INVITATIONS TO SUBMIT A TENDER: 120 days from the date of enforceshifty of the deliberation of selection of companies. 12) OTHER INFORMATION:
- Applications to bender are in no way binding on the organization calling for tenders.

  Any applications received before the present announcement will not be regarded as valid.

  Additional technical information may, if required, be obtained from the AEM (Tel. 011 564 93214 or 011 564 93214
  - 011 554 93421). a creaent invitation was submitted to the EEC offi-THE GENERAL MANAGER (Dr. Arch. Giovanni Burzio)

THE CHAIRMAN (Dr. Guido Pignocchino)

## **EXPRESSIONS OF INTEREST FROM CONSTRUCTION CONTRACTORS**

The United Nations invites interested Contractors to apply for pre-qualification with a view to carry-ing out the construction of the proposed additional conference facilities at the headquarters of the United Nations Economic Commission for Africa in Addis Ababa, Ethiopia. The object of the pre-qualification is to prepare a short-list of interested contractors, each of which will be invited at a later date to submit

The project includes conference rooms of varying sizes together with support facilities required for United Nations conferences, i.e. simultaneous interpretation systems, printing facilities, building main-tenance work-shops, caletens/dining facilities, carparking, etc. comprising a total area of approximately

The ecope of building works will include basement excavation, piling and foundations, concrete frame. structures, steel trussed/space frame roofs, with quality internal and external finishes, all necessary urnishings, and the complete electrical and mechanical services including air-conditioning and stand-

Expressions of interest are invited from suitably quelified contractors who are able to provide total con-ruction services, including mechanical, electrical, specialist installations, litting out of the conference alls and construction management services, to complete the project under supervision arranged by

Expressions of interest, which should be concise and as brief as possible, must include the following

 Name and address of the contractor. If it is a joint-venture permership, the sponeoring member and all other members shall be identified. Specific construction experience of the contractors individually and collectively in comparable building-

construction projects during the past five (5) years.

3. Experience in the construction of buildings in Ethiopia or in Eastern Africa, either as principal or joint-Summary curricula vitae (CV) of key personnel, with information on the responsibilities of each in the recent projects, especially those listed under items 2 and 3 above.
 A copy of the contractor's or the joint-venture's registration and authorization to operate in Eastern

Africa.

6. List of the contractor's construction plant and equipment available for this project.

7. Name of benkers and audited financial summery statements for the last five (6) operating years.

I. Current projects.

In accordance with the United Nations General Assembly Resolutions on comprehensive and mandatory sanctions against South Africa, in particular Resolution 36/172D, which prohibit the swarding of any United Nations contracts or facilities to firms which support, cooperate or collaborate with the Government of South Africa or provide loans or credits to or invest in South Africa, it will be a condition of any contract resulting from this advertisement seeking expressions of interest that the Contractor and his sub-contractors engaged to perform work or provide services to the United Nations do not collaborate with South Africa, and that no South African products shall be purchased directly or indirectly for purposes of delivery, distribution, installation or use under the Contract. Accordingly, the information to be submitted in response to this advertisement must be adequate to permit a determination of the eligibility of your firm for consideration for a wand of a United Nations contract.

Full tender documents will be available approximately 31 May for pre-qualified tenderers. No further information will be provided to applicants for pre-qualification at this stage. Neither this invitation, nor any subsequent short-listing of contractors, constitutes a contractual engagement on the part of the United Nations.

Expressions of interest, two (2) copies in English, must be received by the United Nations not later than 12:00 noon, 30 April 1990 at one of the addresses given below. They should be marked "Building Contractors for Conference Facilities Project, Addis Ababa" on the outside of the envelope and should be addressed to: Chief, Division of Administration and Conference Services

United Nations Economic Commission for Africa (UN-ECA)
Africa Hell, P.O. Box 3001
Addis Ababa, ETHIOPIA

United Nations information Center, London 20 Buckingham Gate London SWIWE 6LB, UNITED KINGDOM

United Nations Information Center, Nairobi

P.O. Box 34135 Natrobi, KIBNYA United Nations Information Center, Rome Pelazatio Venezia

Plazza San Marco 50, Rome, ITALY Chief, Commerical, Purchase and Transportation Service
Room S-2149 Secretarist Building
United Nations, New York 10017; U.S.A.

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Notice is hereby given that the
ANNUAL GENERAL MERTING of
the Society will be held in the SOCIETY'S HEAD OPPICE No. 28 ST.
ANDREW SQUARE, EDINBURGH
on Thursday, 19th April 1990 at 12-30
p.m. to consider the Accounts and Balance Sheet and Reports of the Directors
and the Auditor, to deet Directors, to
determine the runnaration to be paid
to the Directors and the re-appointment
of the Auditor.

A mamber of the Society extitled to attend and wote at any Amusal General Meeting is entitled to appoint another person to attend and vote instead of him. Provice most be lodged at the Soci-city's Houd Office not lens than forty-eight nors before the time for bolding the Meeting.

By Order of the Board
D.A. BERRIDGE
28 St. Andrew Squage EDINBURGH
Chief Executive

10

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To the Holders of

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WARRANTS

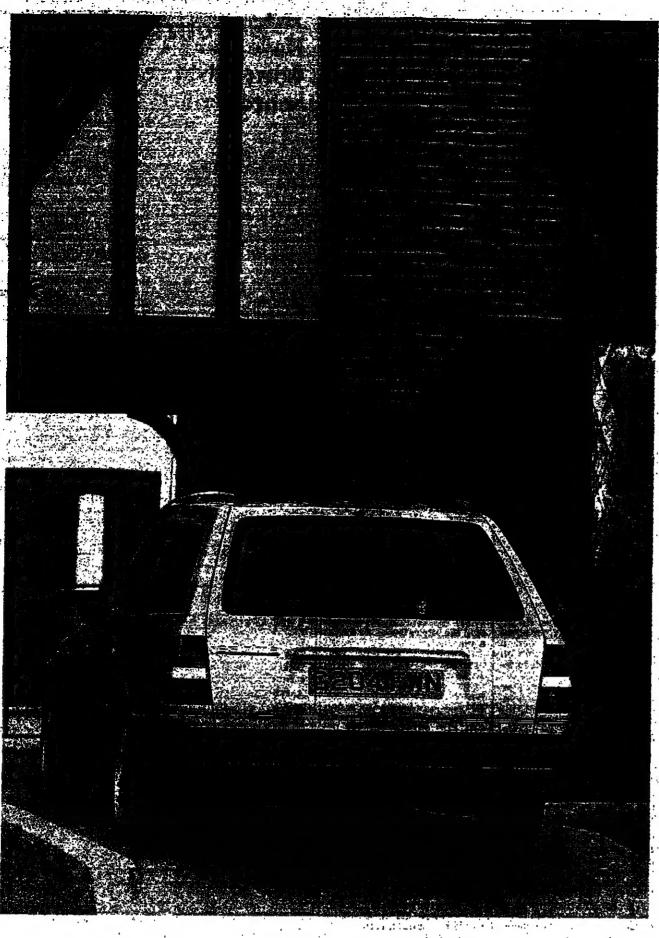
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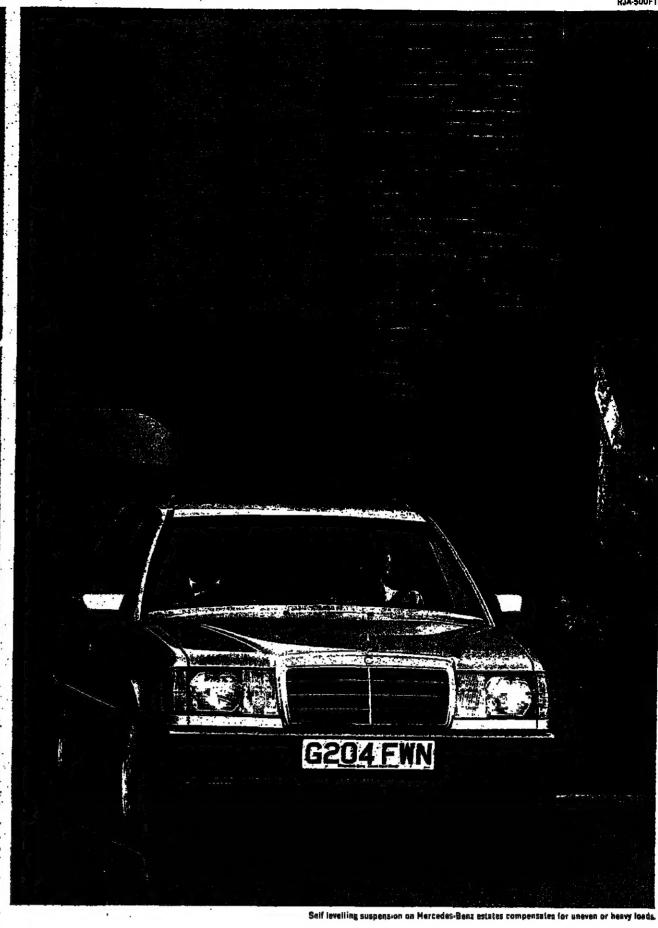
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As a result of such distribution, the Subscription Price at which shares are issuable upon exercise of the Warrants will be adjusted pursuant to Condition 7 of the Warrants from 1,448.90 Japanese Yen to 1,406.70 Japanese Yen effective as of April 1, 1990 (Japan Time).

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#### **UK NEWS**

# Competition rule for power privatisation 'breached'

demand in an area without the

the Office of Electricity Regula-

tion (Offer), the industry regu-

In addition, National and

PowerGen must not jointly capture more than 15 per cent

of an area company's supply.

These limits on competition,

intended to protect the mar-

kets of the area supply compa-nies, are designed to last until

1994. However, the limits have

Komatsu concedes two hour

are seeking in exchange for

Many of them plan progressively reducing their produc-tion costs as a matter of

course. Komatsu looks for a

reduction of at least 5 per cent

a year.

The company believes the hours cuts can be self-financing. It says savings can come from accelerating improvements in production techniques. One option is introduction a wine des forteight when

ing a nine-day fortnight when the two-hour reduction is in

The agreement, revealed in a

forthcoming report by incomes Data Services, will mean a half-hour reduction from July 1. The detail and timetabling of

the other hour-and-a-half will be jointly agreed between Komatsu, the AEU and elected workforce representatives through the company advisory

reduction in working week

hours cuts.

By David Thomas, Resources Editor, in London

THE BRITISH Government has been warned that one of the main limits to competition built into the liberalised UK electricity market has been breached a week before the market is due to come into

operation. The warning is likely to embarrass the Government because it will be seen as confirming fears that ministers have failed to make the new electricity regime sufficiently

competitive.

The regime is due to begin operating on Saturday, the industry's "vesting day," when the companies heading for privatisation come into formal

National Power, one of the two generators in England and Wales to be sold, has in the past month won contracts to supply more than 7 per cent of the total electricity demand in the region serviced by Man-web, the area electricity company which covers Merseyside, Cheshire and north Wales.

KOMATSU, the construction

machinery company, has become the first Japanese com-

pany to concede a two-hour reduction in the working week for UK employees since British unions launched a national

strikes campaign for shorter hours last October.

The commitment to intro-

duce the cut by 1992 is part of a

deal which increases the pay of about 420 employees in New-

castle-Upon-Tyne by 9 per cent. Komatsu's hours concession is a considerable achievement

for the AEU engineering union which negotiated it. It is likely

to influence other Japanese

companies with UK operations
- there are 36 in the
north-east of England alone.

Japanese groups are poten-tially among the most difficult

employers to convince that working hours can be reduced

at no cost.

By Michael Smith, Labour Correspondent

of a handful of Manweb's very large industrial customers. The regulations governing the liberalised electricity mar-ket stipulate that neither

Some other large industrial National Power nor PowerGen users of electricity in the must sign supply contracts for more than ? per cent of north-west and north Wales are angry that they could face a restricted choice of electriconsent of Professor Stephen ity suppliers for the next four Littlechild, director general of

> The Department of Energy. the architect of the new structure, said it had no responsibil-ity for the problem. It was a matter for Prof Littlechild.

> However, the Office of Electricity Regulation, which does not assume its full powers until vesting day, was also unable to say how it would resolve the matter.

The Government is planning to confirm today that the old headquarters of the Central Electricity Generating Board and Bankside power station. been widely criticised for being too restrictive and for feather-bedding the area supply com-National Power, which has two sites in central London with development potential, will remain in the public sector as properties of Nuclear Elec-tric. been more aggressive than PowerGen in signing supply contracts in the run up to vesting day, reached the 7 per cent limit by winning the business

implemented, will mean a 37-hour week. However, for about 180 workers who now work a basic 37-and-a-half – hours on shifts, the week will fall to 35-

Komatsu is one of less than

100 companies to have conceded hours cuts since the

strikes campaign began. The

rate of change is increasing,

The company said the 9 per cent pay settlement was prompted in part by recruit-

ment and retention consider-ations. "We are beginning to

suffer skills shortages, particu-iarly in design engineers."

The deal, effective from the beginning of this month, increases the basic starting

£12,274 to £13,879.

and-a-half hours.

#### Campaign for right to halt work over safety

Labour Staff

THE GMB general union today launched a campaign for a change in the law to allow union officials the right to bring work to a halt where they consider there is a risk of serious injury.

The union wants to see the legal position changed so that a walkout ordered by accredited union safety officers would not be seen under employment law as "wildcat"

Falling a change in the law, the GMB is trying to get agree ments between employers and unions at local level and claims that a "stop-the-job" clause has been agreed by one West Midlands company.

The union's 850,000 members will also be encouraged to write to their MPs on the lesses.

Mr John Edmonds, general secretary, said that the demand would only inconve-mence negligent employers. He said: The only way to get management to act is to give their employees extra

legal powers.
"In countries where these powers exist they do not have to be used very often. In Swe-den there are over 117,000 safety representatives - they stop the job as few as 64 times

According to the GMB, fig-ures showed that every week 10 people were killed in acci-dents at work; 3,600 were

injured, 650 of them seriously; and 500 were harmed by expoand 500 were harmed by expo-sure to dangarous substances. It also says seven out of eight accidents could have been prevented, while the number of factory inspectors had been cut by more than 250 in the last decade. The Health and Safety Exec-tive said vesterday that if

ative said yesterday that it was difficult to tell where the issue stopped being safety law and became an employment issue – and therefore outside

the executive's remit.
Walkouts should not be necessary where workplace safety committees were functioning properly though, with declining union membership, fewer pay for most employees from 29,147 a year to £10,070. Super-visors' salaries will rise from workers were getting access to safety committees, it said.

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**FINANCIAL TIMES** 

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**FINANCIAL TIMES** 

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In Touch with Tomorrow

"IT USED to be infuriating to deal with BP Germany," says Ray Knowland. "The head of Deutsche BP treated the chair-man of the whole of BP as an equal, and the heads of the group's international businesses as his juniors."

With BP's carefully engineered shift in power away from national barons towards international "business streams" (divisions) over the past nine years, "that's virtu-ally all changed," says Know-land. With one major excep-

"There's still a powerful har-ony in the United States," he declares. "It's a much bigger problem than Germany ever was. The first test of Project 1990 is whether HP America is faced up to or not. I will be very surprised if it's not dealt with fairly and squarely. If you sort out Cleveland, the rest will follow; you'll be biting the bullet about duplicated planners and a lot of other things.

It is November 1989, and Knowland, the then chief executive of BP Chemicals, is dis-cussing his view of the objectives and progress of Project 1990 - RP's nine-month preparation for corporate simplifica-tion and restyling which is the subject of this series.

In particular, Knowland is proffering his view of why rela-tions between his business stream and BP America are being described as "poisonous" by some insiders, and as either "difficult" or "strained" by everyone else. (Knowland has since moved into a new post as managing director for corpo-

As has become evident from last Monday's announcement of radical changes in the way the BP group will operate in future, Knowland — along with hundreds of other managers in BP - has got his way, to

a large extent, at least. In the official language of last week's press release, the regional dimension of BP's pre-vious structure has been "redafined". What that actually means in America, as the com-pany's managers have been pany's managers have been told in no uncertain terms, is this: BP's imposing tower block in the centre of Cleveland, which, until three years ago, was the proud head office of Standard Oil (Sohio), acquired by BP in mid-1987, has now been deprived of its previous responsibilities for the operations of BP's various businesses within the UR.

uninesses within the US.
Instead, the US business
high who are based at Cleveland now report on operational matters direct to their respec-

# Re-appraising the power base of regional barons

Christopher Lorenz continues his series by examining how the oil giant is trying to find a new balance in its international activities

heads in Europe. The chief executive of BP America remains the group's most senior person in the United States, but his role has been shifted clearly to strategic and sentational questions.

Until now his powers, and those of his staff, overlapped with those of the international headquarters of the various businesses - to the confusion and annoyance of everyone

Along with a lot of other welcome simplification, says John McDonald, ex-Sohio and now executive vice president of BP Oil in America, last week's changes mean that "managers changes mean that "managers will now no longer be faced with a duplicated approvals procedure for capital projects – through BP America as well as up the international business hierarchy."

One result of the moves is

One result of the moves is that the 250 corporate jobs which still exist in Cleveland will be cut by 50 before the end of this year, initially by the removal of the planning and control departments, and then by a shift of human resources jobs from head office to the important.

The changes to the regional dimension of BP's worldwide structure also involve the stripping-back of a raft of regional co-ordinators in London. For the US, they have already been removed. For most other parts of the world they are being replaced by much smaller units which will provide support to the regional

The co-ordinators previously frie co-druinators previously formed a head office layer which was a large element in the bureaucracy and "second-questing" which has bedevilled BP in recent years – although they played a vital part in the professionalisation of the group in the early 1980s (see earlier articles in this series). In one sense, the downoffice role is merely the final stage in BP's integration of Sobio following the 1987 acquisition. The emotions generated by the downgrading partly explain why the decision was so hard-fought behind the

have since expressed their relief that the issue has at least been settled clearly one way or the other.

Many Americans would have eferred the chief executive of BP America to have been given clear operational authority over the businesses operating in "his" territory, but "they'd rather have one master than two," says Michael Press, an ex-Sohio man who is now senior vice-president for petro-leum products and refining for BP Oil in Cleveland.

The change in Cleveland's responsibilities is also part of a much broader settlement of a problem which, in the words of a secret Project 1990 document sent to top management last December, RP has "never been able to solve satisfactorily": the integration of the regional dimension into a corporation run largely on business (divi-sional) lines.

word "matrix", because the rigid formality with which matrices have usually been senciated has turned the term into a pejorative which actually sparks internal tension

Steve Ahearne, BP's former corporate planning manager and from this month chief financial officer - attacks the whole concept of "managing a matrix" as a "power" term, which has caused BP's individual businesses "to see their relations with the centre as a power struggle."

James Ross, the (British) chief executive of BP America, agrees: "One of the mistakes BP has made in the past is that we've been much too explicit about our agonised matrix," be

Yet if multinationals are to avoid a loss of responsiven to differing market and politi-cal conditions in various geo-

BP's imposing tower block in the centre of Cleveland, once the proud head office of Standard Oil, has been deprived of its former responsibilities for the operations of BP's various businesses within the US

This same dilemma has faced countless other multina-tionals over the past decade.
"Regional-business relation-ships are probably the most difficult problem for any global company," says Robert Horton, BP's new chairman. As part of most multination-

As part of most multinationals' quest for simpler organisa-tion structures, for faster deci-sion-making, and for altogether greater global effectiveness, they have engineered a sharp shift of power within their geo-graphic-divisional matrix structures towards their decistructures towards their divisions; notable examples include GE of America and Philips, the Dutch electronics multinational.

One of the few exceptions is BP's arch rival Shell, which has left very considerable oper-ating power in the hands of its ational and regional bosses. Like BP under Horton, many

graphic markets around the world, they actually have no choice but to continue to take decisions on a multi-dimensional (matrixed) basis, even if the power balance within that matrix is different from before. "Some people in BP say 'why bave two people making a decision when one person could do so?," Boss adda. "But life's not

Recognising this, Robert Horton has avoided copying the over-centralised international structures of some of BP's US competitors. He has gone out of his way to give the chief executive of BP America strategic powers — as what Horton calls his US "alter ego" — which are arguebly stronger - which are arguably stronger

Cleveland not only retains the power to represent the cor-poration in Washington and to co-ordinate the various buillast month's California oil spill, but also retains an umbrella role over the pay and incentive packages offered by

To some extent the same will eventually apply to BP's new-ly-created Director, Europe, who is taking up residence in Brussels with a small support team (removed from London) to start the task of pulling together a cross-business approach to European strategic and political issues. Something similar, again, will go for the top executive who will probably soon set up shop in Tokyo as director of a new Pacific region — where BP needs to move especially fast if it is to build a strong asset base. The question of how, in the

US, the new relationships will all work in practice was thrashed out in principle at a meeting in January between James Ross and the heads of key businesses — both from UK international headquarters and from their US offsboots.

and from their US offshoots.

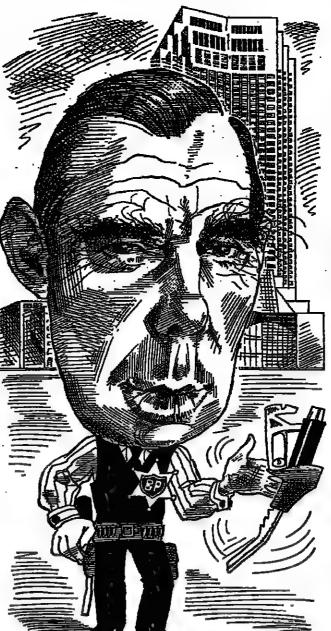
On personnel issues, for example – such as remuneration, severance terms, and management development – it was agreed that the businesses would in future propose their own packages, and that BP America's role would be confined to ensuring that decifined to ensuring that deci-sions taken by one business do

not undermine another.

The meeting was considered a success by all the participants, although one of them, John McDonald of BP Oil in the US, says in retrospect that "I still have some trouble see-ing the American chief executive's position as quite powerful enough to carry out his

Will James Ross be able to ensure, for instance, that BP only uses tankers with double bottoms and sides? Will he be able, as McDouald puts it, "to referee" issues between differ-ent businesses as wall as he ment to?

Ross himself is more opti-mistic. As he sees it, one of his main challenges under the new system will be to sort out such conflicts himself, "rather than delegating them downwards as we used to."



TERGUSON James Ross; still the group's top man in the US

doubt whatever about Roas's power base in his new role as the chairman's "alter ego." He says the issue of double-bottomed tankers — as well as such matters as tanker-loading facilities in Valdez and other than the says that t ports - "is something that the BP America chief executive should lead on, since it tran-scends one business stream." However simply their new role as Horton's "alter egos" in

their territories may be expressed on paper, BP's regional heads will in practice find it a difficult exercorporate and personal sub-

Borton considers "that a lot can be done by getting per-sonal relationships right." The question (to be examined on Friday in the conclusion to this series) is whether BP can gen-crate the culture changes. erate the culture changes needed to allow such complex

Relations between the regions on the one hand and businesses and group head office on the other will also be improved if BP can transform itself into a true "transna-tional", like Unilever or Proc-ter & Gamble, in which power and responsibility is shared, on

an increasingly flexible basis, across its international operations, rather than concentrated either at head office and/or in the group's home

country. Horton has been quick to espouse the term "transna-tional", but as yet BP is still mainly a UK-centric corporation. The cause of transnationalism will be improved by the decision to make the head of Deutsche BP, Rolf Stomberg. chief executive of the newlycreated single European organ-isation for BP Oil (which includes the UK).

At a lower level, a decision has also just been made to appoint as head of group training an executive based in Cleveland, and not to move her to head office.

Other Americans appointed to senior BP corporate functions in the last few years notably the group's treasurer, its controller, and its head of human resources - have all been imported to London.

But true transnationalism will not have arrived either will not have arrived either until many more group functions are dispersed abroad, or until the headquarters of at least one of BP's major businesses is located outside the UK. So far, the only business in this position is the junior of the four partition which is the four nutrition, which is based in Belgium.

Horton recognises the prob-lem, and says that it would have been sensible to been EP Minerals in the US if it had not been divested. But he says he cannot see any advantage, for instance, in shifting the head office of BP Oil to America.

office of BP Oil to America.

"It's better to say that we are
a transnational which happens
to have its head office in London," he argues, "and that we
intend to ansure that non-Brits
can get to the top of the businesses. One of them will get to
be a business chief executive."

He is contain He is certain.

Horton's reluctance to countenance the decentralisation of group-wide head office funcgroup-wide head office func-tions is based partly on his wish to reassert BP's cross-business strengths as a corpo-ration, after a decade of increasingly centrifugal behav-iour by the businesses. But it is also caused by his "wait and see" attitude to whether they can develon the same numbing can develop the same non-hier-archical, informal, "networked" way of working which

BP's London headquarters is now setting out to develop. Unless all parties can do so, including the group's regional offshoots, BP will risk slipping back into the formal, over-con-trolled to the formal, over-controlled state - and state - of



# **FINANCIAL TIMES**



RECEIPTION OF THE PROPERTY OF THE PARTY OF T

The regional capital of an agricultural hinterland, loswich has developed into a centre for insurance

companies. Eleven miles down the River Orwell. Felixstowe is now an international port. And there are ambitious plans for Ipswich and its docks, reports Stewart Dalby

# New life for old sea-dogs

"Ipswich is situated at a point which could not help but be the site of an important settlement in very early times as at the present day. The River Orwell, which leads up to it, is the one easily navigable river in Suffalls ships can enter or leave at any state of the tide."

THE TOWN may once have

"my state of the tide."
THE TOWN may once have been an important sea capital. By the time these words appeared in 1970, in John Seymour's Companion Guide to East Anglia, however, inswich was, like Norwich, a sleepy backwater stuck out on a knuckle of land seemingly on knuckle of land seemingly on the way to nowhere.

it was the centre for a rich rural hinterland and in its manufacturing sector there was an emphasis on agricul-tural engineering.

The revitalisation of lpswich

to its current lively state stemmed from the improvement in land - rail and road - communications, rather then the sea.
When the industrial shake

when the municipal analy-out of 1979-81 came along some companies went out of busi-ness or were taken over. Ran-somes and Rapier, an engineer, was acquired by Mr Robert Maxwell's Pergamon Group, although after various contor-

buy out a smaller group has re-emerged in Ipswich in the form of NCK Cranes. Others, like Ransomes Sima and Jefferles, survived by radi-

cally transforming themselves. Ten years ago, the company employed 2,700 in a fully vertically integrated operation mak-ing, among other things, fork-lift trucks. Now, Ransomes concentrates on grass cutting machinery and employs 750 people in Ipswich and 400 in Phynoxith and a similar overall total in the US.

Unemployment in the early 1960s shot up to 11 per cent in Ipswich and could have remind the totals of over 20 per cent in northern industrial towns were it not for the working port and the fact that by this time Ipswich with its improving communications had been discounted by service companies as a relocation.

Guardian Royal Exchange moved to Ipswich in 1969 and now employs 1,250. General Accident was already in the town. Willis Faber arrived in the mid-1970s and now has its main out-of-town office in Inswich, employing 1,800, Also in the mid-1970s British Telecom



# IPSWICH & FELIXSTOWE

transferred its research technology division from Lon-don to Martlesham Heath, a few miles outside Ipswich, and currently employs thousands. Some of the companies went to Ipswich because the council even then could see the need to widen the employment base. It offered cheap rents for city centre sites.

But virtually all the companies cited the proximity to London (with the A12 being improved) together with the availability of labour, which was cheaper than in London, and reasonable house prices. bswich is 66 miles from London The fast trains, with luck, take one hour and a quarter, and with the Chelmsford bypass completed a few years back, London is no more than

two hours away by road.

The local authorities no longer offer cheap rates and simiar incentives. But unlike other towns which were early into the relocation stakes, Ipswich still has unoccupied land. The borough council's 150 acre Whitehouse Estate is now vir-tually full. But the council is developing a business park at

and southern by passes of the town opposite the newish Post House Hotel. Some 8.5 acres are available now and the council hopes to bring the total

development to 20 acres. Ransomes has its 250-acre Ransomes has its 250-acre
Ransomes Park which it is
developing as an industrial/business estate. Clients
shready include Electrolux, the
Post Office and British Telecom. There are plans for a 60bed hotel and a 5.3-acre car
retail centra. retail centre.

Besides the business perks, there is potential for office development in and around the docks as well other other city centre sites and there is also the 400-acre airport, currently owned by the council Almost everyone feels there is a need for a proper airport somewhere near loswich, but not at the current site. The grass airfields are too hemmed in by other

Despite the alowdown in the economy, demand for industrial and business sites still appears strong. Mr David Payne, the council's economic development officer, says he

response to Sprites Lane when it was put on offer. Initially, there were 400 inquiries. Of these, about 30 companies were seriously interested. Virtually all the 6.5 acres available have been snapped up. At £16 per sq ft for B1 office or light indus-tral space. Insuring its still com-

trial space, Inswich is still com-petitive compared to other south-east England locations, Into these sites and else-where the council and Ran-

somes will encourage high somes will companies to move. But there is a feeling that in-wich has gone from unhealthy reliance on agricultural engi-

neering to overdependence on insurance companies. This sec-tor could suffer from informa-tional rationalisation when the

tional rationalisation when the internal market gets under way in Europe in the 1890s.

There is, in any event, a cost involved in rapidly turning into a white-collar town. Property prices in the boom which ended in 1988 rose faster than in almost any other area of Britain. They did not quite overtake the south-east in absolute terms, but housing is no longer cheen, and of course

no longer cheep, and of course

virtually no-one is building new housing at the moment.

The population of Ipswich proper is steady at 122,000 but the travel to work area — the outlying villages, within a 25-mile radius has grown rapidly and is now put at 270,000.

Unemployment among the 86,000 workforce is down to 2.9 per cent which, for all intents and purposes, is full employment. There may be scope for more married women to take jobs and there are some comjobs and there are some com-muters. How many is difficult to tell because British Rail either does not have the information or will not divulge how

many season tickets it sells, Companies say they are not yet experiencing the difficulties in finding staff that are beginning to surface else-where. But Inswich has proba-bly reached the point where it must think about the nature and the pace of new business

As with other so-called boom towns — Reading, Cambridge or Bristol — most of the population has become better off in the past 20 years, but this has

#### CONTENTS

ing: it's not quite an EC market: "all right on the night" wich port: short-haul dyamism

Dock develo ity of the: poli tax proble: Felixstowe: chill

ences with the small but grow-

lpswich has 6,000 families on the waiting list for new homes. This does not mean that they are literally on the streets, but they live in inadequate or shared accommodation. This is a high number for a town sup-posed to have become part of the affluent south-east. There is an above-average number of unmarried mothers and single parent families. This could have something to do with the US air bases which are nearby.

There are, most worrying of all, more than 370 families who are actually homeless and need to be housed by the local authority. That is, pro rate, far higher than the UK national

average. Mr Jim Hehir, the dynamic chief executive of Ipswich Borough Council is acutely aware of these social problems. He take properties on long leases so that it can house the home-less and save them the indignity of living in bed and break-

As he struggles to justify a poll tax for Suffolk County Council which at £440 is much higher than predicted, he feels that cheap housing has been a major casualty of the determination of Mrs Thatcher, the UK Prime Minister, to curb the

powers of local government.

Ipswich Council, which collects the poll tax for the county and spends 25 per cent of it, has a net "spend" which is 96 per cent higher than the Gov-ernment's standard spending

Mr Hehir says: "The Government takes no account of the

fact that we are a regional capital and spend money on regional facilities."

On the question of low cost housing he feels the council's hands are tied. The Government will not let it build new cheap homes off its own bat. The council tries to includes some social or low cost hous-ing in any developments. But given the cost of land in flour-ishing towns, it is hard to get

the necessary numbers built.

Mr Hehir feels that housing associations have not found the answer to housing prob-lems and this will remain an unresolved issue for the fore-resuble future.

Another of the costs of development is the actual look of the town. In his book Mr Sey-

"lpswich is a town of great antiquity and historic interest, but alas, practically nothing remains to show for either. The Ipswichians seem to have made a decision in the past, and to have kept to it most assiduously, to erase every building of antique beauty and interest and to turn Ipswich

into, at every succeeding period a 'modern' town."

Remember, he was writing this 20 years ago, before much of the development took place. Even so, it seems a bit harsh. It is true that Ipswich is not as pretty or well-preserved as either Norwich or King's Lynn, both towns about which Mr Seymour waxes lyrical.

But it does have its eval structures and 600 other listed buildings. Walking around Ipswich, one comes across many nooks and crannies. Part of the docks have been made attractive, and if plans go forward to develop the wet dock further it could become one of the most excit-

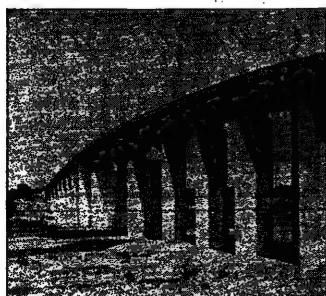
ing leisure shopping complexes in the country . Above all, Inswich has man-aged to avoid the car congestion and pollution found in Reading, Cambridge and Bris-tol Lorries thundering down to Felixstowe go along the A45 over the Orwell bridge, missing the town.

Ipswich is not off the beaten

track like Norwich and King's Lynn. The next decade could easily see it become the undisputed regional capital of East Anglia rather than one of a number of claimants.

Such claims could be enhanced by Ipswich's proximity to Europe. Britain is becoming more European-minded with the internal market of 1992 looming up and the Chan-nel Tunnal due to open in 1993, as well as the centre of gravity of Europe moving eastwards with the dramatic collapses of the old order communist regimes in the Soviet bloc.

There has been a strategic switch of trade from the west coast of Britain to the east coast. Felixstowe has grown dramatically in recent years, and the smaller docks of lpsand the amaner docks of ps-wich have also expanded. Both ports envisage further growth in the 1990s even with the Channel Tunnel open and running. Mr Seymour may well be right in saying Ipswich cannot fall because of its sea









# FACING FUTURE

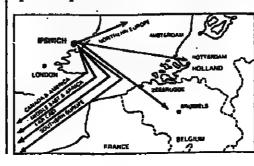
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leisure schemes saying "Ipswich could not be better placed in geographical terms to participate in 1992 and beyond and I think there has been the most exciting sense of vision by people in the town."

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# Insurers feel at home in pleasant surroundings



Willis Fabor's award-winning transporent glass building in the centre of ipswich

GERRARD VIVIAN GRAY

travellers' graveyard, recalls Mr M R. Goodwin, administration manager of the General Accident office, a northerner who has been in the town for 40 years. "But it's not so today."

Now General Accident rates its Inewich office as shead of Norwich and Colchester, and much more important than 10 years ago.

Demand for insurance — and con-

sumer demand in general - has been spurred since the move in the mid-1970s of British Telecom's research and tech-nology division from Dollis Hill, Lon-don, to Martlesham Heath, a few miles from Inswich. That more or less coin-cided with the expansion of insurance groups in the town.

"The philosophy of the 1960s was to put thinkers into a quiet environment." explains Mr Peter Button, BT's head of public relations. The site came into use in 1968 and was formally opened in 1975, since when it has doubled in size. At 100 acres, it is probably BT's higgest outside London (though Goonhillie has a larger acreage). It employs 3,600, of whom 47 per cent are graduate engineers, 15 per cent other engineers, 15 per cent technical support staff, 20 per cent administrative and 3 per cent

Average age of BT staff at Martie-sham is a mere 31 and there is a 10 per cent annual turnover. About 40 apprentices are taken on there each year, though the proportion of Suffolk-born employees is still a low 15-20 per cent.
"But the local born-content is growing higher and higher," says Mr Button.

BT also has a Felixstowe division which, unlike Martlesham, produces customer products, such as telephone apparatus. And not all of BT's technology staff are at Martlesham: there are smaller sites in London, Belfast, Glas-

gow and even in Ipswich itself.

In an area stretching from Southwold to Saxmundham, Mr Button estimates that BT puts £55m a year into the local economy, through rates, salaries and contracts. And, of BT's total £214m spending on R&D, about two thirds goes

to Martlesham. There has been a switch in emphasis from fibre optics and hardware to software and programming over the years. The last couple of years has seen a blip in recruitment at Martlesham, but

growth is expected to resume soon. At Guardian Royal Exchange, another of the major insurance groups in the town, Mr E J Bose, administration manager, speaks of the "demo-graphic time bomb we're all facing." He means that memployment in the town is down to 3 per cent and the supply of school-leavers looking for insurance

johs is in danger of drying up.
"I remember," General Accident's Mr.
Goodwin says, "the year GRE started
up in the town and we couldn't get a gle school-leaver

GRE relocated to Ipswich in 1969 as part of a national exercise and now employs 1,250 in the town (though its Lytham St Anne's, Lancs, plant is larger, employing around 2,000.) The latter is the group's computer, accounts and life insurance processing centre, but Ipswich seems to be the headquar-

Underwriting, personal insurance, financial accounting, marine, private trust and the main personnel units are among 28 departments which are run from Ipswich, along with the group's local branch and claims departmen

Why did the group come to Ipswich? GRE had looked at Bath and one or two other locations. Mr Bose points to the amenities in the locality and the big carpark which the group provides. Ms Mary Williamson, personnel manager of Willis Faber, gives a panoply of reasons for this insurance broker's move to Inswich in the mid-1970s.

Ipswich is Willis Faber's main out-oftown office, with 1,800 employees (more than the London office). She lists six • Ipswich is in the same direction as

• East Anglia is a boom area.

 The town is a good source of employ- Most people have the right skills There are good communication links

with London.

 Property prices are reasonable.
 Also, because one can find pleasant surroundings in the area in which to live, it is easier to get staff than in some other parts of the country. And Willis Faber, as Ms Williamson asserts, is determined to be a forward-looking employer. Its strikingly transparent, award-winning building in the centre of town received the accolade of being featured on an Architecture of Europe

Franciscan Way project for its HQ, replacing a failed council shopping development. Indeed, it has now taken over Franciscan House as a third group building in the town. "We're always bursting at the seams," says Ms Wil-

Despite signs of an economic down-turn, Willis Faber does not expect to lay any staff off. Nor do any of the other insurance groups. Instead, in its struggle to get staff, Willis Faber sees its main competitors as BT and GRE, together with Sun Alliance and Eastern Electricity

BT and all the insurance groups emphasise their links with Suffolk College, which is also the town's insurance institute. GRE, for instance, has representatives on the college's board of governors and, thorough the college, its recruiters have connections with head teachers. It donated \$50,000 to ipswich Initiative, a scheme to bring technology into schools. Willis Faber and GRE are among the guiding lights of Disability Enterprises, a charity set up by local businesses to provide ward accommodation for the disabled. ses to provide warder-type

The latter two projects are run in conjunction with the local council, with which the service groups appear, by and large, to have good relations. The facades of General Accident and Commercial Union, down the road in Crown Street, tone in well. "The town planning people even stipulate the kind of mortar we have to use in our bricks," says Mr Goodwin. It doesn't sound like a complaint. After 40 years, there is even a note of civic pride.

# Plants flourish away from their roots

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WITH HEADQUARTERS still is a local business park, whose in Ipswich, Fisons and Ran-somes are - to the City, as to the man in the street - synonymous with the town. But in the 1980s, both moved away from their roots and flourish significantly elsewhere.

When Fisons sold its agrochamicals business soon after
Mr J S Kerridge became chief

ket capitalisation of £50m. Now the figure is £2.3bm. "We're the fastest growing business in East Angila," says Dr Peter Woods, corporate affairs director. But most of that growth has been in health care, which is based in Lincolnshire (Sanatogen, anti-asthma drugs, etc) and in scientific equipment,

Of its total 10,000 employees. a mere 320 work in the Ipswich area: some 90 at headquarters, 200 in the Bramford horticulture division and 30 in horticultural research at Levington. Dr Woods says the company's spectacular recovery in the past decade from a fairly low point has been due to concentrating on areas that are resilient to any economic downturn. That includes horticulture — a high-margin, noncyclical business which, he claims, many of Fisons' competitors would like to buy. "We don't see ourselves divesting in the near future," he insists.

In fact, profit margins in horticulture, which was hit in 1988 by the decline in North American peat prices, are similar to

by the decline in North American peat prices, are similar to those in scientific equipment (marginally the biggest of the three divisions) but only about a third of those in pharmaceuticals. Or, to put it another way, horticulture in 1969 gave Fisons 3.95 per cent of its profits and comprised 8.2 per cent of its turnover.

of its turnover.

of its turnover.

At Ransomes, the retreat from lpswich is less marked. In the past four years, the Inswich workforce has halved to 750, while the company's worldwide total of employees has grown to 2,500. Mr Keir Wyatt, a director, says new-technology and natural wast-ase are largely responsible for age are largely responsible for the local staff cuts, and stresses that he does not fore-see any further reductions.

main divisions: commercial, consumer, North American other occupiers include Elec-trolux, the Post Office and Lex Service Group. Ransomes has interests in France and Italy, as well as Berkshire-based sub-sidiary Mountfield and Westwood of Plymouth. Mr Wyatt did not seem fazed by the news that Mr Nicholas Ridley, Trade Secretary, has put a spoke in the wheel of Ransomes' acquisition of the latter company, a rass-cutting machinery manuacturer, by overruling the Office of Fair Trading and referring the deal to the Monopolies Commission.

The lion's share of Ransomes' grass-cutting business is sold to local authorities and golf courses, but some 55 per cent of Ipswich turnover finds its way abroad, to 84 countries. Established in 1996 as a joint

50-50 venture between British Telecom and Du Funt of the US ("BT had the technological xpertise and Du Pout had the marketing expertise. BT&L.
Technologies employs more
than 360 at its plant just outside Ipswich. Its fibre-optic components are used in data and telecommunications and in instrumentation systems.

Last year's BT&D sales were 300 per cent up on the year before and this year's are expected to be 100 per cent above those of 1969. More than 80 per cent of the company's products are exported to Europe and the US.

Having started with 60 employees, the company doubled its workforce in 1988 and again last year, when double work shifts were introduced. "The number of employees is set to continue to rise," it says. At the heavy manufacturing end, NCE, which makes crawler crause and truck mixers on the Whitehouse Estate, is also likely to take on more workers. But that would merely raise the number from 54 (including five in the West Country) to about 70 when its Country) to about 70 when its new workshop is completed in

A subsidiary of Cliff Holdings, the Rochester, Kent, construction company, NCK is the successor of Ransomes & Rapier, which broke away from the other Ransomes in 1868 to engage in rallway production and as recently as 1986 had more than 500 employees in was at one time part of Mr Robert Maxwell's engineering

Also facing a change of own-ership is Metier Management Systems, the software developer, which was founded in 1976 and taken over by Lockheed in 1985. But last April, the US aircraft manufacturer decided to divest. Why? Became Lockheed is a fight company, of which software accounts for Ethn, and Metier is just a £100m company. Nevertheless, we're excited about the potential and not worried about the future," says Mr

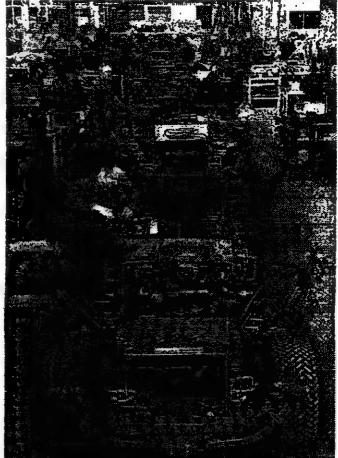
David Dixon, a director. He expects that Metier will eventually be taken over by another company. A management buyout was considered,

but rejected as impractical.

Metint's remarch and development division is based in Ipswich (the sales division operates from Hayes, Middlesex) acquired in the town last year.
The company, which employs 160 in bewich out of a worldwide total of 700, does not expect to relocate when it is taken over and argues that, far from losing staff, its Artemis project management systems are likely to be in growing demand. It has an expanding list of Japanese clients and is also active in the US and Europe, with offices in 26 coun-

manufacturers, of one sort or another, in the Ipswich area. Pauls, now part of Harrisons and Crosfield, is not quite the animal feels force it one was while John Player, part of a subsidiary of Hanson, wasnever primarily an Ipswich

has declined. One company director, unattributably, blamed the council, contrast-ing it unfavourably with the more commercially-minded olchester and Peterborough. Thanks to the service roups, loweich unemployment is low but if companies had to stamp their town of origin on their goods, "Made in Inswich" would be quite a rarity.



Ransomes' motor mowers designed for the Japanese market



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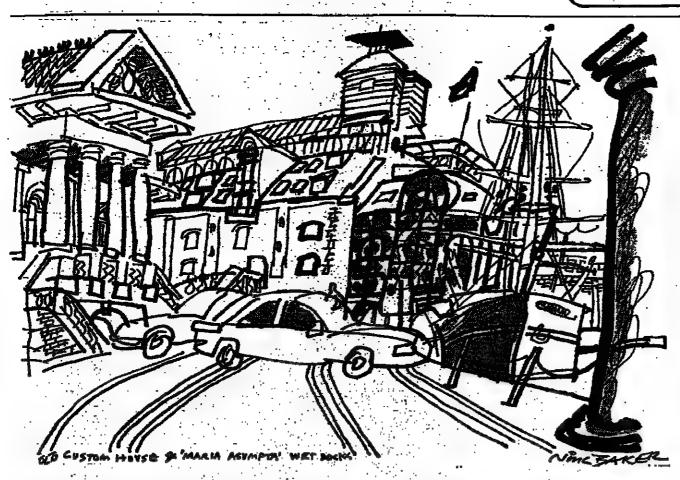
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Stewart Dalby looks at the UK's fourth largest container port

# Dynamism of the short haul

SO PROMINENT has Felixstowe become that it is often overlooked that howich

often overlooked that Inswich has a port of its own.

A harbour of some kind has been in existence since Saxon times, but in the 1980s, Inswich port has benefited, like other UK east coast outlets, from the strategic switching of trada from the Americas to Europe.

For the first time, in the year ending December 1989, Inswich handled more than 5m tonnes handled more than 5m tonnes in cargoes. The total freight handled, including containers, roll on/roll off vehicles and bulk solids and liquids, was 5.5m gross register tonnage ompared with 4.8m in 1988. Ipswich is now the fourth largest container port in the UK, after Februstowe, London

and Southampton, with 1.5m tonnes traded in 1989 compared with 8m tonnes for Felixstowe. Unlike Felizstowe, however, which goes in for long-haul traffic and tries to rival Rotterdam in transhipment business ipswich has concentrated on short had European business.

The port is now the largest in the UK for near-Europe containers, with 1.057m tonnes in 1939 compared with 1.008m tonnes for hyswich and 911,000 tonnes for Hull.

Inswich, in fact, is still the third largest port dealing with

third largest port dealing with containers to and from North America although it is a long way behind Felixstowe and Liverpool. Ipswich traded

although trade here is at a lower level. However, there has been an increasing amount of grain shipped through the special grain terminal to the Soviet Union.

The port today can be bro-ken down into three distinct areas. The oldest part is the enclosed dock or the Wet Dock

The near-Europe short-haul container business has been the most dynamic growth area for Inswich, with the number of 20ft equivalent units (TEUs) more than-trebling from 63.207 in 1880 to 199,775 TEUs in 1882. Ro-ro traffic has grown rapidly and in 1989 Inswich was the ninth largest port in the UK with 1.3m tonnes in seaport trailer trade. Bulk liquids and solids have also increased although trade here is at a leum imports to the tank farms at the north end of the quay The third area is the West Quay including the Cast Ter-minal. The modern unit load services handle containers and road trailers.

> According to Mr Alan Hanson, commercial manager at the Inswich Port Authority, the recent history of the port is one of solid growth up to the late 1960s, then a period in the doldrums, followed by dynamic growth in the 1980s.

Profits in 1868 were 2807,000
before tax. This figure might
not be much changed for 1989
since £1m was paid in redundancy with the ending of the
national dock labour scheme.
Unlike Felipstowe, Toswich was
a scheme port, although it was
not noted in recent years for
the militancy of its workers.
Some 50 people took redun-Some 50 people took redun-dancy and the workforce is now down to 393. The port authority is responsible for navigation and conservancy on the River Orwell, so there is a wide variety of jobs. The enclosed dock needs continu-

However, the ending of the dock labour scheme should mean greater productivity since Ipswich had an unusual system whereby on ship work-ers were part of the scheme

and there was a separate work-lores for onshore work. There is now much more flexibility in working practices. The port authority has plans to expand the dockside activities. One area has been muriced for development next to the Cast terminal on the West Bank and another on Cliff Quay, where the power station was. Besides this, there are plans to develop port-related industry.

Also, there is suddenly a demand for port-related wave-housing which did not exist during the national dock labour scheme when traders were frightened that goods would be locked into warehouses if there were a strike. Plans to develop this ware-housing are still an early stage and may be taken together with other dock landowners. However, the port authority owns sufficient land to add

another profitable string to its

bow and keep on growing.

Richard Gourlay on the likely impact of the EC single market

# 'It'll be all right on the night'

IPSWICH HAS long harboured the belief it is at the centre of a part of England more strongly tied to continental Europe than most other regions of the country. The single market of post-1992 Europe, the town's image makers would therefore have ns believe, poses challenges that will be easy to meet as inswich will simply expand its historical role as the "gateway to northern Europe."

This rather comfortable view of the future, resulting perhaps from three years of strong ecotion that policy makers in many regional UK towns must be facing; do our rich and illustrious pasts and our historical links provide any pointers to what our role will be in the Europe of the future?

The Ipswich links with Europe are indeed strong. Unhappily, one of the town's first experiences as a "gate-way" was its repeated trampling under the feet of Viking raiders, colminating in King Cnut of Denmark's successful invasion of England up the Orwell River in the 11th cen-

Later contacts with the Continent were more welcomed leading to highly developed wine, cloth and wool trades and to the region playing a vital role in the agricultural revolution, helped by Turnip Townshend's introduction to East Anglia from the Nether lands of rotation farming.

With the decline in the region's fortunes economically, relative to the industrial heartlands of Europe and the UK, has come a decline politically, indeed, internationally minded planners in Ipswich, like Mr James Hehir, the borough council chief executive, suffer-ing from the strictures of the poll tax and increasing encroachments by central gov-ernment into local finances, look longingly at the develop-ment of Europe along strong regional lines around an, albeit intrative centre.

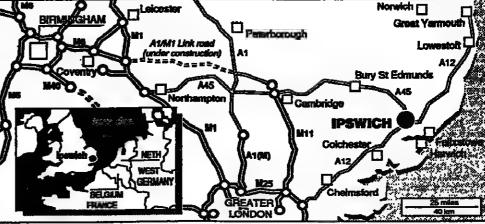
"Inswich suffers, particularly in calculation of the poil tax, because central government does not recognise regional

On one level, of course, he-wich's business community and planners are unconcerned with the arrival of the single with the arrival of the single market. For four years at least the economy has been rapidly expanding, fuelled by better communications with London and the Midlands, relocation of service industries from the capital and proximity to some of the most unspollt countryside and coast in the south of England. The town has enjoyed its share of East Anglia's net immigration — population has immigration – population has been growing faster in the area than anywhere else in Britain — with new jobs, in places like BT and London Underground's research centres, the kind planners would call "quality"

And there is more prosperity on the way, assuming the ar-absence of unemploy does not drive wages up and investment away: Neighbouring Felixstowe port, continued expansion of which will perhaps have as much influence on Ipswich's fortunes in postdoes not drive was on pswich s fortunes in post-1992 Europe as anything, is still growing. But planners have proposed that new hous-ing stock should be built in Ipswich rather than further enlarging the Edwardian sea-side resort. A high-tech busi-ness park is being set up on Ipswich outskirts and Civic hall's corridors are abuse with rumour of Sweden's Volvo moving a Javen hack office. moving a large back office

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operation to the town. Lurking in this otherwise bright horizon is one potential storm cloud. There is growing awareness about over-dependence on the service sector, a concern that again should be common to other towns that successfully attracted back-of-fices re-allocating from Lon-don. A report by Italian econo-mist Paolo Cecchini, on the effect of post-1992 Europe on member states suggests there could be losses in financial ser-vices and that the UK would be

Ipswich, which has successfully attracted Guardian Royal Exchange, General Accident, Commercial Union and Sun Alliance regional headquarters, may be particularly vulnera-ble. But in the battle to attract

large companies, towns tend to take what they can get. In one area, new European opportunities have already arisen, most noticeably under the 1987 Single European Act provisions on competitive tenprovisions on competitive ten-dering for public procurement which started to affect local authorities last year. French contractors have been particu-larly active in tendering for local authority contracts in the UK and Ipswich has been no exception.

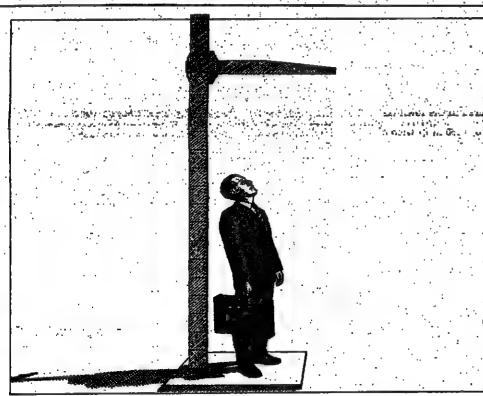
To meet the challenge, Ine-wich borough reorganised its various works departments into profit centres which bid for works. Last year, the coun-cil best off a challenge from Cory Onyx of Spain and Sitafive-year garbage collection contract — a victory that Mr Hehir says was crucial as once a garbage contract has changed hands it is unlikely to revert to the council. And as further evidence of competitive winds blowing from Brussels, Inswich is now bidding for, and winning, contracts for building

control supervision in neighbouring boroughs. However, to a great extent, Ipswich's recent economic success has happened despite Europe and not because of it. Mr James Miller, an Inswich-based venture capitalist who sold his software company to Lockheed, suggests there is no special reason for being based there in terms of access to Europe. Environmentally, Inswich is very pleasant but he could have set up anywhere. Indeed, should the airfield close in five years when the council relinquishes control, he says he will move to more expensive Cambridge which has mivate air facilities.

This attitude tends to underfine the impression that lps-wich is still fumbling to iden-tify what its role will be in post-1992 Europe and how its planners and business community should be responding. Certain measures have been

taken. The Council's Employment Development Office, funded by the European Com-mission, is surveying 30 local small and medium-scale companies to estimate "the general level of preparedness for the single market"; a number of 1992 and year 2000 business committees have been set up and the council is making a

1992 will affect them. It applies equally to the UK as a whole, given the shift of Europe's centre east, towards Brussels at the very least, if not further to the industrial heartland of an enlarged and increasingly dominant united Germany.



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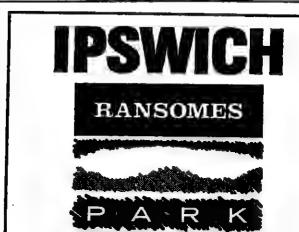
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worthy attempt to move from symbolic twinning of towns in Europe and towards develop ment of real business ties with places like Rotterdam. But the overwhelming impression is of a well-intentioned lack of preparation, backed by an optimistic spirit of "it'll be all right on the Inswich is not alone in this for the simple reason that none of the regions can be clear how



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> CONWAY RELF

Orweil estuary last month,

immobilising the straddle

cranes at Felixstowe, the UK's

nal growth, was as helpless in

the face of the winds as other

period. Felixstowe was receiv-

in its latter days had stunted

new life in ex-scheme ports,

such as Southampton and

Grimsby. And, as if to empha-sise the arrival of a new era,

700 Felixstowe dockers went on a rare strike last November

and were issued dismissal notices before a settlement was

Nevertheless, the advantages bestowed on Felixstowe, from

the flexibility it had as a non-

scheme port and its geographi-cal position as the closest of

the British ports to Rotterdam, have given it a flying start. Since P&O took over Felix-

stowe Dock and Railway, which runs the port, from European Ferries in 1987, the

volume of cargoes has increased by 50 per cent to more than 15.4m tonnes and

the number of 20 ft equivalent container units (TEUs) handled has risen at a similar rate to

The four-fold increase in con-

tainer throughput since 1979 has made Felivstowe Britain's

largest container handling

port. Pre-tax profits have risen equally impressively - by 73

r cent in 1987 from 25.5m and

by a further 72 per cent in 1988

Mr Robert Guille, Felixstow

Dock's chairman, says 1989 will

in traffic and profits and that the end of the scheme has not led to the loss of customers to

have brought further inc

more than 1.3

reached on new shifts.

#### **DOCK DEVELOPMENT**

# Pause on the quays

IPSWICH - which has had a port on the River Orwell since AD 43 and today is the biggest estuary port on the east coast between the Thames and Humber - has not escaped the attention of the developers. They have been beating a path to its door for 10 years, at least until the recent downturn in property values.

On paper, the prospects are mouth-watering. The inner dock is an area of about 70 cres. There are some 26 acres of open water. It is not a normal docks since not only are Wherry, Orwell and Cliff Quays on one side of the River Orwell and the West Bank is on the other, but there is the added advantage of an island in the middle. So there is a higher than usual proportion of waterfront land.

The complex is literally five minutes walk from the old administrative heart and shopping centre of Ipswich.

There has been some development along the Neptune Quay and Wherry Quay right at the base of the Wet Dock, as the inner dock is called.

Ipswich Borough Council would like to see the whole of the 70-acre Wet Dock area developed. It envisages a hotel and conference centre on the island site, housing and offices on the two quays, possibly a maritime museum in a central position, a co-ordinated water plan embracing possibly a nuring and related outbore letsure developments including

restaurants and shops. Waterside development would give a terrific boost, the thinking goes, to Ipswich's aim of becoming the undisputed regional capital of East Anglia at a time when Britain is becoming more Euro-conscious in 1992 and the Channel Tun-

nel in 1993. The problem with getting any sort of masterplan in place is that, as so often with old dock areas, there is mixed ownership. The council owns an area of around 14 acres on the West Bank. Mr Robert Maxwell's Pergamon Group owns a 16-acre site, also on the West

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which is a statutory trust port. This owns all of the 18-acre Island site, which is now used for port services. It also owns a six-acre plot of Orwell Quay and Parkside, an eight-acre plot behind Orwell Quay. Brit-ish Gas owns eight acres further along Orwell Quay. This is on a long lease to Anglo-Nor-

den, a timber company. Eighteen months ago, an attempt was made to get the landowners together to bring about a co-ordinated develop-ment. The value of the land was film an acre. The port authority saw the prospect of developing Orwell Quay and turning a nice profit to finance expansion further down the river outside the Wet Dock. However, land values

shumped in 1989. Dockland is now worth around £400,000 an acre. Development has become less attractive. Then, the port authority had a closer look at the infrastruc-tural changes that would be needed. It was estimated that a bridge would be necessary from the island across the New Cut and possibly two bridges, because of restricted access.

According to Mr Alan Hanson, the authority's commercial manager, each bridge would cost £1.5m. "So you are talking about £3m off your bottom line before you start. Then there is the railway," he says.

Corrently, a single track, goods railway runs from Cliff Quay along the side of the island and joins up with the main station way off to the west. It would have to be diverted to cross the tip of the island down the West Quay, it is felt. Then there is the possibility of friction with the industrial\_companies still using the Wet Dock, such as Cranfields, a miller and Pauls, the maltsters. People would not like to buy upmarket housing opposite working ware-houses and factories, it is felt.

Finally, surface drainage would have to be undertaken. and this too costs money.

All this gave the port authority reason to pause. But what really made it hesitate and re-examine its plans was the ending of the national dock labour scheme last year.

Mr Hanson says: "What people often overlook when talking about developing Ips-wich Docks is that it is not derelict. Ipswich is still a working port. The Wet Dock accounts only for 2.5 per cent of our business now but we still use it."

He adds: "What the ending of the scheme meant for us was that there was a demand, almost overnight, for warehousing. Before, companies would not warehouse at ports as they were terrified their goods would be locked in by a national dock strike. Or they feared a Labour government would extend the scheme.

"Now companies want sites. The island is ideal for ware housing. The council owns a site further down river which, it so happens, is the same size as the island. It may be possi-

ble to do a land swap."

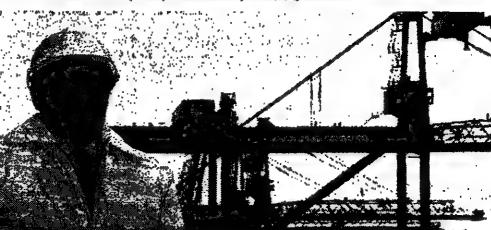
Mr Hanson says that in 10 years the dock might develop as the council hopes. But for the moment the port authority is taking things slowly and looking to its best options.

**Stewart Dalby** 



Richard Gourlay reports from Britain's largest container port

A chill wind of competition



ex-scheme ports. Stiffer competition is also

likely to emerge from other sources. There is the Channel Tunnel, due to open in 1993, and there is the formidable prospect that the single market of 1992 may further boost the Low Countries ports of Ant-werp and Rotterdam.

Mr Guille is sanguine about these competitive threats. The

Channel Tunnel's two rail lines represent, he claims, the equivalent freight carrying capac of just one more ferry service. The freight it will attract - 4 per cent of the UK's total traf-fic – is likely to be bound for central and eastern Europe.

It would be unlikely to pro-vide a viable alternative route for the transhipment and short-haul-traffic that makes by 30 per cent of Felixstowe's traffic, he says.

Felixstowe is also well-placed with adequate capacity following the completion last year of the first phase of the Trinity terminal. The 290-acre expansion was finally approved mentary battle fought by the Labour Party in a last-ditch effort to save the Dock Labour Scheme and the environmental lobby which argued the scheme hit into mudflats on the Orwell River that are designated Areas of Outstanding

Natural Beauty and Special Scientific Interest. The battle was at times ridioulous - pitting Labour politi-cians suddenly interested in the plight of dippers and waders against a port authority backed by Trinity College, Cambridge, which had bought the muddlets in 1833 for scien-

tific reasons But it also highlighted a local dilemma. Felixstowe without the port would be a shadow of itself, a tired Edwardian seaside resort. On the other hand, local planners say there is growing resistance in Felixstowe to further port

development for fear that the balance between sleepy resort and working port and the sur-rounding beauty will be destroyed by the laying down of more concrete.

This is at least a risk if

Toyota, now building a European car plant outside Derby decides one day to ship its UK exports to Europe through Felixstowe. Mr Guille says very preliminary talks with Toyota have taken place. So far the company has spent 250m building an extra

spent 250m building an extra 315-metre berth and extra con-tainer storage capacity, enough to bridge the downturn in the current business cycle, Mr Guille says. During the fore-cast period of relatively slug-gish growth, the port's immedi-ate aim is to grab some of Rotterdam's transhipment. business, although Mr Guille complains British ports are hampered by trade practices out of their control like the subsidies afforded to some European ports.

The other counter-cyclical business activity to be developed is rail-fed freight, which currently accounts for only 18 per cent of all freight moved out of the port. BR plans to increase the number of wagons but Ipswich residents and Ipswich borough are threatening legal action against the present levels of noise pollution.

Growing environmental sensitivity has already started to define the geographical spread of the port. Under the 1988 dock expansion bill, the port is allowed to expand 800 metres further to the east, enough to give three new 315-metre berths, subject to approval of the Secretaries of State for the Environment and Transport. But that is probably the limit. As a result of the four-year

anti-expansion campaign, the

company has undertaken not

to seek to spread further and is building a wildlife sanctuary

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on the western end of the port.

The company is also focus-ing on more efficient land uses.

It has started looking at com

puter reading and recognition of containers; it is experiment-

boxes and it is looking at

higher stacking techniques used in Singapore and Hong

this technological road, and

machines increasingly remove the smell of salt spray and

sweating stavedores from the docks, who knows whether

Felixetowe may not even retain its lead by learning how to tame the wind?

**Croxdons** 

As ports move further along

Kong.

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On the revenue side loswich, which has developed service sector industries in recent

years, is losing out on the Uni-

form Business Rate. Under the new system, which like poli

tax, comes into effect next

month. £31m should be col-

LIKE RVERYONE else, it council.) It considers that Ins-seems, Mr Jim Hehir, chief wich should spend \$9.1m, but executive officer of Inswich the actual figure will be £17.9m executive officer of Ipswich Borough Council, is worried abut the poll tax. His problem is not as much that he does not want to pay it, but the hard job he is having in justifying the

rate that has been set. Suffolk County Council is selking 2440, much more than originally thought necessary. This breaks down as follows: the county council 2328 or 75 per cent of the total, inswich Borough Council 296 (22 per cent) and £16 loss on collection. The Government might try

lected from businesses in Institute to col-lected from businesses in Institute, but the Government fig-ure allows only £25m back, since not all the people who work in Ipswich live there. to "cap" Ipswich (which is the collecting agent for the county But the main reason for the high charge, Mr Hehir main-tains, is that the Government makes no allowance for the fact that Ipswich has become a

regional centre in recent years, providing services for the surrounding districts and parlahes and not just the towns.

Ipswich, the county town, has also developed as a shopping centre for villages and towns as far as 25 miles away. In terms of leisure and recre-

in recent years. There has always been the Ipswich Town football chib. It continues to have its ground right in the middle of town, close to the Civic Centre and the docks. inswich also now has four leisure centres. The be known is the Crown Pools, with over 800,000 users a year.

The town has developed considerable business tourism.
Two newish hotels, the Post House and Novotel, are full during the week. There are hopes that weekend or leisure burism will be developed. Instead of the old Odeon cin-

ema, there is to be a five-screen multiplex cinema, but that cinema is being preserved as a 1,800 sect theatre. It is hoped this will mean that national dance, opera and thea-tre companies will put Ipswich onto the national circuit. Down on the docks, plans are prog-ressing for a European Visual Arts Centre, which may prove much more than a art gailery.

Stewart Dalby

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# Theorist with views of 'labyrinthine clarity'

In a world where man is reduced to a statistic and space to a unit of rental, where a sense of place is rare and architecture restricted to superficial packaging, Aldo van Eyck remains an inspiration to us in the classic and archaic tradition, derives its strengths from tain, derives as straylas from the work of the European avant garde of this century and his mares in authropology. Be accepts the contradictions of this world and has transformed them into an architectural lon-guage that is impentive, intmitis-ble and thought provoking." These are the words of the

citation from the jury of archi-tects that this year recom-mended to The Queen that the Royal Geld Medal for Architec-ture should be presented to the 71 year old Dutchman, Aldo van Eyck. Although he is reasonably

well known among architects van Kyck is not a household name. This is probably because he is more of a theoretical influence than a great builder. In fact until the early 1970's he had only one significant building to his credit, which was the childrens home in Amsterdam. He is an odd figure and in many ways a curious choice for the Gold Medal.

He is considered by architects to be one of a group of thinkers who expressed their disaffection with the functionalist thinking of the early days of the modernism. Using the Dutch architectural magazine Forum ha proselytised for the

alism.

As in the philosophies of thry because such things are thinkers in other fields like subjective and tend to be emo-



Aerial view of the ESTEC building in Noordwijk and its creator, Gold Medalist Aldo van Eyck

Claude Levi-Strauss, architects, were groping for a definition of underlying basic structures that supported cultural and more primitive relationships, What, you may well ask, has this to do with architecture? tional.
The problem with architectural theorists is that their
ideas have to be put to the test
by their buildings. Aldo van
Byck has a mixed reputation in
this regard. In the 1960's his
childrens' home in Amsterdam
was considered to be one of the Aldo van Ryck and his follow-ers tried to show that design is a searching process for arche-typal solutions to problems of living. Somehow the neutrality most provocative buildings in Europe. It is now considered to be unusable for its original be unusable for its original purpose; the citation says time has been unkind to the orphanage"—in other words, its architectural innovations have rendered it necessary, after a relatively short life, for the building to be restored.

The general idea behind the of the modern movement did not seem to satisfy any desire-for primitive archetypes. On the other hand, any sort of Expressionism or historical

would live in a series of rooms around courtyards. The build-ings are made from industrial vernacular materials and roofed by hundreds of square

concrete domes.

The general atmosphere is both harsh on the surface and agreeably private on the plan. While he was building this cellular orphanage Mr van Eyck was also visiting the African tribe of the Upper Niger region known as the Dogon. He claimed that the primitive lalamic organisation of village communities had a great deal to offer a modern Western to offer a modern Western world that seemed to lave for-

values. A great many very seri-ous academics and others vis-ited this seminal place despite its limited social success. There were not many other buildings for a while, although a great many children's play grounds were to follow. In 1989 wan Eyck designed a church that seemed to confirm to many that theory alone cannot produce a good piece of archi-

van Ars is in The Hague and looks like a remnant of an Arshian cashah that has been stranded in Holland. The church has no windows, no

decidedly porous concrete block that looks its worst in the low lying damp Nether-lands. It is a deeply unstirac-tive and much overrated build-

In Amsterdam it is possible to see a more successful achievement of van Eyck. which is again a social build-ing - a home for single moth-ers, which is certainly much jollier than the early works. Red, blue, green and yellow windows and a sense of the scale of the traditional Amster-dam street make this his most successful and acceptable creation. This encouraging trend acon. This encouraging trent continues with the most recent designs for the European Space Research and Technology Centre at Noordwijk and some residential units for a psychiatric hospital, where there is an increasing sensitivity to the

Architects cannot resist hououring each other and this award is a recognition of an elderly theorist who has had considerable influence but not, considerable influence but not, in fact, built very many agreeable creations. Aldo van Eyck would win no prizes for spontaneous creativity. His laboured theories have sometimes worked in architectural terms but they have often failed: his influence is one to be regarded with caution. He talked a great deal in the recent past about the need for contemporary architecture to have a "labyrinthine clarity." We should still thine clarity." We should still

Colin Amery

#### Scottish Ballet

THEATRE ROYAL, GLASGOW

Scottish Ballet gives its new programme the somehow sporting title of "Ballets by World Masters". But it is the glens rather than Glenesgles that are the setting for Scotck Symphony by Halanchine (who, with Petipa, is one of the two masters in question), an adorable work and a sound repertory choice for the company.

pany.

It was created — to the last three movements of Mandels-sohn's symphony — in the wake of New York City Ballet's visit to the Edinburgh Pestival in 1952. What we see, and delight in, is a capriccio about hallet's Scotland, haunt of a sylphide and a squad of Highlanders in full fine.

and Balanchine responds with no less lively entries for a corps de ballet and a soloist, and as the ballet's heart, a mysterious meeting for a sprite and a cavalier. What makes the piece so memorable is the hint at some drama — never explicit, never stressed — that inspires moments of choreogra-

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green sometimes

phy that haunt the viewer with strangest emotional persis-The elusive sylph, the ardent lover, are cliches: Balanchine renews them, and in the work's most memorable group-ing, shows the sylph in a bower of dancers which gradu-

ally unfolds and disperses. It is inexplicable, and ravishing.

The Scottish Ballet dancers

led by Judy Mohekey and Robert Hampton — are houest in performance; the ballet is a

So, of course, is the other Balanchine piece, Who Cares?

This is a marvel, remining us that Balanchine was in his time a master at staging Broad-way musicals, as well as a master (as the programme's title asserts) of classical ballet. So showhiz variations, pes de

detx, ensembles bounce sun-mily on stage — and are sun-mily on stage — and are sun-mily danced by the company — as Gershwin's melodies, and ahi what melodies; are very well played by the company orchestra under duy Hamilton. orchestra under Guy Hamilton.
(It is worth noting that this orchestra numbers 70 musicians Missale leading and ferral singular and second second and ferral thus, so is Balanchine).

There are inevitable memories of NYCB's artists in cer-

Mendelseon provides Belanchine with two lively movements and a blissful adagio, delighted in what they were

delighted in what they were doing, the dance free, happy, and heart-lifting to watch.

The programme is completed by the Grand Pes from Paquita as staged by Oleg and Yalana Vinogradov.

This is essentially the Kirov text, but it demands Kirov style, Kirov training and Kirov forces if it is to seem anything other than a dutiful display of good intentions and careful technique.

The Petipa variations are absolutely exposed, and noth-ing but the grandest assurance will serve if they are to make

theatrical sense.
I thought that Clare French did honourably by the leading ballerina's solo. Everyone else seemed willing, but there was an eager, unfocussed air about it all, as of bob-a-job week.

Clement Crisp | made Scotland ungovernable by the Scots for centuries.

#### The Crucible

The modest stage space of the Royal Exchange has been put to avantage by Gregory Recover in directing Arthur Miller's The Crucible. The ring of insistent eyes all round the bedroom where Betty Parris lies common after her adventures with the Devil cusphasiasa the faciling that the play is not only private but public, not about some particular folk but about a community, even a nation. Every excitement of this exciting play seems aimed at ourselves individually.

It begins at once when the village preacher's daughter pretends possession after being surprised dancing in the facuat with diffic girls, find it swells until scores of the villagers of Salem, Massachusetts face, in 1892, the swind alternative, to confess to consorting with the Devil or to be hanged for offences they are

wrongly accused of The fact that the accusations are made as a kind of team sport by irresponsible children makes it seay to compare the Salem which anni with social a political prejudices of other times, and it is to Hersov's credit that he makes no such suggestion, any more than hiller did. At the centre of the plot, David Schoffeld gives a John Proctor coherently decent but never better than a provincial homer, some when he becomes over-centimental in his final scenus with his wife.

Proctor has much to bear. His wife Klizabeth (Kleanor David) suspects him of fifting with their servant Abigail (Rosalind Bennett, hundrame and cold) is the leader of the gang of teemset girls who are tanght by the black slave Tituba (Susan Aderia) to practice, or

to precised, witcheraft. When they do practices it, in the court, we see they are pretending, but this is not 1692.

The Proctors' girl, Mary Warren (Theresa Boden), is prepared to testify at the witcheraft trials that her friends were taking.

At the trial, their instation of diabolical possession is sealarming that poor Mary is compelled to go along with the others. Proctor tries to halt this by accusing Abigail of whoring, when his wife is in court and she has only whored with him.

with him.

The Reverend John Hale, who comes to investigate the stories of witcheraft and gets involved first one way, then another, is well done by David Allister, a preacher as holy as Betty's father, the Reverend Parris (Philip Whitchurch), but less self-centred, less theo-

cratic. There is an array of good playing as Salem villagers, each one truly individual. They are given only a faint American tings to their voices; they have only recently settled, and what they are speaking is Millar's beautiful prose, not everyday speech. Proctor still drope his atiches, while Barry Foster, as the Deputy Governor who presides at the trials ("those that will not confuse will hang"), is a correct aristocratic Englishman. I think a good deal of the playing is too loud; perians this will wear off as the players associate themselves even more with their parts.

Crucibles are not uncommon in this Tath 'hirthday year of the start. I cannot visualies one that I should find more impressive than this.

impressive than this.

B.A. Young

## John Brown's Body

TRAMWAY THEATRE, GLASGOW

For a moment it looks as if writer John McGrath — he of Border Warfare, recently tale-vised — has gone sentimental on us. His rumbustious new on us. His rumbattous new pageant of Scottish working life and straggles starts with a contemptunus look at the post-Culloden anglicisation of the wealthier Scots and the sufferings of the (by implication) patriots who had supported Bonny Princs Charlie. Getting in the first swipe at those all-purpose villains to the south, he passes over what the '45 stood for Stuart despotism, repressive Catholicism and the savage factionalism that had

This is polemical theatre at its most partisan, where the obverse of all-fialling attack is evasion of inconvenient facts; but where the Scotch mist of tendentiousness is constantly pierced by exhibitating shafts

of the trible of the trible of the trible of the trible of the hangar-like tramshed with an undulating catwalk, a switchback isting catwalk, a switchback for the roller-coaster of history. Boats, mines, locomotives, mills — the grim landscape of industry materialises effort-lessly, stalked by the grotesque spectral figures of hunger (foetus visible in the exposed organs), homelessness, disease and crime (a huge whip-grasp-

ing hand eternally linked to its bowed and brutal victims). The music is marvellous, from mock 18th century strains to work songs through folk, with new music by the company. Por all its effective iconoclas-

tic passion and Wagnerian dimensions, the piece comes up with no solution, only a cata-logue of wrongs, it surveys Socialism in a wider, British context only to knock it down-Wilson and Callaghan as well as Keir Hardle are found wanting. The images that linger are of repression: whether night-marish prison regimes or the chilling regulations of the porhouse, evincing a contemptuous distante towards the unfor-

familiar in legislation today. Documentary statements are still the most potent: shameful fact, harrowing history. Elsewhere there are moments when a halfway sensitive Englishman is made to feel like a stormtrooper in a synagogus. John Brown's Body addresses a broad canvas but seems to be looking through the wrong end of a telescope. And the image of the wes Celtic David squarat he we the Anglo-Saron Goli-ath is congealing into short-bread tin iconography, along with Charlie, heather and Mary Queen of Scots.

**Martin Hovle** 

#### March 23-29

#### ARTS GUIDE

Kappelya Klamer Ensemble directed by Neil Levin, Misrahi, Malovany, Miller (centors), Vivienne Bullos (centors), The New York Jewish Chozal Rassus-ble. The voice of Jewish Russia (Wed). Queen Eksabeth Hall (1938

Orchestre Philbarmonique de Radio France conducted by Gil-bert Amy, Robert Fontaine (clarinette) Pierro-Laurent Aimard (piano), Debussy, Frederick Mar-tin, Ligeti, Giraud (Mon), Radio Frence, Grand Apolitekton

(2201516). Nikita Magakoff (piano). Mendels-solm, Scriabin (Tus). Salle Playal Webern, Boulez, Bartok (Wed). Radio France, Studio 106

Radio France, Statute and
(42301516).
Jamos Starker (cello) Alsie:
Flanes (piano). Dobnanyi, Bath,
Brahms (Wed). Théâtre des
Champs Eiysées (4723687).
Quatuer Artis. Mogart, Bartok,
Mendelssohn (Wed). Salle Gav-

eau(45632080). Orchestre de Paris and Enses Intercontemporate conducted by Semyon Bychkov and Peter Ectvos. Kurtag, Alsina, Berio (Wed, Thur). Salle Pleyel (45630796).

Amsderdens

Royal Concertgehouw Orchestra with Viktor Liberman (violin), Marias Jansons conducting. Weber, Prokofiev, Berlioz (Wed, Thur). Concertgebouw (718 345).

Utrocht

Amsterdam Beroque Ocches conducted by Ton Koopmen Bach (Wed). Vredenburg

Leningrad Symphony Orchestra conducted by Alexandra Dmi-triev with Dmitti Berlinsky (vic-lin). Beethoven, Borodin and Shostakovich (Mon), Palais des

Beaux-Arts.
Belgian National Orchestas conducted by Stanislaw Skrowa-czewski with Silvia Marcovici (violin). Barber, Mozart and Shostakovich (Thur). Palais des

Shostalavvich Quartet performing the full cycle of his string quartets (Tues, Wed). De Singel. Leaingred Symphony Quartets conducted by Alexandre Danitriev with Dunitri Berlinsky (victin). Beethover, Borodin and Mussorgaky. (Wed). Koningin Elisabethesel

Virtuesi Seconder and Ladwig Guettler (trumpet). Fasch, Vivaldi, Heinichen and Bach (Mon). Philharmonie.

Salvatore Accapie (violinist) and Rouno Garino (pianist) playing Mosart sonatas (Mon). Teatro alla Scala. (80.91.26) Leslie Howard (pianist) in Tissi

(Wed). Comervatorio G. Vardi

Umberto Benedetti Michelengeli conducting Schumann with Mario Brunello (cello) and Mos-art (Sat-Tues). Auditorium in Via della Conclinzione (6511049).

Madrid Symphony Orchestra conducted by Cristobal Halfree. Palau, Gomez, Rimsky-Korsakov (Tues). Auditorio Nacional de Musica (337 01 00). Munich Motetencher and Besi-densorchester, and Escalania Nuestraseous del Recuerdo. Con-ducted by Hans Rudolf Zobeley. Buch programme (Wed, Thur). Auditorio Nacional de Musica (337 01 00). **4337 01 000:** 

Hew American Canmber Orchae-tra conducted by Misha Rachlev-sky, with Alvaro Campos (cello). Rossini, Haydn, Janacek, Cer-vello (Wed). Fundacion Caja de Pensiones (317 57 57). Orquestra Chutat de Barcelona conducted by Franz-Paul Decker, with Nigel Kennedy (violin). Hin-demith, Eigar, Debussy, Palam de la Musica Catalana. 2011 11 00. **(901 11 04).** 

New York

The Caushridge Singura con-ducted by John Rutter with Wayne Marshall (pismo). Bach, Britten, Rossini, Faure, Elgar (Mon); Philadelphia Orchestra conducted by Riccardo Muti with Barbara Hendricks (soprano), Neil Courtney (bass). Berlioz, Wagner, Scriebin (Tue). Carnegie

Hall, (247 7800).

New York Philharmonic conducted by Christof Perick with Kyung Wha Chung (violin).

Weber, Sibelius, Seethoven (Tus); Charles Dufoit conducting with Jostona Bell (violin). Stravinsky, Prokofiev, Shostakovich (Thur) (874 6770).

National Symphony Orchestra conducted by Sir Neville Marri-ner, Hax, Mendelssohn, Vaughan Williams (Tue); conducted by Jerzy Semkow, Berlioz, Lalo, Eachmaninov (Thur), Kennedy Center Concert Hall (1987 AST) (467 4600). Speculum Mosicas. Elilott Carter, George Crumb, Stefan Wolpe, Milton Balbitt, Leon Kir-ciner (Wed). Kennedy Center Terrace Theatre (457 4600).

Baltimore Philharmonic Orchestra conducted by David Zinman with Isaac Stern (violin). Berlioz, Dutilleux, Prokonsy (Mon). Orchestra Hall (435 6966). Orchestra Hall (435 6966). Chicago Symphony Orchestra. Erich Leinsdorf conducting. Debussy, Mozart, Webern, Tchai-kovsky (Thur). Orchestra Hall

Shinsei Nihou Symphony Orchestra, conducted by Yufi Takahashi. Works by the Sovist composer Sofia Gubaidulina. (Tues). Suntoxy Hall (479 2887). NHK Symphony Orchestra, with Rudolf Buchbinder (pianto). Schumann. (Wed, Thur). NHK Hall (465 1780).

# Don Giovanni

METROPOLITAN OPERA, NEW YORK

There are five Zeffirelli productions at the Met this season: the new Traviata, revivals of Bohème, Otello and Turandot and a new, milliondollar Don Giovanni which opened last Thursday. It was paid for by Mrs. Donald Har-rington, a Zeffirelli admirer, for whom the Met auditorium is now officially named. Other Zeffirelli productions frequently revived in it are Falstoff, Cav and Pag and Tosca.

The Giovanni, like the one Zeffirelli produced for Covent Garden, is designed in heavy, Rangue symmetrically frequency.

Baroque, symmetrically fron-tal scenes, which dwarf the singers and the drama, but it is much richer and grander. There are three scene changes during the overture alone: from a Buontalenti clondecane to a Bernini architectural visia to the towering, gilded grilles and columns outside the Commendatore's palace. It is a handsome, mechanically efficient (the sets change before one's eyes, during dim-outs, without much waiting), but grandlose production. The Met audience breaks into applause – through the music

— as new scenes, after a sliding from the wings and a dropping from the flies, are
revealed.

Except as a technical specta-

Except as a technical specta-cie, the evening was curiously unengaging. The most inter-esting character was Masetto, played with vocal and dra-matic resource by Julien Rob-bins. Dawn Upshaw, the Zer-lina, is a delicate and delightful artist, but she should not be wasting her time delightful artist, but she should not be wasting her time and her talents at the Mct, in whose huge spaces her personality and her voice get lost. Ferruccio Furlanetto, the Leporello, came across; his vocalism was sometimes approximate, but his playing and his inflexions were strong and lively. Jerry Hadley's coloratura was not sure or sweet enough to justify the inclusion of "Il mio tesoro."

Carol Vaness, the Anna, had

Carol Vaness, the Anna, had an off-night, with tones that turned raw when, in the earlier scenes, she sought to be fiery; she all too evidently found "Non mi dir" hard going; nothing flowed easily, freely, and excitingly, and the character remained subman. Karita Matilla's Elvira had a few moments of poignancy, but she seemed vocally in a mess: new bottled-up in tone,

then out of tune, then suddenly - despite her distorted Italian - accurate and elo-

And the Don? He was Samuel Ramey, who is always dif-ficult to write about. Why is one grudging about someone with so firm and splendid a voice? It rang out as well as I have ever heard it. At the age of 48, he retains the physique of Mozart's "extremely licentious young cavalier." And yet, and yet . . . There are producers who have got real performances out of Mr. Ramey – Strehler did in Figaro and Robert Carsen, they say, did in Mefistofele but Zeffirelli had not turned him into a Dou Glovanni. We had display of his excellent voice, and of his abundant hair (extended to his waist by the wigmaker), and of his figure — but no hint of an arresting

Zeffirelli puzzles me. The man who galvanized Joan Sutherland into an unforgettable Lucia, and who seemed to feel every musical move of Fal-staff now wows audiences with stay now wows audiences with lavish spectacle that, although it is intelligently conceived, and in its way dramatic, passes over what makes opera-live – the singers' communi-cation with the audience – and relies on decor to carry the dramatic message. Could anyone who cared more about the cast than about the visual the cast than about the visual images have designed this Giovanni with four broad front-stage steps that pushed so much of the action upstage? James Levine conducted. He is a busy, much-employed musicism. This month he has been conducting the Vienna Philharmonic in Carnegie, in Philharmonic in Carnegie, in Mahler, Mozart, Berg, and Brahms; and conducting Die Entführung at the Met; and rehearsing and then conducting Don Giovanni and accompanion Carista Ludwigs Carnegie Winterrelse while also preparing the Ring cycles due to open the week after Don Giovanni and he is an able musician, with a good sense of loud and soft, fast and slow. But neither in Die Entführung nor in Don Giovanni did he nor in Don Giovanni did h

night were doing. Andrew Porter

reveal any particular sense of Mozartian dramatic engage-

ment or any specific response to what the singers of the



# Someone Like You

The letest West End musical is L-Plan furniture, Mateus Rosé, supermarket food, Terry Wogan, man-made uppers, Tupperware, Trust House Forte, blue rinse and holidays in Tenerife. It is synthetic, bland, serves a modest purpose, is calculated not to push a large number of nice people over the high British threshold of complaint, and is firmly sec-und-rate.

Tim Goodchild's set has a picturesque story-book clutter: a porch facing ramshackle and semi-ruined outbuildings. "these house an ad hoc hospital
"at the end of the American
Civil War." It is West Virginia,
which explains the characters'
somewhat variable account and

the occasional pastiche Country and Western strains.

The Major, a doctor, copes devotedly with the wounded and the attentions of Susan-

nah, a flighty helle to whose dying brother he promised to care for her.

Enter the star, modestly planting herself behind a minor, if bulky, character than the making merked for where she remains masked for a few moments. This is Petula Clark whose music to Dee Shipman's lyrics form the

show's bards.

The book is a novelettish concection by director Robin Midgley and Fay Weldon: woman in search of vanished husband arrives with son, works as nurse, fails for doc-tor, finds husband, now a neer-do-well purveyor of bad drugs, infested blankets and

sexual innuendoes, finds she isn't married after all, and sub-mits to tearful farewells as the wretched authors draw things to a close by clearing superflu-ous figures off the stage by the

The score never quite bursts into the promised tunefulness, though a rousing company number, "Picking up the pieces", verges on the catchy and a regretful ballad for Susannah "Without you." Susannah, "Without you," shows off Jane Arden's prettily shows off Jane Arden's prettily warm voice. But there is a fac-tory-made quality to the score. The morality is odd: the vil-lainous bigamist is given an angry speech about segrega-tion in the south for the so-called free blacks which is somehow meant to compound

his villainy.

The characters' motives are non-existent, moving them around the plot like chesspieces. The actors do their best. Dave Willetts' harassed hero hints at a past as a thea-tre critic as he darkly declares, "I've seen things I'd never believe man capable of . He displays presence and voice singing how easy love is. Miss Clark, unfailingly British, would be better in concert.

Miss Arden's spirited filbbertigibbet undergoes baffling character-changes at the drop of a diphthong but is ultimately touching as she con-cedes, "It's over isn't it? It

never even begayn." Yes, well.

Martin Hoyle

# On Business in Belgium?

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Monday March 26 1990

# The need for a **British role**

of the Soviet bloc, bringing as its consequence the unification of Germany, confronts western Europe with new challenges. The European Community

has not only to absorb a sud-den increase in the territory and population of its largest and richest member-state, but also to respond to the hopes placed in it by the central and eastern European peoples, and to decide where its eastern frontier will ultimately be drawn. More immediately, it faces strains resulting from a sudden shift in its internal balance of power.

Germany is not only reunit-ing but expecting to recover its full sovereignty, shaking off the less transmals of defeat and occupation. As Germans redisoccupation. As Germans reinscover a national pride which for 40 years had been repressed, their self-assertion collides with the reawakening fears of their neighbours about the inherent meaning of Germans representations of the self-assertion man power, and also with the habits formed, particularly in France, during the long period when German co-operativeness

could be taken for granted. In the security field, existing European structures are even more profoundly shaken. Nato faces not only internal strains but questions over its very raison detre. Yet while European security problems have changed in kind, they have cer-

tainly not disappeared. Seldom has European statesmanship been more obviously in demand. Yet the supply seems short. Although the European Community is often, and correctly, cited as embody-ing the right approach to all these problems, the Franco-German relationship on which its stability has rested looks dangerously frayed.

Foreign policy

Britain, to which both France and Germany have briance and definitely accounter-weight against each other, should at this point be well placed to act as a steadying influence and a source of ideas. But unfortunately the moment finds Britain preoccupied with relatively trivial domestic problems, under a Prime Minis-ter who has always been much more conservative (with a small "c") in her approach to foreign policy than in her atti-

trative problems. Doubly unfortunate that her style, much admired in some parts of the world, has won her more enemies than friends within western Europe. Triply so, that her attitude to European integration has almost invariably been expressed in negative and nationalistic terms.

Monetary union

Certainly Britain is right not to accept adherence to the Delors Plan on monetary union, or to other formulations of Mr Jacques Delors's federal ist philosophy, as the only cri-terion by which its European commitment can be judged. The trouble in that British has not come up with a sufficiently positive and inspiring European vision of its own. The Single Market is an excellent idea. and does indeed require fur-ther effort on all sides if it is to be successfully implemented, but as an tidea it predates the changes in east and central Europe, and cannot credibly be trotted out as a response. What is needed is a strategy

for gradually integrating at least the central European countries (Czechoslovakia, Hungary and if possible Poland as well as East Germany) with the west European economy and society, holding out full membership of the Community as the eventual goal. What is also needed is a plan

for the effective and demo-cratic government of the Com-munity, but one that could be munity, but one that could be achieved by exercising national powers more effectively in common. For instance a permanent Council of Ministers might be established, with members who would have cabinet rank in their own countries, as well as a second parliamentary chamber composed of delegations from national

No less important is an analysis of the new security needs ysis of the new security needs of western Europe, and a proposal for a new military structure within the Atlantic Alliance that would be better adapted to those needs than the present Nato structure.

In all these three areas Britain could and should make a key contribution, if only it would break free from the parochial conservatism of its present world outlook.

# **US** retreat in microchips

A MEDIUM-SIZED takeover in a relatively obscure branch of the US electronics industry would normally pass almost unnoticed. However, the recent joint purchase by six compa-nies, including IBM and Du Pont, of one of Perkin-Elmer's semiconductor equipment divisions is an alarming measure of how far the Japanese onslaught in electronics has forced the US onto the defen-

Perkin-Elmer, once the world leader in chipmaking equip-ment, now ranks eighth in an industry dominated by Japa-ness suppliers. Though its technology is well-regarded, it concluded late last year that it could no longer afford the investment required to stay in the business and put it up for sale. When no US bidder materialised, the six companies rialised, the six companies hastily banded together to keep the technology out of Japanese hands. A similar rescue of another Perkin-Elmer diviaion is under discussion.

The joint purchase has been justified as a strategic imperative, aimed at preserving some US independent capacity in a sector which has already been ravaged by a severe shake-out. Otherwise, it is claimed, American customers would be at the mercy of vertically-integrated Japanese suppliers who would

refuse to share their latest production technologies.

It is difficult to judge how well-founded such fears are.
Silicon Valley has cried wolf before. It argued that Japanese chipmakers would use their domination of D-Ram produc-tion to hold US customers to ransom and undermine national security. Yet, for much of last year the world market was awash with D-Rams. Though supplies have tightened recently, there is no evidence that this reflects anything other than a normal adjustment in a notoriously cyclical business.

#### Vulnerability

However, there is a danger that a growing sense of vulner-ability and anti-Japanese sentiment will lead the US industry increasingly to turn to the government for salvation. Pressure is already mounting for controls on Japanese take-overs, while Washington is also being urged to take the lead in developing "strategic"

commercial technologies and to throw its weight - and tax-payers' money - behind colpayers' money - behind col-laborative industry pro-

Flexibility

Though the Bush Adminisration recently relaxed anti-trust restrictions on joint research and production, it has so far refused to take a more interventionist stance. It maintains that it is up to the US electronics industry to solve its own problems. That task would only be made harder by recourse to protectionism or by

the intercession of a federal bureaucracy which, in any case, is poorly equipped to carry out industrial policy.

On that, the administration is indisputably right. Japan's strength in electronics, as in other industries, owes little nowadays to government larnowadays to government lar-gesse. Its companies have gesse. Its companies have thrived because of their commitment to long-term strategic goals, flexibility in responding to market trends and the quality of their management. They also owe much to their close, mutually reinforcing, links with quatermere and compiler. mutually reinforcing, links with customers and suppliers. The recent failure of US Memories, a D-Ram production consortium, for lack of industry support underlines how much American companies have to learn in that respect.

However, US industry's biggest handleap of all is finan-

gest handleap of all is finan-cial. Chipmaking is a fero-ciously capital-intensive industry, in which each new product requires higher investment than the last. Japanese companies have stayed in the game, thanks to patient shareholders and the availability of reasonably-priced funds. Their US competitors are increasstock market horizons and the high cost of capital. That was why Perkin-Elmer decided to sell out - and why it had such difficulty finding an American

buyer. It is unclear what can be done about the first of these problems. But responsibility for the second lies squarely in Washington. So long as it balks at taking action to cut the federal budget deficit and encourage saving, the US electronics industry will remain at a crippling disadvantage - and its demands for government interike sections of the Berlin Wall, pieces of the US arms industry are being offered for

Ford, with its Ford Aerospace operations, Chrysler and Honeywell are among the vendors. Companies with defence activities peripheral to their main line of business are starting to want out. But there has been no rush by other US companies to snap them up. Others more deeply committed to doing business with the

Pentagon are speculating as to how many of them will survive intact.

Epochs are about to end. Ponder the names: Lockheed, Northrop, Grumman, long-standing builders of fighters and bombers, formidable lobbyists. It is an open question which, if any, of them will get through the 1990s still in the business of designing and making their own aircraft. Lay-offs have been announced in

recent months at these and other defence contractors, including Gen-eral Motors' electronics subsidiary, Hughes Aircraft, and United Technologies' helicopter manufacturer, Sikorsky Aircraft.

"I would say that there will be a shake-out in the defence industry," says Mr Donald Atwood, the veteran former General Motors executive drafted in last year as Deputy Defence Secretary. He predicts a wave of joint ventures and corporate alliances.

So far, proposed procurement cuts have only snipped at the edges of the Pentagon's shopping-list for new

equipment. But as the Democrat-controlled Congress pushes for more response to the changes in eastern Europe, the brand-new budget pre-pared for the fiscal year starting in October is already being revised to accommodate more spending reduc-The projection for US defence

spending over the next five years was reduced in January by some \$167bm, compared with the Bush Administra-tion's first version last year. Inflation-adjusted military spending

has been dropping ever since the peak of President Reagan's arms build-up in 1985. The process, the result of cuts by Congress, has now turned into a deliberate build-down. It has happened before, notably following the Korean War and the Vietnam War. But this is the first time the Pentagon has ever proposed continued real-terms reduction over such a long

The Pentagon's \$295.1bn budget

The old rationale for defence efforts against the Soviet Union has collapsed, without a new rationale to replace it

authority request for fiscal 1991 — the limit for new spending commitments it can take on - is a 2.6 per cent drop in constant money terms and almost 16 per cant below the 1985 level. (The figure excludes a proposed \$11bn for military nuclear work performed by the Department of Energy.) At the end of five years, defence outlays the amount actually spent in a given year — are due to be down to less than 22 per cent of total US federal expenditure — the lowest proportion

That projection is based on continu-ing cuts of 2 per cent a year in real terms. But, whether given by the Administration or taken by Congress, the cuts are likely to be larger more like 5 per cent, analysts believe. There is no question but that we defence industry," Mr Atwood says, although he wants the Pentagon to

keep up or increase its support for research and development. "The real unknown," says Mr Tom Young, new president of the Martin Marietta weapone systems company,

# Beginnings of a farewell to arms

David White and Lionel Barber begin a series on the shake-up in the US defence industry

"is what is the slope of the decline and where it will level out." An analysis published by Washington's Brookings Institution suggests defence spending could be cut to \$160bn in inflation adjusted dollars in 10 years has gained some credence among Democrats in the House of Representatives. Other defence experts believe that with a US-Soviet treaty on long-range nuclear arms, the figure could be in the \$200bn

range in five years.

In the short term, however, Congress's scope for moving money away from defence is limited by the workings of the Gramm-Rudman deficit reduction law. If Administration and Congress full to serve on hadget are Congress fail to agree on budget pro-posals, automatic cuts are triggered to meet deficit targets, with half of the amount taken from defence. If that meant less damage than Congress was threatening, the Administration could easily invoke the process. It therefore has the perverse effect of setting a floor for defence spending.

How much of the cuts would come and company to company the company to the cuts would come and company to the cuts would come.

out of equipment programmes is unclear. Since hardware "accounts" spread spending over long periods, immediate savings in outlays are more easily obtained from changes in force structure. But this can be painful. Most of the 35 military bases in the US which have this year been slated for closure are in Democrat dis-

A standard complaint in Congress

— dismissed as "foolish" by one
senior defence official — is the lack of a clear vision to guide defence choices. The old rationale for the scale of defence efforts against the Soviet Union has collapsed, but there is no new rationale to replace it.

There is a feeling that the reduced threat - recently confirmed in congressional testimony by CIA director, Mr William Webster - was not factored into the budget submission. Only in part do the proposals reflect the changes: elimination of two army divisions in the US; a shorter deployment schedule for the US Army's Anache attack heliconter; and, above Apache attack helicopter; and, above all, the ending of the requirement for

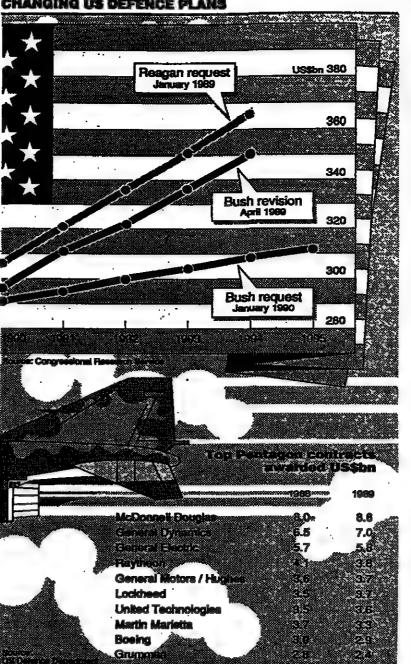
Abrams tanks.

General Dynamics' two tank plants would be left relying on exports (to Egypt, Saudi Arabia and possibly Britain). If pending export orders fall through, the plan is to mothball them. From 1993, the US would be without active tank production for the first time since the Second World War, 4,000 people would be laid off and, according to the company, some subcontractors could so out of business. contractors could go out of business

On the other hand, projects for next-generation equipment have been largely preserved, even though much of it is also geared to the European

Mr Gordon Adams, director of the Defence Budget Project, a non-profit research body, says the Pentagon is "flying blind another year."

The medium-term spending targets have yet to be fleshed out. Cuts already announced, and official esti-mates of the resultant savings over five years, account for less than half of the \$1676n projected reduction. The rest has still be be identified.



nent reforms announced in Management reforms announced in January are aimed at chipping almost \$400n off the defence bill in five years, by cutting overheads, reducing paperwork and streamlining the handling of contracts. This involves dropping 18,000 civilian and 24,000 military. posts, out of more than 500 the IV. work buying equipment for the US forces. Mr Atwood sees acops for economies over and above this, for instance by amalgamating payroll systems. But Mr Adams says he contact work over the contact was a contact with the not work out how the target figures

"There is no black magic," Mr Atwood admits. "There is no phenom-enal one-step thing that's going to fix it all it's going to be a series of continuous improvements."

Like an ocean liner under full steam, the Pentagon takes a long time

to turn around. In his two annual budget proposals, Mr Dick Cheney, the Defence Secretary, has "killed" a total of 20 weapons programmes. Last year they included the Bell/Boeing V-22 tilt-rotor sircraft and the newest virsion of Grumman's Tomost carri-er-based fighter, the F-14D. Congress kept them alive; this year they are back on the list.
"Some of these programmes are like
Dracula. You have to drive a stake

through their hearts to make sure they're dead," says Mr Adams. This niecemeal alterations.

Certainly, the Strategic Detence Initiative will again receive less than requested, and the ambitious range of strategic weapon plans will be a prime target. These include the two concurrent programmes for intercon-

tinental missiles on mobile launchers and the planned fleet of B-2 "stealth" bombers, each costing almost as much as the annual defence budget of

An urgent Pentagon review of the B-2, on which about \$30bn has already been spent, is under way along with three other aircraft projects. These are the Advanced Tactical Fighter are the Advanced faction righter (ATF), a successor to the F-15, being developed by two rival teams; the A-12, a highly-classified General Dynamics/McDonnell Douglas project to replace the Navy's Grumman A-6 making howher and the McDonnell medium bomber, and the McDonnell Douglas C-17 strategic airlifter, which has work parcelled out to 14 states. As planned so far, they would cost a total

of well over \$200bn.
Study groups are due to complete
their work this month, and Mr Atwood expects firm recommendations by May L At stake is the future shape of the aerospace industry. Northrop is heavily dependent on the amount of funding it gets for the B-2. It and Lockheed lead the two teams competing for the ATF, the latter in search of a new aircraft project to follow its F-117A stealth strike aircraft used in the investion of Panama. craft used in the invasion of Panama in December. The whole concept for the new air-superiority fighter is in

some question.

Mr Atwood promises it will be a "top-to-bottom" review. Others doubt if it will bring radical decisions, but even if all are broadly preserved it will not necessarily bring comfort for the industry. "A lot of existing programmes will be squeezed very low,"

one executive forecasts.

Grumman, which produces at two plants on Long Island, is not the only company at risk of finding itself with no new aircraft to its name. The list of prime contractors for military air-craft producers is rapidly boiling down. Out of seven, LTV, which incorporated the former Chance Vought company, long-established supplier of Navy aircraft, and Rock-well International, following the B-1B bomber, are already effectively on the

In missiles, too, the US has a clutch of seven or eight companies compet-ing for an increasingly tight market. Mr Atwood wants to leave it to industry to sort itself out and combine forces. "The Department of Defence does not have a defence industrial policy," he insists. It would only interfere "in a very unique case," to preserve a crucial technology or

Most US defence companies are heavily in debt, hit by changes in tax rules and squeezed by fixed-price contracts

manufacturing capability. "We feel we have an obligation to foster the technology here, to ensure that we have a practical capability here to do it."

The trouble is that few US defence companies are in a fit financial shape to be a few of the large of the large and to take run.

companies are in a in imancial scape to play a forceful role and to take up the acquisition opportunities now presenting themselves. Most are heavily in debt, hit by changes in tax rules which mean they can no longer defer tax on unfinished projects, and squeezed by fixed-price contracts in which they have had to share the development costs. development costs.

Mr Atwood believes the shared-risk

policy has penalised companies and led them to scrimp on engineering design efforts. "I think it's the wrong thing and I think it's going to mean we have to pay more of the develop-ment costs, or all of the development costs ourselves."

Such a change will be welcome news for defence contractors, but the Fords and Honeywells are not waiting around for it to happen.

Further articles in this series will appear on the foreign pages.

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# A surprise

to us all

■ Put yourself in her position. The British Prime Minis along with her party, is right down in the opinion polls. There is very little good news

and probably none on the

conomic front — to look forward to in the next few

You know that that you have a reputation for stubbornness, for digging in when the going gets rough. Usually, it has paid off: the Falklands war and the miners' strike, for examples. You know that you have been through mid-term blues before and have come out on top.

Yet, being on the inside, you know something that many others do not. You have not always been stubborn. Some of your greatest triumphs have come from being flexible: the settlement in Rhodesia, for instance. You know that you have a capacity to surprise, for suddenly and unexpectedly doing the right thing at the right time — like challenging Edward Heath for the leader-ship and winning.

You also know that you have often said to yourself - even if you have not admitted it much in public - that the test of a leader is to know when to go, and you always hoped that you'd get that one right. You must be thinking about

You know as well that a lot of people are saying that the Tory Party would have a better chance of winning the next general election if you were to stand down. Do you really want to risk hanging on and taking the party to defeat, when you could go soon with dignity? At the very least, a new Tory leader, two years before the election, would give the Labour Party something to think about.

What does Denis think? After all, you have often said that he is your best and closest

That is why I would not be

# **OBSERVER**

surprised if Margaret Thatcher were to step down as Prime Minister around the beginning of July — the timing because it would allow the Party to moose a uncressor before the end of the Parliamentary session, before the holidays and before the Party conference.

#### Trabbi trail ■ West Germans may have

a certain effection for the Tra-bant – or Trabbi – the car that brought thousands of East Germans to the Federal Repub-lic. The insurance figures, how-ever, show that the vehicle has taken its toll. There were more than 4,000 accidents involving the slow-moving Trubbis and West German cars, seeking to overtake them, last November and December, more than in the whole of the previous year.

Opec's move

An Austrian Government snub of the Iraqi Oil Minister, Issam al-Chalabi, has led to a flap about where the next Opec meeting will be held.
Chalabi has proposed moving the venue of the next Opec meeting from Vienna to Geneva after Wolfgang Schüs-sel, the Austrian Economics Minister, cancelled a meeting with Chalabi at the last minute in protest at the execution in Baghdad of Farzad Bazoft, the

Observer iournalist Cancellation of the meeting was leaked to the Austrian press during the Opec meeting a week ago and, according to Platt's, the oil news agency, this has particularly incensed

Taking an unusually bold stand on international issues, Austria condemned the execution in a statement from the Foreign Minister, which called it "completely incomprehensi-ble and inhuman."



"It's where I keep my poll tax rebate." Saudi Arabia has publicly

backed Iraq over the execution, along with the Arab Coopera-tion Council. But delegates from some of the other Opec members were privately appalled by it.
Opec now has block book-

ings at hotels in both Geneva and Vienna and will have to await the decision by Opec's 13 Oil Ministers. They had ear-lier voted to meet on May 25 in Vienna, the seat of the Opec secretariat.

#### Protest vote

■ This has been an extraordinarily dirty general election, even by Australian standards, and we still do not the final result. Every last vote matters, even those of the couple of thousand people stranded by a hurricane on Saturday and who had to vote on Sunday.

Australia is one of the most elected countries in the world - parliamentary elections every three years at least, let alone Senate, state and municipal elections. Some Australians think even that is not enough and would like the opportunity to kick the politicians out tions helps to explain why Bob Hawke, the man who may still be Prime Minister, seems to have been around for ever. In

fact, the former Rhodes scholar has been an MP for less time than Margaret Thatcher has been Prime Minister of Britain, having entered Parliament in 1980 at the age of 50 after 11 years as leader of the trades union movement. Voting is compulsory. There is a A\$50 fine on anyone who stay aways from the polls or spoil their ballot paper. But this, too, can have a perverse

ers turning away from main-stream politics and politicians. Thus Helen Caldicott, a former Labor candidate standing on an anti-nuclear platform, caused a big upset by unseating Charles Blunt, the leader of the National Party side of the coalition, in the New South Wales country seat of Rich-

effect. It may have led to vot-

The system is also complex. Voters must vote for all the voters must vote for all the candidates and parties in order of preference; so in a close result the preferences other than the first become crucial. The rising Green lobby could sway it all by having given its second preference to Hawke's Labor Party. But we may have to wait a couple of days to be sure.

Smart pub ■ A gorilla goes into a pub and orders a pint of lager. The bar-

man serves him, but charges 25. "Lovely day," says the gorilla. The barman grunts his assent. The gorilla orders another pint and is again charged 25. By about the third pint, the pair of them have been through a certain amount of increasingly friendly chit-chat. "What do you think about the poll tax?" and so on. Then the gorilla gets up to leave. "We don't get many gorillas coming in here." says the barman. "At \$5 a pint, I'm not surprised," says the gorills.



Only JAL have 33 flights a week from Europe to Japan.



n a hig functional office in Brussels a Brifish lawyer has been setting in to work early and staying late. Mr Colin Overbury, a competition policy expert at the European Commission, has been leading a team charged with transforming the 25 articles of the EC's new regulation "Control of Concentrations between Undertakings" into a

functioning system of merger control.

There is not much time. The regulation, which was agreed triumphanity last December after 16 years of haggling, will come into force on September 21 this year. The Commission must by then be ready to examine some 40 to 50 mega-mergers a year and in each case decide within four weeks whether or not to investigate, and to deliver a final verdict within four mentis.

The Commission is a relative novice at the mergers game, and has been seeking the advice of the Monopolies and Margers Commission in the UK, of West Germany's Federal Cartel Office and of other old hands. It is bushy drawing up guidelines on how it intends to implement the regulation, and is casting about for around four dozen or so new staff well versed in

dozen or so new staff well versed in merger control.

Meanwhile it has already started to "shadow" the new rules. It refrained from looking at the Coats Viyella/Tootal merger last November on the grounds that it fell below the regulation's threshold, whereas bigger deals such as Nixdorf/Siemens are being investigated as much as possible as if the new rules were already in place.

While the Commission has been wondering how the new system will work, so too have acquisitive companies both

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so too have acquisitive companies both inside and outside the Community, inside and outside the Community. Every law firm in Brussels has spent the last three months picking through the regulation in response to inquiries from clients contemplating European takeovers. The more they look at the rules, the less they seem to like them.

The regulation is much more complicated than it appears, providing for a maximum of 30 different decisions that the Commission could take on any single case. Every one of those could be challenged in court, and in most of the areas it is not at all clear how the Commission will employ its new powcommission will employ its new powers. Try as the lawyers might, they are finding it hard to present the regulation into the simple flow chart form that can be easily grasped by their clients.

The regulation will remove many of the uncertainties which have bedevilled

the past two years, only to replace them with a new set of uncertainties," con-cludes a heavy document recently put out by Linkisters & Paines, the City lawyers.

The aim was to make merger regulation simple: to provide the famous "one stop shop" control. Merging companies would either shop with the Commission or at home, but not with both. At first sight, the regulation sticks fairly close to its aim. The Commission will have sole power over big mergers, while member states will have sole power over smaller ones. Big is defined to cover mergers with a combined turnover of over Ecu5on (\$3.75m) with EC turnover of each company of at least Ecu25om, and with no more than two

merger control in the Community over

Lucy Kellaway asks if the Commission is equipped to apply EC merger regulations

# Old game, new referee

Procedures under new EC marger regulation



Notify the Commission of the deal within one week of announcement of bid

Deal suspended for next three weeks unless Commission requests longer period

> Commission decides within a month from notification whether to start investigation

> > Four months later Commission delivers verdict

thirds of the EC turnover of each in one

and the same country.

There are three exceptions to this neat division: the Commission can examine a merger below the threshold if invited to by a country that does not have its own mergers body; national hodies can look at mergers passed by the Commission if national interests are at stake; or if competition in local mar-

at stake; or if competition in local markets is threatened.

Although the Commission has stressed that the exceptions will be rare, not everyone is convinced. "I think the regulation is a great disappointment. The one-stop principle is not there. It has simply multiplied the layers of regulation, and encouraged member states like Belgium, Spain and Portugal without strong merger rules to start to introduce them," says kir Jean Bussotto, a mergers expert at Oppenheimer, Wolff & Donnelly. The Linkingers report agrees that genuine one-stop control will be the exception, not the rule. It not clear how neatly the rules will trol will be the exception, not the rule.

It not clear how neatly the rules will
fit with the existing national merger
rules, and clashes may well occur. For
example, the definition of a "concentration" to which the rules apply is not
identical to that used by mamber states.
The regulation talks of a company
exerting a "decisive influence" on
snother, which may turn out to be diffirst from the UK's notion of ability
to control "or the formal idea of control

to control," or the formal idea of control on which German law is based. This

means a company progressively increasing its state in another might trigger successive examinations in different places.

There is also the problem of criteria.

There is also the problem of criteria. Even though Sir Leon Brittan, the Commissioner with responsibility for overseeing mergers, has repeatedly stressed that competition will be the only grounds for deciding whether to bless or block a deal, lawyers remain concerned that the regulation will allow the Commission to take other factors into account such as the Community's the Commission to take other factors into account such as the Community's "technical and economic progress". However, as the regulation explicitly says that competition must not be tampered with the Commission will be unable to use the rule as a tool of industrial policy.

Non-EC companies are also getting samucious about how the rules will affect them. It is quite possible that two US companies, each with the required amount of sales in the Community, but with no Community presence, could

with no Community presence, could merge. While such a case would outtainly fall within the rules, it has yet to be seen how seriously the Commission would pursue its powers in such a case.

Two important documents currently before decrease to the Commission. being drawn up in the Commission abould provide the answers to some of these questions. The most important will be the notification form that any company likely to be caught by the roles will have to fill out and submit to

the Commission. It is hoped that the form itself will be a lengthy series of leading questions that should give a clue to how the Commission is going to interpret the rules.

interpret the rules.

Just as eagerly awaited are guidelines on joint ventures. The regulation makes a distinction between "concentrative" joint ventures and "co-operative" joint ventures, a hazy difference that urgently needs clarification. In the first case, Commission merger rules apply. In the second — where the joint venture has been set up simply so as to co-ordinate competitive behaviour — the deal will not count as a concentrathe deal will not count as a concentra-tion at all, and will be dealt with as hitherto, under articles 85 and 86 of the

Treaty of Rome.

Despite all the uncertainties about how the Commission will operate its new rules, many companies may well prefer the devil they do not know to the devil they do. Stemens, for example, has seen the worst of the untidy old system, when its joint bld for Plessey had to get seven different anti-trust clearances, some of which — including the Commission's — are still pending. It has suggested that companies may deliberately change their corporate plans so as to have their deals examined by the Commission within the scope of the rules. At a conference organised by the Centre for European Policy Studies in Brussels, Mr Juergen Lindemann of Siemens said. "It may be better to concentrate than to co-operate. And don't be too modest; you'd better take control."

There are also doubts as to whether the Commission might not have taken on a little too much. It is planning to him an extra 40 to 50 center excentives to deal with what it expects to be a similar number of enquiries. "That is only one person per merger, and given how quickly they will have to move."

only one person per merger, and given how quickly they will have to move, I doubt if it is enough," said one London-based merger expert.

Whether or not the Commission has

Whether or not the Commission has enough people to cope may depend partly on how the lawyers themselves advise their clients. Cynics might say that the legal profession is over-estimating the complexity of the regulation, with an eye to fees. As companies must notify the Commission of any deal that might fall within the regulations – failure to do so means a fine – lawyers may encourage their clients to notify even when it is clear that the deal is not caught by the rules. Some 300 deals a year may be parcelled off to Brussels, which could stretch to breaking point the Commission's mergers team. the Commission's mergers team.

Plenty of other magnetabilities remain. One is that the regulation will be an open invitation to insider trading. Before the Commission hands down its acutely price sensitive verdict on any given case, it must be put to a committee of representatives from all member states. Mr Overbury denies that this is a problem, the Community has insta problem: the Community has just agreed insider trading rules, and the Commission employees already have a code of conduct, he says.

Yet the Commission seems to be

approaching its task in a pragmatic spirit. The national merger bodies, after some initial carping, appear to be co-operating with a view to replacing a system that is chaotic with one that is quick, clear and efficient.

#### LOMBARD

# High time to 'buck up' despite Mid-Staffs

By Samuel Brittan

A FAMOUS leader of the UK visible trade volume % chance Party, Jimmy Maxton, once Exports Imports remarked "If you cannot ride two horses at the same time, Latest 3 months on previous 3 months atest 6 months on previous 5 months 72 ziest 3 months on same period 11 previous year 1989 on 1988 10 1967 on 1967

> the trade figures - as those who have followed my teen-ager's guide will know - have continued to show the effects of the slowdown in domestic

Export volume is rising at just into double-digit annual-ised rates, whether the last three months are compared with the previous quarter or the previous year. The growth of import volume, on the other has, has ground to a standatill. The rapidity with which exports and imports have responded to a moderate home responded to a moderate home market squeeze confirms that the surge into deficit reflected excess demand, and not an overvaluation of the pound.

instincts fail her completely when it comes to many of the

when it comes to many or the specifics of economic policy. She shares Labour's halance of payments hang-up, while contributing a few obsessions of her own, such as the one about domestic rates which landed us with the roll try and an obsess.

with the poll tax, and an obses-sion with not managing The result is that the UK

looks like going into the next election with an underlying inflation rate not very different

from the present 6 to 7 per cent range, as a result of a vicious spiral by which sterling depreciation begets inflation and high interest rates so that the

time seems never ripe to join the EMS, if the Government

insists on getting inflation

Inflation at the rates now likely is, of course, a damaging nuisance — if only because it

allows no safety margin for

shocks and emergencies. More-over high and variable infla-tion feed back into the real

economy, as well as contribut-ing to the odd by-election defeat. But it is still not the

After the present growth recession the economy should move back to its new underly-

be all and end-all.

down first

overvaluation of the pound. For what it is worth, twice as many of the industrialists questioned in Thursday's Financial Times survey believed that sterling was undervalued against the Mark as believed it was overvalued. It is precisely because so much of the demand squeeze is being offset by higher exports and restrained imports that underlying inflation remains so high. To get inflation trulydown, a much larger margin of slack would have to be created, involving a real old fashioned involving a real old fashioned recession maintained for some time, or some other shock imposed such as a link with a low inflation currency area. But despite the clear evidence of the trade gap shrink-ing toward sustainable levels some people received the fig-ures sourly because the CSO put in "zero" for its dummy estimate of invisibles, which are normally added to the visithe balance. This seems a res-sonable compromise between projecting forward the invisi-ble deficit shown in the fourth

recovery to modest surplus expected by the Treasury. Invisibles fell in 1989 because of unusually large payments to the European Community and temporary sethacks to sectors such as insurance. But the scare about invisibles disap-

pearing is nonsense at a more fundamental level. A factor in the decline of invisibles has been the increase in interest payments to overseas funds attracted to London partly to cover the current payments deficit. Yet it is very curious that in 1989 the value of net UK oversean assets rose, according to the Red Book, by £29bn to £110bn — the increese being much larges. the increase being much larger than the recorded payments deficit and much larger than can be explained by the fall in

The point is that inward investment in London contains a large banking and securities element, where the return comes in the form of interest payments. UK oversess invest-ment on the other hand is largely direct or equity and the

largely direct or equity and the return comes in revaluations and capital gains which are not abown in the official current balance of payments figures.

Suppose that there were a zero balance in goods and services, but Britain attracted funds into interest-bearing deposits, which were then recycled abroad in direct and portfolio form? The business could be extremely profitable. Yet folio form? The business could be extremely profitable. Yet the statistics would show a continuing deterioration in the balance of payments on inter-est, profits and dividends. Those whom the Gods wish to destroy, they first give bal-ance of payments statistics.

#### West German factors in East Germany's election

From Mr Colin Wolfe.
Sir, While not wenting to dispute the resounding fare-well which the East Germans nist system, there are several points which make the results of the March 18 poll difficult to analyse in the longer term. Chancellor Kohl's offer of parity between the D-Mark and the East German Mark

undoubtedly had a large effect on the poil. This was for both ordinary common-sense finan-

Healthy cash flow to Australia's pension funds

Sir, Lex ("Tough times for the lucky country," March 19) says: "Australian pension says: "Australian pension funds as a class are at present overfunded to the extent that few are receiving any cash flow at all." Certainly, some pension schemes — those based on "defined benefits" — are currently overfunded. However, the majority of Australian pensions are not defined benefits.

With an increasing coverage

of the working population in the pension net, cash flow into pension funds — excluding investment income — now runs at well over A\$ 10bn a year. With investment income also of well over A\$ 10bn a year, assets under management by Australian pension funds — currently around the pension investors receive imputation credits against withholding tax on dividends: if the company in which they have invested pays a high rate of Australian pension that they have invested pays a high rate of Australian pension in the pension funds — currently around the pension funds — excluding investors have enjoyed the benefits of imputation in the pension funds — excluding investors have enjoyed the benefits of imputation tax on dividends. Foreign investors have enjoyed the benefits of imputation tax on dividends. Foreign investors have enjoyed the benefits of imputation tax on dividends. Foreign investors have enjoyed the benefits of imputation tax on dividends. Foreign investors have enjoyed the benefits of imputation tax on dividends. Foreign investors receive imputation tax on dividends. Foreign investors receive imputation tax on dividends if the company in the pension tax of the benefits of imputation tax on dividends. Foreign investors receive imputation tax on dividends if the company in the pension tax of the benefits of imputation tax on dividends. Foreign investors receive imputation tax on dividends if the company in the pension tax of the pensi funds - currently around A\$ 110bm - are now increasing

With an increasing coverage

cial reasons as well as the psy-chological attraction for Rast Germans of suddenly having access to what was previously

an expensive and hard-to-ob-

an expensive and hard-to-obtain currency.

The only party that could offer this parity and put it into practice in the near future was the party in power in West Germany. Its allies in the East were bound to benefit. Thus the East's Christian Democratic Union (CDII) and its

cratic Union (CDU) and its partners were in an artificially

at a little over 20 per cent a year and this compound rate of increase is likely to continue.

Lex errs also when it says:

Export credit subsidies on Europe-wide terms

From Mr Adrian P. Hewitt. Sir, Peter Montagnon says ("Exporters urge rethink on ECGD changes," March 16) that it will be a long time before the European Commission forces national export credit agencies to trim their losses and so end competitive export credit subsidies. Is 1992

a long time away? The logic of the single market requires that any export credit subsidies which are deemed worthwhile should be arranged on standard Europe-wide terms. Competition internal to the Community for softer credit insurance terms between the Export Credits Guarantee Department, Her-mes, Coface, etc should best be eliminated by the disbandment of these agencies in favour of a single, European, export credit guarantee agency to facilitate

European exports. Perhaps Mr Micholes Ridley

ers Mr Montagnon cites who are dab hands at getting export subsidies by other means. Adrian P. Hewitt,

non-resident investor.
Don Stammer,
Bain & Company Ltd
Sydney, Australia

pany tax, those dividends are free of withholding tax to the

stronger position than the East's Social Democratic Party

(SPD) because promises out side anyone's real control in the East were being made by their associates in the West. These points make the East

German poll unusual quite apart from its momentous and historic nature and result

Political circumstances and strategies in West Germany probably interfered, intention-

ally or unintentionally, to an unknown but considerable

is enough of a European to recognise this. It could well explain his lukewarm attitude to the ECGD and its losses. He must already be used to the expressions of "dismay" and "desperation" from the export-

Regent's Park, NW1

rejected communism and fer-vently embraced democracy and reunification, it would be difficult to say what the long-term patterns of voting will be once the CDU loses the special attractions that only the West German party-inpower could provide Colin Wolfe,

While East Germans clearly

#### Pay delayed

Sir, I was amazed to receive a letter recently addressed to our credit controller from a major company, as follows:
"We have been reviewing our trade appropriate payment to the controller reviewing our trade appropriate payments to the controller reviewing our trade appropriate payments." trade supplier payment terms and we are writing to inform you of the changes we are making to your terms to bring you into line with our other suppliers. Your account will now be paid on 90-day monthly

If small businesses are d into bankruptcy because of bully-boy tactics by major companies, it does nothing to help the business community

My company has a policy of paying small sumpliers on 30 days. If business cannot adopt suitable ethics, then legislation should be brought in to allow companies to charge interest on pensar outstanding on money outstanding. Peter Jupp, Managing Director, Ration Ltd, Stephenson Road, nson Road,

The preparation of trade statistics in the single European market

From Mr J.L.T. Davies.
Sir, it is intended that the move towards the European single market in 1992 will bring significant changes in the statistics for the reporting of intra-EC trade by member countries, but no firm proposals have yet been made by

collected and recorded. It seems strange that the European Commission, which in the past has been criticised for its attention to the minutiae of Community affairs, should on this occasion neglect to suggest any but the most elementary framework for

Community countries as to how such information will be

monitoring this important ests are at variance with those aspect of EC activity after 1992.

One wonders whether this is not a deliberate policy aimed at strengthening the hand of the Commission in its dealings that the commission in its dealings that the commission is a commission of the commission with member countries, since in the absence of any worthwhile information on trade within the Community, the only reliable data available will in future concern the Community overall. The attitude of the UK Government in seeming to support this approach will paradoxically reinforce the Commission, since without proper data for the UK, the Government will be less able to

argue its case when UK inter-

on a survey of users and sup-pliers of trade data from which it appears that there is sub-stantial enthusiasm for the retention of the existing statis-tical approach to this problem. This involves the full disclosure of all export/import detail to HM Customs so that that department may continue to prepare a full set of data on monthly UK trade. With less than three years to

go, it is in any case most

can be agreed and introduced before the beginning of 1993 and any claim that it will and any claim that it will involve less work than before will be difficult to substantiate. It is not eften that one can advocate a policy of no change as being the best, the easiest and, indeed probably the only solution to a problem; but with regard to the future provision of international trade data, this is certainly the case. is certainly the case. J.L.T. Davies, General Manager, World Bureau of Metal

#### HOW FAR EAST DO YOU NEED TO GO TO UNDERSTAND **EAST EUROPEAN MARKETS?**



The gradual raising of the Iron custain isn't just good naws for politicians.

It's great news for business, too.

The 1990's should mean a new horizon of apportunity for trade with East Europe. But only if you know the merket well enough to sooid

That's where RZB, one of Austria's

Austria's central location has made it a natural corridor for East-West trade for

And R2B's willingness to find findble solutions to trading problems have gained us a

We've known both West and East for our services supporting exporters to Eastern Bloc countries. These include corporate trade products such as à forfait and counter trade transactions, as well as joint venture financing.

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# **FINANCIAL TIMES**

Monday March 26 1990

accord between the Soviet Union and the US.

By suggesting an immediate mandate for "Vienna-2" negoti-

markedly the planned schedule for discussing the future of short-range nuclear weapons.

Under a compromise agreed at the Nato summit in May, the

alliance agreed to postpone any negotiations on

short-range nuclear missiles mail the first Vienna conven-tional force agreement was on the way to being implemented.

Nato also agreed to delay until 1992 a decision on

nuclear missiles in the Federal

man unity, the Lance weapons will not be upgraded.

Non-replacement of Lance

with early talks on reducing overall stocks of short-range

nuclear missiles, would almost certainly lead to abolition in the medium term of all land-

based nuclear missiles in

Elimination of these weap-ons has long been backed by the Soviet Union. Britain, France and the US, on the other hand, have consistently opposed "denuclearisation" because it would hand the mili-

tary advantage to the Soviet Union's strong conventional

countries may be forced into a compromise under which a

continuing nuclear presence on German soil would be main-

tained solely through air-borne

below 30 per cent. No Govern-ment line recovered from the position that Mrs Thatcher's

Labour, still celebrating its victory in last week's by-elec-tion in the Midlands, intends to treat the local elections in May as a referendum on the poll

Mr Chris Patten, Environ-

ment Secretary, will announce in the next week or so how

many local authorities he plans to "charge-cap" but there are indications that whatever

he decides will leave many Conservatives unhappy.

Mr Nicholas Ridley, Environ-

ment Secretary, voiced the views of a number of MPs when he said that local author-ties should be left to bear the

responsibility for excessive charges but many others want Mr Patten to use his powers

extensively. Howe's not for turning, Page

ations, Bonn aims to acce



#### German unification process

# Kohl to press for sharper Nato cuts

MR HELMUT KOHL, the West German Chancellor, will this week press Mrs Margaret Thatcher, the UK Prime Minister, to accept a timetable for much sharper than planned cuts in Nato armies and nuclear weapons in the Federal Republic as part of the process of German unification.

With senior ministers from the two sides, Mr Kohl will be meeting Mrs Thatcher in Cambridge and London on Thursday and Friday in the latest regular consultations between

The disarmament proposals certain to revive Mrs clearised" Europe - form part of Bonn's efforts to bring the European defence and security environment into line with rapid internal political moves towards a united Germany.

According to a senior official close to Mr Kohl, the new East German Government under Mr Lothar de Maizière, the Prime Minister-designate, is expected next month to declare formally its intention of seeking "accession" to West Germany under Article 23 of the Bonn constitu-

The formal legal step to become part of West Germany would not however be taken until the beginning of 1991, after agreement on the exter-nal aspects at a summit of the accord, likely to take place in

East Germany's accession might take a further two to three years to accomplish fully. But in practical terms unifica-tion is likely to be consum-mated by all-German parliamentary elections some time next year, the official said.

On the security questions, Mr Kohl wants Nato to press forward with a new round of European disarmament talks, tackling short-range nuclear missiles and the presence of all foreign troops on German

THE POLITICAL storm facing the Thatcher Government over the UK's new local government community charge; or poll tax, looks set to intensity this

The weekend brought a spate of opinions polls which showed that the opposition Labour Party had established a proportional backing lead over the

Amid further calls from

senior ministers for Conserva-tive MPs to "keep their nerve,"

Labour intends to use two

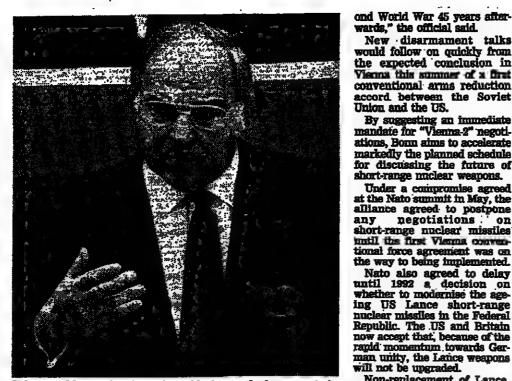
House of Commons debutes to exploit further the damaging

electoral impact on the Gov-

Their efforts will be

reinforced by evidence of sig-

By Philip Stephens, Political Editor, In London



Helmut Kohl: pressing for a timetable for much sharper cuts in Nato armies and nuclear weapons in the Federal Republic

soil-including the British and French forces, excluded from the current Visnna negotia-

Bonn accepts that Soviet forces in East Germany could remain on East German territory for a post-unity transition period of perhaps three to five years. However, the West Germans believe that Moscow might be prepared to withdraw might be prepared to withdraw its troops sooner if the Soviet

Prime Minister, moved again to dampen speculation about ber future by insisting that the

Government would resover from its present low and she intended to lead it into the

Her comments came as the latest opinion polls appeared to indicate that the Government would recover much of its lost

popularity if it was led by Mr Michael Heseltine, the former Defence Secretary.

Yesterday some backbench Tory MPs suggested that Mr Heseltine, who quit the Cabi-net in 1986 over the future of Westland helicopters, should

be brought back as party chair-man but the idea was dis-

next general election.

Union was offered firm avidence in other areas that the West was speeding up disarma

Mindful of the pressures on President Mikhail Gorbachev from nationalist and economic problems, Bonn is anxious to find solutions for East Ger-many which "save face" for Moscow. "We must not give them the impression that they

In an interview with the Financial Times, Sir Geoffrey said that if the Prime Minister was challenged for the leader-ship he had no doubt that she

would react with the same "firmness and success" as in

In private, however, minis-

prospect of ending the specula-tion while the Government's position in the opinion polls is

so precarious. The latest batch of opinion

polls show that Labour has a lead averaging about 24 points, the largest recorded since national opinion polling began. They also suggest that a sharp fall in the Prime Minister's per-

THE West German Government wants to bring in monetary union with East Germany by the summer, if possible by July 1, officials confirmed at the weekend. There is, however, some doubt whether negotiations with East Berlin can be concluded before the target date of the end of April.

Thatcher faces growing tax storm

#### Charity begins at home ond World War 45 years afterwards," the official said. for US New disarmament talks public TV would follow on quickly from the expected conclusion in Viscona this summer of a first conventional arms reduction By Raymond Snoddy

ACROSS the US, it's what viewers unkindly call "bega-thon" time on public televi-

For more than two weeks emotional on-air pleas for emotional on air pleas for mouse interrupt programmes to raise funds.

But this is not for charity, but for the stations them-paires, to supplement modest government funding.

"Your funding support is truly life and death for the continuation of the pro-gramme," says Robert Ambrey Davis, host of the weekly arts programme Around Town, on Washington's WETA.

That evening the programme offering also included, from London Weekend Television, a re-run of Reilley Ace of Spies and an episode of Yes, Prime Minister from the BRC.

With the help of the appeals fund Mr Aubrey Davis raised from 596 viewers between 8pm and 11.30 pm a total of \$34,640; \$36 buys membership of the station, baseball hats

come at \$60. A different not of 35 volum teers from the community each evening man banks of telephones and take the pledges. When the main pledging season ends on March 18, WETA hopes to have raised \$700,000 from its viewers.

Is Atlanta, Georgia, the Public Broadcasting Station presents the further A July Andrews special doesn't go ahead until the pledging target for the programme has been reached.

"I don't think anyone who actually participates in a piedge drive would say they enjoy it," says Mr Daniel Agan, vice president of national programming at PBS, which commissioned national

which commissioned national programmes for the 337 fiercely independent non-commercial stations that make up the public television system. However apparently degrading it may seem, on-air pledges represent a significant slice of station incomes around 22 per cent on average and the amount raised this way has risen from about \$55m in 1975 to an estimated 1400m now.

Apart from about necessity

Apart from sheer necessity public broadcasters believe a sources help to protect the independence of a system which takes money from the government.

It also appears to impose a considerable degree of accountability. If the audience does not like or trust the programmes, the pledges would

grammes, the pledges would dry up.

In the financial year 1988, which provides the last official figures available, public television had revenues of just over \$1hs, of which \$185.7m came from the Federal government. In that year, individual subscribers came up with \$242m with the rest coming from foundations, colleges, local government, auctions, and business. Businesses donated \$172m and in return get spon-

\$178m and in return get sponsorship mentioned on air.
The Federal Communica-The Federal Communica-tions Commission has, how-ever, tightened up the rules to prevent overt advertising on public television. The on-air credit can say a company helped to pay for the making of a programme but should "identify rather than promote" its business.

its business.

More than 20 years after the founding of public broadcasting in the US-there are also 387 public radio stations the remarkable thing is that the system has survived, and in a resumably stable state.

However, in financial and audience terms it is a poor relation of commercial broadaudience terms it is a poor relation of commercial broad-casters and dependent on imported programmes for about one third of the prime time schedule.

Public broadcasting's \$1m revenues compared with \$28m for the US televisies.

for the US television as a whole. It has, however, survived grant cuts during the Reagan years and the explosion of new televison channels

on cable networks. PBS gets an average share of more than 3 per cent of the prime time andience and four out of every five American households watch some public television every month. But the main potential dan-

ger in the longer term are revived plans for direct broadcasting by satellite. Mr Rupert Murdoch's News Corporation, part of a satellite consortium called Sky Cable, eventually promises to offer 105 channels which can be picked by a tiny dish aerial all over the US. If that happens, claims made during the Bogathon that it is a matter of survival for public

television could really start to

# Rose-tinted views from Frankfurt

It is about as easy these days to track down gloomy equity market commentators in Frankfurt as it is to find a cheap hotel room in West Ber-lin. Troubling war-stories, to the effect that Nomura was ditching German shares, flitted briefly through the market on Friday. They then vanished, leaving the DAX index still up 2.2 per cent on the week at 1982 and local forecasters still talking about 2.100 or more by

Among West German financiers, at any rate, the early crude arguments about the inflationary impact of mone-tary union with East Germany have gone, in favour of a new consensus. This says that the Bundesbank will do the job quite tidily on Sunday, June 17, the expected date of cur-rency union; that inflation will be no more than 4 per cent at worst in 1991; that reunification will entail no more than a manageable addition of, say,

manageable addition of, say, DM10km to DM20km per annum to West Germany's budget deficit, and that, ipso facto, bond yields have peaked.

All this could be true as far as it goes, yet still not make a fool-proof case for those emphoric predictions of where German equities will be at the year end. At its present level, the DAX is on a price-earnings ratio of only 14.2 times this year's earnings. Anything over year's earnings. Anything over 2100 on the DAX will require a p/e in the upper teens. German equities sustained those ratequities sustained those rapings for more than 15 years from 1957 onwards; but there lies the rub. Investor expectations for equities depend on a re-enactment of the economic miracle of the 1950s and 1960s. In esoteric atmetices like Sala-mander, a German shoe manufacturer with production in the

East, the p/e of 24 times is already asking even more. Even granted that the Bund-esbank has probably lost little authority amid all the messy authority amid all the messy politics, it remains true that prognostications of what a unified economy will look like are stabs in the dark, as are expectations for corporate earnings. Too many of the crucial issues are political, ##, there is to be another economic miracle, there also needs to be the social consensus that existed in the 1950s. Yet there are in the 1950s. Yet those fore-casts of the public sector defi-cit depend on assumptions of unemployment in East Germany rising to no more than 20 per cent or so. If that is an average, the figure could be much higher in the worst-sf-fected sectors, such as steel, chemicals and farming, with all that implies for social ten-

Horn Kong FT-A Index relative to the FT-A World Index (\$ terms)

sion. The East German voting patterns already showed some of that, with the old Communists strong in agrarian Neu-brandenburg, and the SPD popular among public functionaries in Potsdam.

None of this means that German equities are due for a savage correction, or that age correction, or that long-term prospects are other than good. It is arguable that German equities are rather less reliant on panic-prone for-cign money than conventional eign money than conventional wisdom says. The Bundes-bank's 1988 figures, the last available, showed only 13 per cent of the equity market in foreign hands, compared with 20 per cent owned by wealthy West German private citizens.
All that said, folitical change is driving a rman equities, and there is ample room for upsets there. The DAX might well make 2,200, but could still be in for a bumpy ride.

Hong Kong

At times like these, investment bargains must be sought in unlikely places. The shadow of 1997 makes Hong Kong the last market to appeal to actuarial prudence. Indeed, the political imponderables make it uniquely hard to value. But on a one or two year view, it could be cheap all the same. To an extent, the effects of

the Tienaumen Square massa-cre can be separated from the economic fundamentals. His-torically, Hong Kong's growth rate has been average for the Asian region, at about 8 ner cent. This year it should be 3 per cent, which in Hong Kong turns is a recession. This is partly due to the slowdown in world trade, par-ticularly in the retail sector on which Hong Kong largely depends for its custom: But it is even more the result of the

brakes being slammed on in the mainland Chinese econ-

omy, which happened a good

Square in response to runaway

six months before Tiens

growth and rocketing inflation. China has been here before, and the correction has proved healthy. But it looks unlikely that Hong Kong will go on to resume growth in line with the regional average: a figure of 5 or 6 per cent looks more likely. It is here that the economic effects of Tienanmen Square start to show themselves.

At best, the transition to union with China on the basis of one nation and two systems must involve discontinuity. If Hong Kong's brain drain and loss of confidence go on, the discontinuity could be happen-ing not in 1997 but straight away.Hong Kong's local opti-mists point out with some asperity that very few other countries can see their economies seven years ahead either, and that in terms of political stability Hong Kong is not obviously inferior to the Philipuation is nearly twice as high. But however logical the argu-

ments, they are of no relevance if they fail to persuade the locals themselves.

The effects should not be exaggerated either. Other countries are unlikely to take more than 80,000 Hong Kong emigrants a year, a figure which would at least be made good by the birth rate and per-mitted immigration from mainland China, A maintained population would do much to underpin property values, which form the basis of the Hong Kong stock market. Of the portfolios of quoted Hong Kong property companies, a good 60 per cent is residential. tion between Hong Kong and southern China is in important respects an established fact. Hong Kong designs the prod-ucts, passes them back to the mainland for cheap manufac-ture, then takes them back for marketing and distribution. Living standards in southern China have thereby enjoyed an

jeopardising.
If is nevertheless clear that
Peking, if faced with a choice between high growth and political insubordination in Hong Kong or low growth and docility, would choose the latter. But the Hong Kong market is now on 10 times this year's earnings. The average for South East Asia — excluding the enormous multiples of Japan and Taiwan — is double never been wise to sell Hong Kong in a crisis. If all goes well, it is conceivable that the present crisis could prove almost the last.

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increase in the past decade

which Peking must be wary of

#### man but the lines was dis-missed by senior party figures. Mr John Major, the Chancel-lor of the Exchequer, promised better times ahead with his prediction that interest rates nificant splits within Conserva-tive ranks about how far the Government should use its powers to hold down poll tax social standing is proving a so-nificant factor in persuading voters to switch their allenext year would be "materially Labour has firmly estabusing its power to "charge-cap." lower" than the present 15 per cent and he insisted that Mrs Mrs Margaret Thatcher, the Thatcher's position remained lished a popularity rating of above 50 per cent while the Conservatives have slipped

Wang family to retain holdings

THE FAMILY of Dr An Wang, the 70-year-old founder of Wang Laboratories, yesterday reacted to his death on Satur-day by saying it would retain its majority shareholding con-trol of the struggling minicom-

The family also pledged its continued support for Wang's financial restructuring plan. The Wang family, with directors and top officers of the Lowell. Massachusetts-based company, controls 82.8 per cent of Wang's publicly quoted Class C voting stock and 22.9 per cent of the quoted non-vot-ing Class B shares.

Wang - beset last year by a sales decline in the world computer market, a shift by cus-tomers from high-margin minicomputers to lower-margin personal computers, bloated overhead costs and a \$575m

WORLD WEATHER

burden of bank debt - reported a \$424.3m loss on \$2.87bn revenues in the financial year to June 30.

The company incurred losses of \$72.5m in the first half of the

current financial year, but claimed it would return to would return to profits by this summer.
Wang has slashed its debt burden sharply since August, when Dr Wang renegotiated its credit lines and eased out his own son Frederick as presi-

To replace his son Mr Wang brought in an outsider for the first time in a decade - Mr Richard Miller, a veteran of BCA and General Electric who had previously run GE's con-miner electronich business. Mr Frederick Wang, speak-ing on behalf of the heirs to Dr Wang, yesterday guaranteed full support for Mr Miller. He

ody Dr-Grissio F-Pair Pg-Pog H-Hall S-Hall Stallman Stallman - T-Standard

said the Wang family believed "the long-term plan now being implemented to return the company to profitability will achieve its objective" and that the plan "remains the best means to maximize stockholders' value in the company."

Mr Miller, a respected manager who prospered at Jack Welch's GR, won plaudits on Wall Street for his decisive action to sell off Wang assets and slash the company's workforce from 28,000 to 22,500. The various asset disposals will bring Wang's debt down to less than \$93m, the company said yesterday.

Recently Mr Miller sold 30

per cent of Wang's Taiwan sub-sidiary for \$160m, the whole of Wang's lease-financing operations for \$250m and various real estate holdings.

Close finish in Hungarian poll Continued from Page 1

cratic Forum, said: "Our chances are really excellent if the turnout is over 80 per cent. I feel happy at the moment."

Mr Gaspar Miklos Tamas, a leading member of the liberal Alliance of Free Democrats, said his party was "shakily confident" about forming the next Government.

The Free Democrats have an extra constitutency which could push the Hungarian Democratic Forum into third place behind the Smallholders. Fidesz voters are likely to switch to the Free Democrats in the second round

#### Prospect of fall in UK interest rates by 1991 Continued from Page 1

ally lower at the beginning of next year, the middle of next year, the end of next year and in 1992."

When asked whether sterling was strong enough to combat inflation, the Chancellor repeated his view that he did not have to react to every short-term movement of the

Although financial markets were somewhat calmer by Friday, City of London analysts consider that sterling will remain vulnerable to changes remain vulnerable to changes in international sentiment this week, particularly in the light of opinion polls that point to a massive loss of support for the onservative Government.
On the same BBC prochief economist of Midland Montagu, suggested that Mr Major's expectation of lower

interest rates early next year could also weaken the pound. Sterling may also be caught up in international financial uncertainty this week following Friday's apparently incon-clusive talks in Los Angeles between Mr Nicholas Brady, US Treasury Secretary, and Mr Ryutaro Hashimoto, his Japa-nese opposite number, which failed to produce any pointer to action that would curb the

weakness of the Japanese yen. Mr Hashimoto said the two covernments had reconfirmed their co-operation in managing currency markets in the wake of the fall of the Tokyo stock market. He called for a firm agenda to be drawn up soon for a meeting next month of the Group of Seven.



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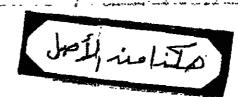
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# **FINANCIAL TIMES** COMPANIES & MARKETS

Monday March 26 1990



#### INSIDE Berisford plans



Berisford International. headed by Peter Jacobs (left), is expected to announce shortly a management buy-out of its UK property develop-ment arm for about £100m. The group, which owns British Sugar and has commenced merger discussions with Tate &

Lyle, the UK sweeteners group, has reached agreement in principle to sell Beristord Property UK to Mr Cyril Dennis. He has held a 20 per cent stake in the division since May last year and is a former divisional director of British housebuilders Charles Church. Page 25

Faeroes dive deeper into debt Standard Chartered Copenhagen is arranging Standard Chartered Copenhagen is arranging a partially underwritten seven-year DM 130m balance-of-payments loan for the Faerce Islee. This dwarfs the Faerces' last facility, a DM60m loan arranged in September 1988. The Islands, a nominally independent grouping under the aegis of the Kingdom of Denmark, derive about 90 per cent of export revenues from fishing. They have a population of about 55,000 and; at that rate, the new borrowings involve debts of about \$1,520 for every resident, far exceeding the per capita external debt of Brazil. Page 28

#### Wm Low to issue statement



The on-and-off talks about Win Low's purchase of a number of shops from leoceles, parent of the Gater, y food retail chain, finally broke down on Friday. The Dundee-based supermarket group will supermarket group will today give details of why the discussions failed.

The sticking point appears to have been price, though Mr. Christopher Blake, Low's chairman, said he could not comment before the Stock

# Open argument in Hong. Kong It has been simmering for come Kong row between the Securities and Future Commission, Hong Kong's fledgling market watchdog, and the market practitioners it seeks to regulate has broken into the open. Angus Foster records. Baroks 24

#### Market Statistics

ter reports. Page 24

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Nova Corporation
Nova Corporation
Sun Hung Kai
Tate & Lyte
Thorpe (FW)
Tyndail Holdings

# The scent of a bid on LVMH

George Graham on the wrangle within the French luxury goods group

he battle between Mr Bernard Arnault and Mr Henry Racamier for control of Moët Hennessy Louis Vuitton, the French drinks and luxury goods group, went back to the courtroom last week Lawards have flown freely around EVMH since it was brought into being three years ago.

But away from the gilded cellings of the Paris speeds court, and the less gilded watery of France's finest, business advocates, came two reminders that more was at stake in this battle than the reputations of Mr

more was at stake in this hattle than the reputations of Mr Arnault, aged 41, the head of Financière Agache who fock over as chairman of LVMH in January 1989, and Mr Racamier, the 77-year-old head of the Vultion clan. Last Thursday, LVMH announced its results for 1989 with net profits of FFr2.93bn (\$510m), up 46 per cent from the previous year, proving that the lengthy power struggle at its head has not damaged its earning powers.

Their on Saturday, details emerged of a plan launched last Novemba, by Mr Racamier, in alliance with l'Oreal, the world's largest cosmetics group, and the Parihas and Parfinance financial

Vuitton family stake of around 18 per cent in LVMH, held via the VIG holding company.

Supporters of Mr Arnault are convinced the aim of the bid was to break up LVMH, which would enable Mr Racamier to regain his family's Louis Vuitton luggage business. L'Oréal would take LVMH's Pariums Christian Dior scent operation, and the Hennessy cognac and Moët et Chandon champagne businesses would be sold to the highest bidder.

Documents prepared for the participants proposed buying up around 500,000 LVMH shares in the market for some FFr28bn the market for some FFr28on with the aim of launching a pub-lic offer for two thirds of the com-

pany's stock, at a total cost of up to FT:30km, once the appeal court judgment was delivered. The documents make it clear that the success of this operation would depend on two things; win-ning over the Moët and Hennessy family shareholders who have

for LVMH. Some Paris financiers believe the takeover plans may not have been finally shelved.

They point out that the same groups are the partners of Mr Haramir in Orcol. a company with resources of FFr7m whose principal investments so far are the Lanvin fashion group and the Vuitton family stake of around 18 per cent in LVMH, held via the orceled.

been backing Mr Arnault, and victory in the current court battle over a context 127 hand of bonds with attached warrants. This offering ended up almost entirely in Mr Arnault's hands, and accounts for a quarter of his stake in LVMH. Mr Racamier, containing an implicit assault on together with a group of small shareholders in LVMH, has asked for the entire issue to be cancel LVMH's contracts with Guinewick for the entire issue to be cancel LVMH's contracts with Guinewick for the entire issue to be cancel LVMH's contracts with Guinewick for the entire issue to be cancel LVMH's contracts with Guinewick for the entire issue to be cancel LVMH's contracts with Guinewick for the entire issue to be cancel LVMH's contracts with Guinewick for the entire issue to be cancel LVMH's contracts with Guinewick for the entire issue to be cancel LVMH's contracts with Guinewick for the entire issue to be cancel LVMH's contracts with Guinewick for the entire issue to be cancel LVMH's contracts with Guinewick for the entire issue to be cancel LVMH's contracts with Guinewick for the entire issue to be cancel LVMH's contracts with Guinewick for the entire issue to be cancel LVMH's contracts with Guinewick for the entire issue to be cancel LVMH's contracts with Guinewick for the entire issue to be cancel LVMH's contracts with Guinewick for the current court batter for the curr

celled.

Mr Arnault's supporters say that a cancellation of the imms would cost LVMH a total of Ffr5.17bm, but would, in any case, not change the halance of power within the company. They say that the control is based not only on the 63.7 per cent stake held by Mr Arnault in partnership with Guinness of the UK, but also on the holdings of the Moët and Heunessy families. In addition, a large proportion of Mr Arnault's shares will soon carry double voting rights.

But Mr Racamier has always argued that a cancellation of the manner teaching from their exercise would result in a new equilibrium

result in a new equilibrium between Mr Arnault and the Vuitton family, and would also lead other independent share-holders to switch their votes away from Mr Arnsult. The take-

containing an implicit assault on
Mr Racamier's management;
countersuits from Mr Racamier
on LVMH's contracts with Guinness, and on a perfume called
"C'est la vie!" launched — he
alleges improperly — by Parfums
Christian Dior for the designer
Christian Lacroix, whose company is part of Mr Arnault's own Agache group and not of LVMH. The contested warrants have already come before the appeals court once before. It ruled last November that:

The issue was irregular.

Shareholders had someoned no

real prejudice, nor even missed an opportunity, because of this irregularity.

• It could in any case not cancel

the warrants alone, as Mr Raca-mier and his allies had asked, since they were indissociable from the bonds to which they were initially attached. Second time around, with the plaintiffs seeking the cancellation of both bonds and warrants, the battle has seemed to go in Mr



C'est la vie: perfume at the centre of a law suit against LVMH

Amanit's favour: the commercial because of a three-year limitation Arnault's layour: the commercial court roundly rejected the suit, and in the appeals court hearing last week the advocate general, in a form of supporting brief, argued strongly against the cancellation, both on technical grounds and on the grounds of Mr Arnault's good faith as buyer.

Mr Recomber and last week Mr Recamier said last week that if he loses a second time on a technicality, he will introduce a third suit. He may, however, already be too late to do so,

on such actions
If he does not succeed, there appears to be little doubt that, as soon as the appeals court has delivered its verdict on April 26, delivered its verdict on April 26, Mr Arnault will call a chareholders' meeting of Louis Vuitton, in which LVMH owns 98 per cent of the shares, to seek Mr Racamber's removal. The meeting has been delayed for a year by the law-suits, but the climax now appears

# The Broccoli Theory of monetary policy

I is here takes on a pattern in March. The sum shines, the cherry trees burst prematurely into flower—itsough a street of the city is suddenly full of lost cars with out of state plates. Then it snows the blossom comes soggly down, the traffic crines to a trickle, and a lot of people start talking non-asuse about monetary policy.

Footnotes: The traffic thine because the natives are sorely warried by snow. The tourist traffic gets lost because Washington is a city of forests and ravines, planned by a logical Frenchman who simply super-imposed a grid. Result: streets with the same or number simply disappear for long stretches, and their crop up again in quite a different pear for long stretches, and their crop up again in quite a different pear for long stretches, and their crop up again in quite a different pear for long stretches, and their crop up again in quite a different pear for long stretches, and their crop up again in quite a different pear for long stretches, and their crop up again in quite a different pear for long stretches, and their crop up again in quite a different pear for long stretches, and their crop up again in quite a different pear for long stretches, and their crop up again in graphs in time sather than in space; but before explaining why this tends to show up in the spring, I should

show up in the spring, I should alert non-American readers to the Broccoli Affair. the Broccoil Affair.
It is always hard to be sme about President George Bush, but in what appears at least to be a wholly non-political act, he has imposed escalating sanctions on broccoli. He burned it from the then in the White House, and

finally went on television to explain his policy to the American people. His mother, he said, had made him est it; and at last the voters had given him the power to right an injustice. He is now a haro to every pre-teen American, but not to the broccoli humans — who have the vote.

This account has not convinced everyone. Why has he waited 15 puzzling months before exercising his vegetable rights? The goasips have a tentative enswer. This is not, they suggest, a lifelong obsession, but a more recent annoyance; and they claim to remember that Nancy Research.

2 faddy First Lady, was very

to remember that Namey Response faddy First Lady, was very keen on the health claims made for broccoil.

This guesswork is quite passessive. A strong sub-theme of the Bush months has been an unspoten but fierce hostility to swaything carrying a Reagan label. The President and his old chief have not socialised, and have barely bothered to keep up even m appearance of courtesy. Rea-gen appointees in senior posts were sent home in such hasts that vacancies remained unfilled for months. The many doctrines which guided Mr Reagan have been dismissed just as abruptly. As the pragmatic Mr Bush might put it, let a thousand flowers wither.

This is the context of the

last Friday will make this question seem more pressing.

All the same, the debate is rumbling rather than raging this year. It is almost impossible to stage a good knock-down monetary debate when doctrinaire attitudes are out of fashion, because monetarism is essentially a mathematically all the states of soil satisfies the state of said satisfies.

Low inflation is a presentation of fast growth, intones the fine-tuning Mr Alan Greenspan, although there is next to nothing in post-wer history to support his

in post-war history to support his slogen, and much to contradict it. Japan and the UK, for example, have both grown faster in decades of fairly high inflation than in more stanles times, while switzerland has combined zero inflation with glacial progress. But this is not the sort of history a central banker can mention; the markets might lose confi-

raging at the moment. The debate re-emerges with the spring each year because it is at this stage that both the Administration and the Congress, having hard the first that there is still to thinking that if only the Fed could arrange for faster growth... The very depressing investment order figures released last Friday will make this question seem more pressing.

A firm anti-inflation policy is she two interest rates, says Fed Deputy Chairman Mr Manley Johnson. It took three years and a slump for Mr Paul Volctor to turn a flarco mount on inflation into an interest rate cut, but this again is an unmentionable fact. Again, monetary policy is about maintaining confidence. Currently, though, the realisation is dewning that in a global market, the Fed may not have much control over interest on inflation into an interest rate cut, but this again is an unmentionable fact. Again, monetary policy is about maintaining confidence. Currently, though, the realisation is dawning that in a global market, the Fed may not have much control over interest rates at all. (Congressmen seem to find this belief unsettling, and ask witness on Capitol Hill whether they can control rates as what appears to be a test of faith. No jobs for unbelievers.)

So is monetary policy not after all about interest rates, but about stabilising the current value of money? And if so is that value measured in commodity prices (Governor Wayne Angell) or exchange rates (Deputy Treasury Secretary David Mulford)? Mr Mulford's colleague David Mulford soon monutants for the

lins, now nominated for the vacant Federal Reserve governor-ship, managed to embrace nearly all the rival theories in his confir-mation hearings before the Sen-ate Benking Committee.

He even managed to combine the opposing points at issue between the Treasury and the monetarists in one sentence when he said that exchange rates

ahould be determined by economic fundamentals (the interventionist US Treasury — and
IMF — belief), and left to the
market (as hard monetarists
argue). It is a little frightening
that a nomines for the Board con
say this with a straight face.

Anyone trying to read American monetary policy from the,
endless statements made about it
can only get confused, so the first
rule to emboso is that of Grandmother's Footsteps; mark what I
do, not what I say. The American
exchange rate policy remains

do, not what I say. The American exchange rate policy remains what it has been since Mr Greenspan took office: to experiment with intervention in the markets.

Lively debate continues between the governors (as well as between academics) about whether intervention can be starflised — that is, whether currencies used in support operations can then be between the from the markets (to control the money supply) without re-imposing the shortage that made them too strong in the first place. Most officials and academics say it doesn't work (as does Mr Manley Johnson). Mr Greenspan balleves that it can work and has on occa-tion worked. The issue will be

a bit clearer: it is not, in practice, simed to control any of the many measures of the money supply,



in Washington

but responds to and attempts to guide the real economy Since the real economy has recently been as hard to read as the weather, there has been very little change in the Fed's market stance.

This perhaps explains why the so-called Shadow Open Market Committee (SOMC), a monetarist pressure group was able last week to andorse a Fed policy which it should in theory abhor.

But if the situation clarifies, and shows that the economy is after all drifting into reces ectiled pregmatically.

Domestic open-market policy is still very possible), then all bets will be off, and the feelings of the SOMC treated as brutally as if they were so many broccoli farm-

Economics Notebook

# The two Germanys sail into fog

WEST GERMAN economists are grabbing for metaphors in their efforts to give a suitably wram it: touch to the historic develd remis againg the des-tiny of the two Germanys. Although the strong vote for the conservative parties in the East German election made clear that most citizens wanted to join the West rapidly, the conditions under which they will be able to do so are far

from certain. Currency union, along with economic social and eventually political union, is virtually a foregone conclusion. But with few tell-tale smoke puffs from the joint commission. working on the currency question, guesswork and speculation has characterised much of

This especially applies to industry; there is hardly any reliable information on the real state of the ramshackle East For economists, the situation

is frustrating. On the one hand, an exciting shift from a centralist command economy to one based on the free market is about to take place before their eyes. On the other, they have no proper yardsticks by which to assess or measure

Thus they are often forced to be descriptive rather than interpretative. Mr Klaus Wie-ners, chief comomist at Westdeutsche Landeshank, adopted a nautical tone when setting out his ideas of how the economic links between the countries should be strangthened, likening the process to the salling of a ship with different decks for the various grades of

His point was that the East German economy, with its technically and administratively backward industry, could not possibly move to the same environmental, regulatory, social security, and employment standards as the West immediately after unifica-tion. Much of the public money now funnelled in West Germany to various regional and sectoral interests would, there-fore, he required for East Ger-

many.
Reinforcing the nautical approach, he said improvisation, readiness to learn, and pragmatism were needed, with citizens of both Germanys their place in the accepting their place in the same loat. "Each abrupt shift of weight will let water into the boat, and give people wet

feet or worse."

Getting wet feet is probably
the least that East Germans expect before economic revival gets under way. Those wanting to keep dry have crossed to the West. It is the danger of the something "worse," namely mass unemployment and financial chaos, that exercises the experts, especially those preparing for currency union.

They, too, have been ham-pered by the lack of hard-and-fast data. Having presented an interim report. they will not meet again until the formation of the new East Berlin Government, which can appoint new members. On the sensitive savings and

pensions issues, it looks virtually certain that a one-for-one conversion between the filmsy East German Mark and the powerful D-Mark will occur. WestLB reckons some 130bn East Marks, roughly threequarters of East German savings, will be frozen to pre-vent a buying stampede. This could gradually be absorbed when shares and bonds are created, and people can buy prop-erty or start businesses.

That, however, is likely to be the easy part. What happens to the industrial groupings? They have operated in a remote and uncompetitive world. Their goods have mostly been sold in Comecon, often on virtual barter terms, their degree of vertical integration is incredibly high by western etendards, and they have little control over their finances. WestLB reckons the East German economy will need at least DM30bn (\$17.5bn) in liquidity as it sheds the Stal-

mist corset. inist corset.

But if the groupings were subjected to a one-to-one conversion rate, they would be financially wrecked, as Bundesbank president Karl-Otto Pühl has emphasised. The currency experts have to guard against this. It is one thing to reassure small expert. It is reassure small savers. It is quite another to hang on to some level of stability while

tem to another.

For many East Germans, the main, if crude, test of political and economic unity will be what their money can buy. Now, they are at a big disad-vantage, as a comparison of purchasing power shows all

moving from one economic sys-

for groceries, the difference is not too big. It is when it comes to consumer goods that a yawning gulf opens up, according to East German fig-ures quoted by the IW eco-nomic institute in Cologne. An East German must work nearly 215 hours for a refrigerator (against 30 hours in the West) and a staggering 739 hours, around four months, for a colour television (83 hours or two

This distortion in German living standards helps explain why the election in the East produced such an overwhelm-ing vote for unification. Rapid currency and economic union is designed to check the exodus of people to the West. But whatever the final formulae, it is the goods in the shops, and their affordability, that will nitimately count for those who

#### THIS WEEK

Pinancial market developments and meetings will dominate economic news this week because — apart this week because — apart from Japan — few significant indicators are published in the leading industrial countries. By the time European markets open today, the Japanese equity and foreign exchange markets will already have registered their first reaction to the outcome of Friday's meeting in Los Angeles between Mr. Nicholas Brady, the US Treasury Secretary, and Mr. Ryutaro Hashimoto, his Japanese opposite number.

The meeting took place

The meeting took place against the background of recent sharp declines of the Japanese stock market and the yen, which lend added signifi-cance to this week's statistics from Tokyo. The weak yen is fueling concern about Japa-ness inflation.

According to Nomura Research Institute, Tokyo consumer prices in March, due on Friday, are expected to continue an upwards trend, although at a slower rate than February's annual 8.9 per cent

In the US, analysis will be able to compare Wednesday's update of fourth quarter gross national product with Thursday's data for personal income and consumption in February. The consensus of analysts' forecasts compiled by MMS international, the financial research company, is that personal income will rise by 0.8 per cent and consumption by

Fourth quarter GNP is seen growing a real 0.9 per cent, unchanged from earlier estimates, with the deflator at 3.2 per cent.

in Britain there was a somewhat more positive appraisal late last week of Chancellor John Major's first Budget after the City's initial thumbs down. However, there was also some auspicion that sterling was technically oversold in which case it could be vulnerable to second thoughts about Andrew Fisher | the British Government's politi-

ical difficulties in the week Other events and indicators (with MMS consensus in brack-

ets) include:
Today: France, industrial
production for summary west
Germany, import and export
prices for February.
Temorrow: UK Treasury officials testify on the Budget to
the House of Commons Treasury and Civil Service Committee. US, Federal Open Market
Committee meets in Weaking. Committee meets in Washing-ton. Japan, leading indicators. Czechosłovakia, Parliament starts discussion of budget and

Wednesday: US, fourth quar-ter after tax corporate profit; new home sales for February (up 5.2 per cent). Japan, indus-trial production, February, UK, Mr Robin Leigh-Pembe Mr Rohin Leigh-Pemberton, governor of Bank of England, testifies to Commons commit-

tee on Buds

Thursday: US, Senate Finance Committee Hearings on decime in corporate tax reenne. West Germany, Bundes bank Council regular fort-nightly meeting, cost of living index, preliminary for March. UK, New vehicle registrations for February; energy trends for January, London sterling cer-tificates of deposit, bill turn-over statistics, Sterling com-mercial paper figures and final monetary statistics for Febru-

Friday: US factory goods orders, February; Fed releases minutes of February FOMC; West Germany, trade balance and current account for February. Japan, current account, trade balance, unemployment and national consumer prices for February; Australia, current account for February. UK, West German British govern-ment consultations in London. Ireland, European Community economics and finance ministers start informal weekend meeting at Ashford Castle to discuss European and German

monetary union.
Saturday: West Germany, I.G. Metall wage contracts

# John Major might take a year to cut mortgage rates.

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# Japanese help keep blues at bay

THE TOKYO equity market may have been heading down last week and ethnocentric Americans may have mouned yet again as the Japanese announced plans to buy another piece of the American dream - the 7-Eleven convenience store chain - but savvy players in the US bond market had good reason to be a trifle more appreciative of the great capital exporters from Nippon.

The reason? The Japanese according to analysts and rumour-mongers alike, helped sizve off a bout of the bines in the US Treasury bond market, by picking up significant quantities of zero-coupon Treasury paper and shorter-term notes. even as market attention focused on the release of the latest US inflation and trade figures.

The inflation figures - a 0.5 point jump in February's consumer price index (CPI) that made for a 4.6 per cent annualised rate (excluding food and energy) — was judged a nonevent by many market watchers. The trade deficit, which widened to \$9.25m in January from a revised deficit of \$7.7bn in December, was potentially negative for the market because it included an upturn in exports that suggests a cer-tain underlying strength in the UE manufacturing sector. These US statistics, however,

were of decidedly less consewere of decidedly less conse-quence than the heavy buying of zero-coupon Treasury bonds by Japanese investors. Reports of the buying first surfaced last Tuesday, but market insiders say it has been under way for several weeks. Of particular note has been the reported swapping of depressed Japa-nese government yen bonds for nese government yen bonds long-term US zero-coupons.

Analysts say this had as much to do with the "windowdressing" of Japanese accounts, ahead of the end of the fiscal year on March 31, as with a sudden appetite for

Mr Michael Moran, chief economist with Daiwa Securi-ties in New York, said the swapping took place at inflated prices and the Japanese rationals was to "avoid showing a loss on their books by not have ing to mark the Japanese bonds to market."

Mr Moran and others atressed that US Treasury bors prices were nudged along as much by the reports of Japa-nese buying as by the buying itself.

Meanwhile, the sharp falls in Tokyo equity prices saw several Japanese institutions moveral Japanese institutions mov-ing into US bonds and equities ing into US bonds and equities and especially two-year notes. If one then factors into the equation a certain Japanese bearishness about the yen-dollar rate, it would not be surprising to see further buying of US Treasury paper in the next intermediate.

Even last week's rumourmongering had a more Japa-nese than American flavour. nese than American Havour.
Friday's talks in California
between Mr Nicholas Brady,
US Treasury Secretary, and Mr
Ryutaro Hashimoto, his Jananese counterpart, wound up
the rumour mill so much that
it almost went into tilt. Chief among the market's specula-tion was the notion that the Japanese might decide to issue dollar-denominated govern-

ment bonds in an effort to sup-port the yen.

A Japanese official in the delegation, however, on Friday scotched the prospect of "Hash-imoto bonds."

#### **CBOT** clears contracts

By Barbara Durr in Chicago

THE CHICAGO Board of Trade has approved launch dates for options contracts on two-year and five-year US Treasury note futures of May 24 and June 22

respectively.

The five-year contract is for notes with \$100,000 face value and will initially be listed for delivery dates in September and December 1990 and March 1991. A June 1991 contract will be listed in Appuret. be listed in August.

will have a \$200,000 per value trading unit and will also cover three, four, and five-year notes which have limited remaining maturities.

CBOT directors have made changes in "circuit breaker" regulations for its major market index futures covering 30 blue chip stocks. These would require a suspension if trading on the New York Stock Exchange was halted due to an emergency.

By contrast, few people in the market were moved by comments about inflation made in Congress on Friday by Mr David Mullins, the Treasury official who is President Bush's nominee to the Federal Reserve Board. "A big yawn,"

remarked one analyst.
This week's ostensibly market-moving domestic events are thought likely to be equally yawn-inducing. The second revision of the fourth-quarter GNP growth figure (the first revision came out at 0.9 per cent) is hardly a cliffhanger of an issue as no one expects much in the way of revision. The deliberations of the Fed-eral Open Market Committee (FOMC) are, meanwhile, expec-ted to leave monetary bolicy ted to leave monetary policy

Why is the FOMC expected to decide for a non-decision this week? Never mind the constant stream of pronounce-ments about a healthy econ-omy and fears of inflation from Bush Administration officials, say the Fed watchers on Wall Street. The reality is that the Fed is widely expected neither

to tighten nor to cese credit policies at this stage.

A tightening of credit, in spite of all the rhetoric by would be inflation-busters, would have to take account of continuing uncertainty about continuing uncertainty about

notwithstanding the generalised impression that the econonly is actually stronger than had been forecast.

According to analysts at Donaldson, Lufkin & Jerrette, a tightening of credit would also go against the objective of pushing down the dollar's foreign exchange market value, with attendant implications for

Where does all of this leave where does an of this serve the US government securities market? The consensus view is that the market is "lacking in conviction." Lest week closed with modest gains for the long bond, but the market's lackingtre tone is likely to continue this week. Once again, therefore, the

US credit markets are being driven primarily by non-US events. Since the beginning of this year Boan and Tokyo have simply been more relevant market factors than has Washington. No Maria Remires, a leading

New York bond watcher, sums up the situation by noting that "the bond market continues to be led and dominated by events overseas." And few peo-ple expect this state of affairs to change very much in the near term.

Alan Friedman

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# Uncertainty still clouds outlook

PERHAPS the worst is over for the gilts market. After a week that looked like a muddy assanit course, with the Bud-get, trade and inflation data, and a by-election, this might be a reasonable assumption.

But very little is any clearer than it was last Monday. Funding policy and prospects for sterling's entry into the exchange rate mechanism (ERM), inflation and the macro-economy are still clouded. The market received two main surprises: the reduction in the public sector debt repayment (PSDM) to 170m in 1990-91, and the factoring into inflation projections of the community, charge and duty

increases.

The presumption that things have now bottomed out relies on two elements: either that little more in the way of bad things will turn up, or what can happen has been dis-counted. Neither is necessarily a reliable assumption.

Are the Tory Party's prob-lems over? The Mid-Stafford-shire by-election delivered another rude shock, but there is no sign of the underlying unhappiness over Mrs. Thatcher's rule disappearing. Will the inflation outlook improve? The community charge and mortgage rises will take the monthly rate higher for the next quarter, probably over 9 per cept. The indexing of duties on alcohol and cigarettes, one of the few places of hard news from the Budget, will not lieb. The upcoming wage round will be bloody, and

UK glits yields ed at per (%)

there are fears in the market of a wage/price spiral.

Is starting safe? The pound escaped relatively unscathed last week. The fact that ERM entry is a "when" not a "whether" has been known since Madrid; the conditions for entry remain the same, and one of them is low inflation.

Mar 16, 1990

There is plenty of scope for nasty surprises in the foreign exchange markets. Last week's trade figures really presented only a return to trend, not a significant improvement. An agreement between the Group of Seven countries would help, but is no substitute for the So how much of this has

been discounted? Nominal yields may be idetorically high, but according to some analysts not high enough. Calculating real yields — a meculative and allightly mystical affair, which represent the americal with of

inflation from the nominal yield – gives an indication of what the investor is getting for his money, and allows an inter-

national comparison.

This is ultimately a question of judgment, though the figures turn out to be similar. Goldman Sachs takes into account an inflationary expectation of about 7.2 per cent over the next year, roughly the same as the Treasury's forecast for end-year.

This produces a real yield plus risk premium on 10-year gilts of just over 5 per cent.
This is not historically high —
it is lower than the peaks of
1987 and 1986 — nor, they say,
is it high in relation to other

countries.

Considering that perhaps 100 to 150 basis points should be added in Britain for political risk, they estimate that long gilt yields have some way to go. Internationally, taking into account the political aspect, glit holders are receiving little compensation for the extra risk

they are undertaking.

Phillips and Drew perform
the same tricks on slightly different calculations. They use
the index-linked 2½ per cent
2020 as a proxy for real yield,
which is running at 4 per cent,
and work out the current risk
are required at percent. premium at nearly 1.5 per cent. They also conclude that yields may have to increase to incorporate the political risk element, and certainly show no

Mr Michael Hughes, of Barclays De Zoete Wedd, puts the real yield figure at just over 6

ers, and is thus more sanguine about the prospects for nominal yields. Real yields in the US are running at about 5 per cent, he says; the extra 1 per cent is for Tory wobbles.

These analyses suggest that both politics and inflation may have more to add to long-term gilt yields. It is not just the risk of the Government losing the next election, or of the associated uncertainty. Political risk lies also in Tuesday's "back-benchers' Budget;" in the community charge concession to Scottish voters; in the possibility of an early cut in base raise to appease muricage payers; and, if the pressure from spending ministries continues, in a lower-than-expec-

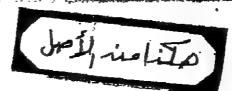
Real yields in other countries could come down, either because of increasing inflation or declining nominal yields. Mr Hughes argues that gilts may indeed become more attractive for the latter reason; the German economy may be slowing down, fears of rising inflation

there may decline, and interest rates may fall, making gilts look relatively attractive. Whether it is long rates that go up, or short rates that come down, the yield curve looks set to continue flattening. With no important statistics expected. the market will have time to reassess a gloomy week and may find it lacking in the reassurance necessary to underpin or

Andrew Marshall

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#### SYNDICATED LENDING

WORL A ISON

Charles and the control of the contr

Andrew Man

# deeper into debt

THE Factor lates, a nominally independent grouping under the asgis of the Kingdom of Denmark, have ventured to the international capital markets and three months. There is also a More thouser resolves for their largest borrowing to

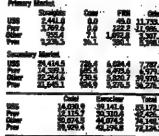
Standard Chartered Copenhagen is arranging a partially underwritten seven-year DM130m balance-of-payments loan for the islands, which dwarfs their last facility, a DM60m loan arranged in September 1998.

tember 1988. The islands, which derive about 90 per cent of export revenues from fishing, have a population of about 55,000. At that rate the new borrowings involve delts of about \$1,520 for every resident of the Faeroe Isles, dwarfing the per capita external debt of Brazil which is

a mere \$857. The loans, which have no mark, carry a margin of % over the London interbank offered rate (Libor) and front-end fees which are not dislosed. The islands' previous borrowing, with a six-year maturity, carried a ½ point margin but is reported to have had higher front end fees. Half of the new loan will be repaid in a balloon format after seven years with the other half redeemed in semi-annual instalments beginning after 21/2

years.
The arrangers of Rhone-Poulenc's \$1.6bn borrowing have released terms of the loan intended to furnish funds for the acquisition of US-based Rorer. The larger facility, a \$1.2bn seven-year revolving multi-currency facility, pays interest at 15 basis points over Libor for the first three years,

#### ELIROMARKET TURNOVER (\$m)



also a \$400m two-year revolving multi-currency facility paying % over Libor and officing a commitment fee of h. Participation fees are four basis, points for lead manager status.

Meanwhile, bankers have been eagerly awaiting documentation which accompanies two financings being arranged for British Satellite Broadcasting by Barclays Bank. BSB's eight-year project financing, which carries an initial margin of 2 per cent, is catching landers' interest.

However, they are concerned

However, they are concerned

However, they are concerned about the type of protective covenants built into such agreements — after all, they are lending to a company which as yet has no revenues. Also in the market is a £35m five-year project financing for Waterlink, a joint venture formed by four UK construction groups to develop the tion groups to develop the Waterlink area of Birming-ham's waterfront. The leans nam's waterfront. The leans are non-recourse to the joint venture partners, Bryant, Douglas, Tarmac and Wimpey. There is a margin of 1% over Libor which declines as commercial properties become occupied. Lloyds Bank is

arranger.
Separately, Atlas Copco's Separately, Aflas Copco's \$200m five-year revolving credit facility is said to he meeting resistance from bankars due to the fine margins. Arranger Deutsche Bank Late embourg is said to have gone out to a second tier of lenders last week in an effort to complete syndication.

last week in an effort to complete syndication.

The loan carries a margin of 12% basis points over Libor and a facility fee of five basis points. There is a utilisation fee of four basis points if more than half the facility is drawn.

Italian borrowers continue to the markets. Intinto. tep the markets. Istitute Regionale per il Finanzia-mento alla Industrie in Sicilia, via Bank of Tokyo, is seeking a L/10bn seven-year facility. There is a two-year grace period on repayment and the entire loan carries a margin of and a commitment fee of 10 basis points after a 60-day

INTERNATIONAL BONDS

# Faeroe Isles dive Eurosterling buy-ins may damage sector's liquidity

THE BUYING IN of bonds by issuers in the Eurosterling sector over the last six months is threatening to alter the way the market is run and damage its liquidity, according to ana-lysts and dealers.

The sharp rise in UK interest

rates since early 1988 drove the price of many seasoned Eurosterling issues down to wide discounts to par. These discounts led to buy-ins like those conducted by Hanson two weeks ago and Trusthouse Forte in January. In addition, some aminary. In addition, some tax-paying investors could exploit a simple tax advantage by buying the bonds.

However, as the bonds have been bought in a series of disputes has unfolded. First, there have been regular complaints at the way buying ways con-

at the way buy-ins were con-ducted by appointed agents. In addition, even a successful buy-in inevitably leaves the rump of an issue in the market where it becomes illiquid.

The conduct of buy-ins is still controversial. The ques-tion of when an agent handling such a transaction for a bor-rower should amounce the fact has regularly been raised by disgruntled professionals who have lost money by being caught that of stock.

If a dealer already had a short position in a bond suddenly subject to a buy-in, that would be put down to had luck. If the dealer was short because its offer to sell stock was lifted hours before the buy-in was announced, then objections might legitimately be raised. The line between eleverness The line between eleverness and sharp practice on the part of the agent is thin.

Eurosterling market-makers argue that they are regularly caught out by buy-ins. One house claims that it has been left short of houds in almost all

left short of bonds in almost all the deals so far, its offer price lifted either by the buy in agent or other market profes-sionals. In several cases it com-plained and had its bonds returned at the original price, returned at the original price.
When a bond can jump as much as three points in price on news of a buy-in, the potential for painful losses is clear.
A further problem can arise if a market-maker purchases some bonds and offers them for sale to the issuer which then decides it would like to buy more of the same issue. In this case, if a formal buy-in follows and the price rises, the original sellers have lost out. In principle most syndicate

Starting bonds - new versus sessoned issues Annual after tax yields for investors Argual after tax yields for issuers New Issues 12% 10%

of a model procedure for conducting buy-ins. It works as follows: at the start of a tradthat for a set period and at a minimum price in spread terms against a benchmark gilt, a company is offering to buy a particular stock. The company also agrees not to engage in future buying of the stock for at least eix months. With one crucial difference, this model was successfully applied when Redland con-ducted a buy-in late last year. In that case, however, the tak-

before allowed some sharp before allowed some sharp dealing — later the subject of a Stock Exchange enquiry.

Unfortunately for the market there is no explicit legal requirement to announce a repurchase programme in advance. The danger that an unannounced buy-in might constitute the creation of a false or misleading market is false or misleading market is still the subject of legal debate, but most advisers already rec-ommend the agent to give

advance warning.

The implications of buy-ins for the Eurosterling market have a further dimension. The ing of price soundings the day

more such transactions occur, the more damage will be done to the underlying liquidity of the market

The logic is compelling. Not only do buy-ins usually leave an illiquid rump behind them, but their possibility encourages market-makers to adopt defensive positions. They will tend to post offer prices on bonds trading at a discount to par which minimise the danger of their book position unex-nectedly being taken of their book position unex-pectedly being taken short. This implies a widening of dealing spreads and a conse-quent reduction in liquidity. This in turn presents market regulators with a dilemma. If stricter rules are introduced for bond buy-ins, more issuers might abandon London as a listing centre in order to keep

might abandon London as a listing centre in order to keep their options open. Without clearer rules, however, the established Eurosterling market is in danger of becoming less attractive to investors.

Analysts at Baring Sterling Bonds believe the potential for further buy-backs is limited by the number that have absolve the pumber that the pumb the number that have already happened and argue that although it is difficult to fore-cast reliably which issues might be bought back, the field

can be narrowed by examining

overall borrowing needs.

The economics of buy-ins is generally most attractive on an after-tax basis if the purchaser's capital gain between the buy-in price and the redemp-tion price (usually par) is taxed at a lower rate than coupon income. In the UK this applies for most taxpaying investors, as well as taxpaying non-finan-cial corporate issuers. It also applies to many foreign issuers

The chart shows the poten tial after-tax benefits of either investing in or repurchasing suitable seasoned issues trading at a discount, as opposed to new, higher-coupon issues.

The yields are derived from internal rates of return calculated on an annual compound-ing besia, assuming a 12-month tax delay. In each maturity, typical redemption yields have

and investors.

been assumed.
Clearly, the benefits diminish further down the maturity curve until they are almost negligible. Moreover, the likeli-hood of a buy-in remains dependent on the issuer being able advantageously to refluence its borrowing.

Andrew Freeman

sa, similar in the		. 4.3 1				NEW INT	PRNATK
Korrowers IS DOLLARS	Amount 10.	Meturity	Av. Iife yeers	Coupon %	Price	Slock ranner	Coffee years
inow Brand Milik Prod(e)	150	1994	- 4	23	100	Daiwa Europe	2,375
CM investments(h):	· 70	2001	. glg	1	99.35	Morgan Stanley Int.	
amtrade Ltd.	30	1992	2	12	Ø	Serkers Trust Int.	9.67
ianwa Australia 🍁 🗼	25	2000	10	10	102	Samua Int.	9.67
anwa Australia	25	1997	. 7	(n)	100.10	Sanwa Int.	
SANADIAN DOLLARS				:			
oronto-Dominion Bank	100	1995 -	3	13	101.90	ScotlatkicLeod ·	12.20
USTRALIAN DOLLARB							
MAC Australia Finance	80	1993	a	184	102	Harabron Barin	14.38
council of Europe	75	1991	7.1	15	101.10	Commerzbank	13.74
-MARKS							
uffnanse Int.Fin.(a)‡	1,2bn	2000	10	(a)	100	Deutsche Bank	
euteche Bank() 💠	600	2000	10	8	. 107	Deutsche Bank	7,00
Yorld Bank∳	<b>500</b>	2000	10	**	100%	Distillación Bank	8.63
Censellia Osaka Pankkii 🍁	500	2000	10	· (p)	100.10	Dreedner Bank	
WISS FRANCS			* *				
Austriano Sela Chent 144	. 100	1994	-	212	100	Bance del Gottardo	2.50
seki Poly-Tech(i)*#\$	.45	1994	-	4	100	SEC	0.50
3M intFinance**	160	1985	-	730	100%	Credit Suisse	7,19 6.99
lectricite de France	160	2002 1994	. •	7%	102 101 k	Credit Suisse UBS	7.37
legon NVXXIII Ivdro-Quebeckiri	100	2000		74 74	1014	SBC	7.28
BC Luxembourge N	100	1993	-	'Z	100/2	SBC	7.80
leneral Elec.Can.Com.rk&	115	1995		74	100	080	7.37
ADB¢	125	9002		7%	1015	LINS	7.18
FIERLING							
Yoolwich Equitable(g)to	160	1965	5	- L	100	Hembros Bank	
equarth Capital Finitolio	100	2005	14%	- 45L	100	J.H. Schroder Wago	11.25

Barrowera ECUs	Amount m.	Maturity	Av. life years	Coupon	Price	Book runner	Offer yield
British Gas Int.Fin.	100	1993	3	11	101.575	Merrill Lynch Int.	10.36
Seneral Motors Corp.	100	1994	4	11%	1015	CSFB	10.600
Dest. Kontrolibank	150	1995	5	104	101.70	Banque Paribes	10.25
PRENCH FRANCS							
modin, Cr.National(b)	500	1992	2	10%	100.45	Credit Lyconais	10,86
JRE							
Dalmier-Benz Int.Fin.	100bn	1995	5	1314	101	Benco di Rome	12.986
LIXEMBOURG FRANCS							
wedbank	1bn	1995	5 6	94	1014	Banque Paribes Lux.	9.297
kand.Enskikla Banken 🖈 🛊	300	1995	6	10%	101.95	BGL.	9.73
WANTE NVAA-	300	1993	3	Zéro	78.16	Sogenal	9,502
38** <b></b>	300	1997	7	10 <sup>1</sup> a	101.90	Credit Europeen	9,73
innous Morms-Parter &	300	1995	5	1014	1013	Credit Lyonnels	9.791
inion Bank of Finlands +	300	1995	5	104	101.90	ar.	9.76
mbellima BV(a)+++	. 800	1995	5	104	101.96	BGL.	9.736
EN							
i itoh int.Finence	10bn	1994	4	742	1015	Nikko Secs.(Europe)	7,020
wedbank(c) 🌩	fibn	1992	24	812	1014	Nippon Cradit Int.	7.904
ripe LtdSeries K(d) •	5.45bn	1993	3.6	25bp	100.10	Toyo Trust Int.	
kopbank	3bn	1993	34,	7%	1013	Sanwa Int.	7.242
kopbank	3.6bn	1995	814	7.80	1013	Surwa Int.	7.344
SLK-COER-IFICO(c)	2bn	1991	1	11-2	100%	Nippon Credit Int.	10.538
wedbank(c) •	25n	1992	2	Ø	1014	LTCB Int.	
wedbank(c)	1be	1992	2	(m)	1014	LTCB Int.	

#### INVITATION

d to the Shareholders and Holders of Participatio (in the following "Raiffeison-Yermögensonteile")

to attend the

REGULAR GENERAL MEETING

of the Raiffelson Zentralbank Österreich AG, to be held on Tuesday, April 24th, 1990 at 14.00 p.m. in 1030 Vienna, Am Stadtpark 9, "Raiffelsonscal" (ground-floor).

- Presentation of the established annual financial accounts and presentation of the business report of the Board of Management regarding the business year 1989 together with the report of the Supervisory Board
- Resolution regarding distribution of net profit
- Resolution regarding the exoneration of the Members of the Board of Management and of the Supervisory Board
- Elections to the Supervisory Board
- Resolution regarding reimbursement of the Members of the Sun reisory Board
- Election of the auditors for the business year 195

Attendance is granted only against presentation of certificates of deposit evidencing the deposit of shares or interim certificates at an Austrian natury public or at an Austrian or foreign bank. The deposit has to be effected not later than April 18th, 1990 (section 17 of the Articles of Association).

The voting power of the shareholders corresponds to the nominal value of the shares.

In case votes are exercised by praxy a written authorization is requested. This authorization will be retained by the bank.

Holders of "Raiffeisen-Vermögensanteile" are entitled to attend the General Meeting. Their right of attendance has to be justified in the same way as the corresponding right of shareholders (e.g. by analogous application of section 17 of the Articles of Association). THE BOARD OF MANAGEMENT

INVITATION

to attend

addressed to the Holders of "Roiffeisen-Vermögensanteile

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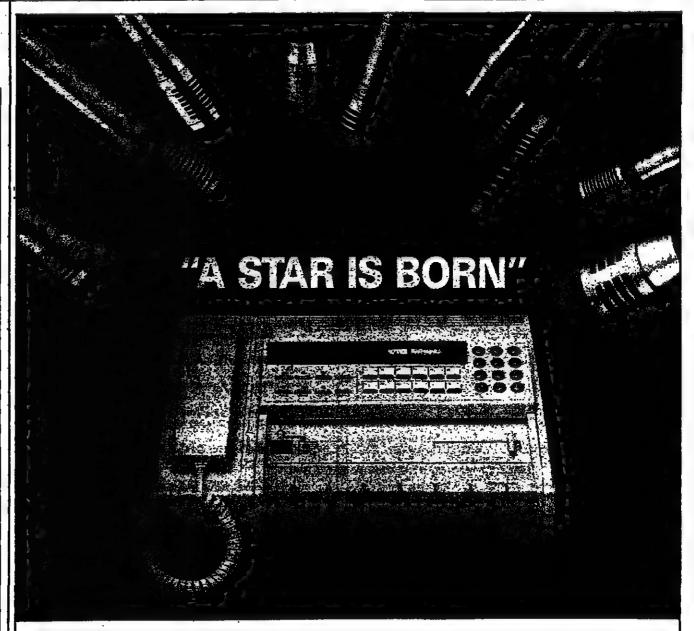
concerning the financial statements 1989. This briefing will be held on Tuesday, April 24th, 1990 at 11.00 a.m. in 1030 Vienna, Am Stadtpark 9, 9th Floor, Conference Room B.

Holders of "Raiffeisen-Vermögensanteile" are authorized to attend this briefing; they have to justify their right of attendance by analogous application of section 17 of the Articles of Association.

Vienna, March 22nd, 1990

THE BOARD OF MANAGEMENT





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Apriley \$76 7LD. Tel: (01) 30	s (UK) List Link 1, Hook Pies Busi 1-0305. Please send me further site	unages updat the	new Semestry fed	<del>skples</del> .
Name/Position		Company		
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#### INTERNATIONAL CAPITAL MARKETS AND COMPANIES

# Nova Corp to ease debt by sale of rubber division

Canada, weighed down by heavy debt and depressed world petrochemical prices, has put its synthetic rubber division at Samia, Ontario, up for sale. Analysts expect it to fetch between C\$700m and C3900m (US\$769m).

Nova gained the unit in the mid-1988 takeover of Polysar Energy & Chemical. Polysar had already sold its international latex operations to BASF of West Germany.

Mr Robert Blair, chairman, said "global sources" had expressed interest. Nova has 1m tonnes is sold in North

NOVA CORPORATION of retained Morgan Stanley to America with the rest being Canada, weighed down by handle the sale. handle the sale.

The group could sell the division outright or retain a minority interest, but any bidder must offer "good value to suc-ceed," he said. Industry analysts believe one potential bid could come from a company in Japan's Mitsubishi group. Last year the division generated sales of C\$812m, operating

income of C\$61m and cash flow of C\$100m. Operating income peaked at C\$105m in 1986. Half the division's annual output of nearly

said a successful sain would help Nova's depressed stock price. But although total debt would be substantially reduced, there could be a write-

south-east Asia, mainly for

Mr Bob Hastings, an analyst with Richardson Greenshields,

tyre manufacturing.

down and Nova's petrochemicals operation would remain highly cyclical.
The company's most stable business is its natural gas pipe-

line system in Alberta, now being extended.

# Approval likely for Japonica bid

A PEDERAL bankruptcy judge has said he is likely to approve a \$650m plan under which Japonica, a New York investment firm, would acquire Allegheny international, the Pittsburgh home appliance maker that has been languishing in bankruptcy for the past

two years.
Judge Joseph Cosettl,
reviewing both the Japonica plan and a \$570m bid by Allegheny's own managers, said on Friday he would approve the Japonica plan,

which would pay creditors and approval, however, would be conditional on the New York firm raising the necessary

"I have reservations about whether any American banks are going to raise money for a corporation that's been in bankruptcy for two years," Judge Cosetti said. But Japonica says it has already lined up a \$120m line of credit.

The management of Allegh-eny, which makes well-known

kitchen appliances under the names Sunbeam and Oster, is seeking to pay off creditors and shareholders with stock in a

ny's managers had received a \$250m loan commitment from Chemical Bank. The company was forced into bankruptcy in February 1988 by \$718m of

#### Cofir in control of Macosa

By Peter Bruce in Madrid

COFIR, the Spanish investment arm of Mr Carlo De enedetti, the Italian entrepreneur, has taken control of Macosa, a rapidly growing Spanish property developer, for an undisclosed sum. Cofir said at the weekend it had accumulated, directly and

indirectly, 21.5 per cent of Macosa on the stock market and replaced its president with Mr Jose Ramon Alvarez Ren-dueles, Cofir's president and former governor of the Bank of

Spain.
Macosa last year shed its former railway equipment busi-ness. It has a big project at Sotogrande, near Gibraltar, and has recently begun property operations in Barcelons.

# hit by restructuring plans

THE PRICE of shares in THE PRICE of shares in Copenhagen Telephone and Jutland Telephone, Denmark's two partially private telephone companies, halved on Friday following the publication of government proposals for the proposals for t reorganisation of the telecom-

Share quotations in the two companies were suspended last month at the request of the

tions industry. In the previous month the share prices had soured after a private investor opened a civil action against the Government reorganised company.

Allegheny said the compa-

Allegheny made a \$3.1m loss on \$214m of revenues in its first quarter of fiscal

# Danish telephone groups

By Hillary Barnes in Copenhagen

munications business.

Minister of Transport pending publication of his proposals for the Danish telecommunica-

LEGAL NOTICE

IN THE MATTER OF

THE INSOLVENCY ACT 1986

DE THE MATTER OF

CUTS LIMITED

NOTICE IS HERBBY GIVEN that the cred

NOTICE is NERRIBY GIVEN that the creditors of the above resmed company, which is being votarishing wound up, are required, on or before 1 May 1900 to prove their debts by sending to the undersigned Robert Williams Bristol, BS1 4/P the liquidation of the company, written statements of the amounts they claim to be due to them from the company and, if so requested, to provide such further details or produce such further details or produce such such surface.

and, if so requested, to provide such further details or produce euch documentary or other evidence as may appear to the liquid-for to be necessary. A cruditor who has not proved his debt before the declaration of any dividend is not existed to disturb, by reason that he has not participated in it, the distribu-

dividend is not essued to disture, by ret that he has not perficipated in it, the dist-tion of that dividend or any other divid declared before his debt was proved. The notice is purely formal and all known or tors have been, or will be paid in tuit.

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N. VF Directall Liquidator

redeem privately-held shares in the companies at a price equal to their net worth, or DKr4,000 (\$612.6) or more per share. The Government, however, cites the licensing agreement for the two companies, in

which the Government has a controlling holding, which commits the state to redeeming the shares at a price of The Government proposes to set up a holding company with control over Copenhagen and

Jutland Telephone and the three other telephone operating businesses.
The state will own 51 per cent of the shares in the new

#### **Credito** Italiano to raise payout despite fall

By Haig Simonian in Milan

NET EARNINGS at Credito Italiano, the big Italian bank, fell to L270hn (\$214.6m) last year from L41.6bn in 1988, the one-off sale of its shares in Mediobanca, the highly-profit-able merchant bank.

able merchant bank.

In spite of the drop, the bank plans to raise the dividend on its ordinary and savings stock by L10 — to stand at L85 and L100 a share respectively — following a highly satisfactory year in mainstream activities.

Lending volume at L67,161bn was up by 29.2 per cent — above the average for the industry — while the proportion of problem lending fell to 3.19 per cent of total loans from 3.32 per cent in 1988. Deposits from domestic customers rose by 11.1 per cent to ners rose by 11.1 per cent to T.22.347hm.

The bank released no absothe figures, but said that interest income rose by 14.7 per cent last year, while fee earnings increased by 10.5 per cent. Combined with a 7.8 per cent rise in staff and management expenses, gross operat-ing escange before extraordinary items soured by 27.7 per cent to L713bn.

Group income was also boosted by sharp increases at a number of its subsidiaries, with what it described as substantial rises in leasing, fac-toring and trust operations.

• The smaller Banca Nazionale dell'Agricoltura (BNA) lifted net profit 7.3 per cent to 1.70.1bn in 1869, AP-DJ adds.

The board is to carry out the second half of a L410th capital increase before the end of the year. It raised L205bn last year in a move aimed at rais-ing its capital ratios to the Bank of Italy's minimum stan-

A dividend of Lifts for such common and preferred share and L145 for each savings share is being paid, down from L175 and L185 respectively fore the capital increase. The bad-loan ratio was reduced to 7.13 per cent at the end of 1989 from 7.85 per cent. The bank said it added to badloan provisions, which it considered adequata, but did not specify the amount.

# Row erupts around HK regulator

By Angus Foster in Hong Kong

A SIMMERING row between the Securities and Futures Commission (SFC), Hong Kong's fledgling market watch-dog, and the market practitio-ners it seeks to regulate has broken into the open with a recommendation to the Gov-eroment by the colony's legisernment by the colony's legis-lative council that the SFC freeze staff levels and pay back

half a government loan.
The council, under strong lobbying from listed companies and securities firms, made the recommendations on Friday as part of a review of the SFC's budget for the coming financial year. The council wants HK\$70m (US\$8.9m) of a HK\$140m loan paid back and the SFC to start paying interest on the remainder. It also recommended that the comm sion should not be allowed to increase its staff by 30 people from the current 230. The issue will now be passed on to Gov-ernment for a final decision.

The proposals highlight the suspicion and mistrust felt by some in Hong Kong towards the commission. Market practitioners complain it is over-regulating Hong Kong's markets and fear any increase in SFC staff levels could mean a parallel increase in regulation.

The main disagreement

stems from the SFC's belief that while Hong Kong has

some unique characteristics, the market should be brought generally into line with other financial centres if it is to survive. The opposing view says Hong Kong is a success because it is unique and trying to bring it in line with other markets will simply drive away business.

Mr Martin Barrow, a legislative councillor, described the commission as "overly ambi-tious" with its powers. The recommendations to Government "are a warning to the SFC to listen to local opinion and not to overstep its mark,"

Mr Barrow is also a director of Jardine Matheson which

Kong financial services group which runs one of the colony's biggest brokerages, lifted net profits 82.5 per cent to HK\$160.1m (US\$20.5m) in 1989, writes Angus Foster. After several years After several years of retrenchment, prompted in part by the Hong Kong stock market crashes in 1984 and 1987, the company said it was now ready to expand.

Last month Sun Hung Kal teamed up with Henry Ansbacher, the London merchant bank, in a joint venture to

owns half of Jardine Fleming. Both companies are thought to be unhappy with the SFC. The SFC was formed last. year, partly as a result of Hong Kong's desire to clean up its image following the closure of the stock exchange in 1987.

Mr Robert Owen, chairman, rejects the accusation of overregulation. "We recognise the level of regulation is a balance which we have to get right and we strongly believe we have got it right," he said. Mr. Owen also dismissed

complaints that the SFC was using foreign securities rules and foreign regulators to try to solve Hong Kong's problems.
"We are seeking to interna-

SUN HUNG KAI ADVANCES 32%

SUN HUNG KAI, the Hong handle corporate finance business between Asia and Europe. The group, which last year celebrated its 20th anniversary, also said yesterday it had been given approval to open an office in Malaysia. The company is considering ven-tures in South Kores and Earnings per share gained 30 per cent to 27.7 cents. The

company is recommending a final dividend of 10 cents a share, making total payments for the year of 15 cents, unchanged on last time.

tionalise Hong Kong, but not for any doctrinaire reasons," he said. "We believe that if Hong Kong develops internationally and attracts international investors and institutions, it has better prospects for growth."

In fact, in some areas at least, Hong Kong remains under-regulated. Already this year the impotence of the authorities - both the SFC and the stock exchange - has twice been highlighted.

The chairman of a small computer company was found culpable of insider trading "to a very high degree" but under Hong Kong's laws could not be punished. The authorities were also powerless to stop a controversial reverse takeover last year by Paladin of New Zealand Equities (NZE), its highly geared parent. This year NZE went into receivership.

Some of the holes in Hong Kong's securities rules should be filled later this year when new legislation on insider deal-ing and disclosure of interests mass late force. The new rules trading will still not be treated as a criminal offence. Yet the changes have come in for some often vociferous opposition from market players who worry that the flavour of Hong Kong will be sterilised.

#### INTERNATIONAL NEWS IN BRIEF

GIB GROUP, the leading Belgian supermarket company formerly known as GB-In-no-BM, lifted both profits and turnover by about 15 per cent in 1989, writes Tim Dickson in Brussels.

Mr François Vamilaire, chairman, said sales were in excess of BFr195bn (\$5.49bn) against BFr170bn. No precise figure was given for profits but the group's 1988 net earnings were BF12.27bn.

The results were influenced by non-recurring elements, such as losses stemming from a legal claim started in 1972 and a significant tax charge in one of the group's operations. Over the year GIB has stepped up activities in the US. Its stake in Scotty's, a chain of do-it-yourself stores in Florida,

sed from 48 per cent to

• Arbed, the Luxembourg steelmaker, is to pay its first dividend since 1976 after a one third rise in consolidated net

profit last year to LFr17.5bn (\$493m), Our Financial Staff writes. Sales were LF1222.1bn against LF188bn. The payout is LF1200 per common share and LF170 for preferred shares.

• Boeing, the world's biggest commercial aircraft manufac-turer, is to shed about 360 hourly-paid jobs in the first quarter, substantially less than the 1,700 job losses that Boeing had forcraft for the period had forecast for the period, writes Karen Zagor in New York. The company has not revised its forecast of 5,000 job losses by the end of 1990.

The Bank of England is to ornesses the size of its Ecu Treasury bill tender in April to Eculbn a month from Ecusoom, writes Rachel John-son. The number of six-month hills on other will be increased to Ecusion from Ecusion. The amount of one-month hills will remain unchanged at Ecusion each. The amount on offer was last increased in September.

 Aries Consolidated Mining and Development of the Philipand Development of the Philip-pines saw its profits more than halved last year, to 329.7m pesos (\$15m) from 760.2m pesos, Our Financial Staff writes. Performance was affected by falling prices of copper and gold, as well as higher labour costs. Revenues were only marginally lower at were only marginally lower at 4.76bn pesos against 4.83bn

• Henley Group, the California maker of healthcare and scientific products, incurred a sharply wider net loss last year of \$187m compared with a restated \$96m, Our Financial

Staff writes.

This was in spite of a jump in sales to \$1.56bn from \$973m, and the inclusion of a \$20m. gain from discontinued operations since the company spun off its Wheelahestor anglneering operations.

• Trisec, Canada's largest quoted property group, had a

brisk first quarter but is cautious about expansion because of the North American slowdown and a giut of office space in many markets, writes Robert Gibbens in Montreal.

Earnings for the three months to January were C\$27.5m (US\$23.5m) or 11 cents a share, up from C\$24.4m or 10 cents a year earlier, on revenues of C\$318m against

 Twelve member forms of the Lausanne bourse, Switzerland's fourth largest, are to apply for membership of the Geneva bourse, Reuter reports from Lausanne. They will set up a joint brokerage to channal their orders on the Geneva

Vaud Cantonal Bank, another member, is to operate in Geneva on its own account. The Association of Swiss Bourses decided last November that transactions should be concentrated on the country's

#### COMPANY NOTICE

NOTICE TO THE HOLDERS OF NOTES WITH WARRANTS, THE NOTES, AND THE WARRANTS OF

TODA CONSTRUCTION CO., LTD. (THE "COMPANY")

1. Change of the Corporate Name

With respect to the Company's U.S.\$150,000,000 414 per cent. tranteed Notes due 1993 with Warrants to substribe for shares of the Company's common stock (the "Notes with Warrants"), Notice is hereby given that the Company has changed the English version of its corporate name from Toda Construction Co., Ltd. to:

TODA CORPORATION which is adopted by the resolution of the Board of Directors on 1st

2. Adjustment to Subscription Price

Pursuant to Clauses 4(A) and (B) of the Instrument dated 30th March, 1989 under which the Warrants in conjunction with the Notes with Warrants are issued (the "Warrants"), notice is hereby given that the Board of Directors resolved on 23rd February, 1990 to make a free distribution of shares of the Company's Common Stock to the shareholders of record as of 31st March, 1990 at the rate of 0.12 for each one share held.

As a result, in accordance with Clause 3 (I) of the Instrument, Subscription Price at which shares of the Company's common stock are issuable upon exercise of the Warrants will be adjusted effective 1st April, 1990, as follows:

1) Current Subscription Price:

Yen 1,333.00 2) New Subscription Price:

Yen 1,190,20

By: The Mitsubishi Bank, Limited es Principal Paying Agent 26th March, 1990

PROVIDENT MUTUAL LIFE ASSURANCE ASSOCIATION ANNUAL GENERAL MEETING

Notice is hereby given that the 149th Ammel General Meeting of the Associ-ation will be held at the Burber Surgician! Hell, Monkvell Square, Lon-don ECZY SBL on Wednesday 18 April 1990 at 12:30 pm, to include the follow-ing:

adopt the Report and Account est Lord Permises on a Diver tor of the Association.
To re-elect Poter Neville Buckley as a

. To re-elect Poter Newlie Backley as a Director of the Association.

To re-elect Raymond Percival St. George Caratas as I liamond the Association.

To re-eppoint Price Waterhouse as Audinors of the Association to hold office until the conclusion of the next. Annual General Meeting.

Norton Secretary

North 1940
Munth 1940
North 1940
rovident Mutual Life Assurance Assointion Head Office and Registered
ddress, 25-31 Moorgate, London

Commercial Property advertising appears every Friday To advertise in this section.

> Tessa Taylor 01-873 321 i Edward Batt 01-873 4196

01-873 3284

ANNOUNCEMENT FOR PRE QUALIFICATION EREGLI IRON AND STEEL WORKS INC. TURKEY.

ring projects included within the Step-II of "CAPACITY

A. Amouncement is hereby made for the prequalification of

IMPROVEMENT AND MODERNIZATION PROJECT" & the integrated steel plant at Kdz, Eregil, Turkey. The project is simed to increase production and improve product quality.

Project Title Coal Injection System for presently operating Blast Permission Proc 1 and 2

One (1) Blast Pausee Stove and modernization of presently operating three stoves in Blast Pormace No: 1

Medernization of Hot Strip Mill No. 2

Modernization of Alicali Cleaning Line

Medemization of Theshag Line

7. Picking Line and Tundem Cold Mill for Cold Mill No. 2 8.

Cleaning Line, Continuous Annealing Line and Temper Mill for Cold Mill No.2 Finishing Line for Cold Mill No. 2 (Cold Sheer Line and

Packing Systems) Electro - Galvanizing Line, for Cold Mill No. 2

Gas Turbine Combined Cycle Plant.

invited to bid.

B. Only the prequalified companies shall be invited to bid. Documents regarding the prequalification shall be issued to those who apply in writing to ERDEMIR of the date of this advertisement. Delayed applications for prequalification shall not be taken into consideration and these applicants will not be

Project Titles are clearly indicated. All written applications must be submitted to the following address not later than 17.00 hours of 24th April, 1990; EREGLI DEMIR VE CELIK FABRIKALARI T.A.S.

C. Written applications for prequalification can be made for

more than one project, provided that the Project Numbers and

D. Documents regarding prequalification consisting of Questionnaire, Instructions and Introductory Technical Information for Projects shall be issued only for the project or projects for which the prequalification request is indicated in applications.

E. Foreign exchange required for the above mentioned projects shall be financed through the credits which each bidder is requested to provide together with their offer. Payments in Turkish Lira shall be immeed and paid by ERDEMIR through his own sources.

F. All correspondence shall be in the English Language.

#### INFOBASE 90



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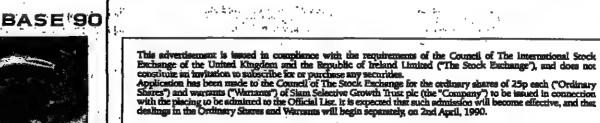


Usdol 200,000,000 Batif tranche a and tranche b Guaranteed floating rate notes with floor warrants due March, 1996 For the six months period March 26, 1990 to September 26, 1990 the notes will carry an interest rate of 813 % per annual with an interest amount of Usdol 450.42 per Usdol 10.000

interest amount per floor war-rant tranche a : 0, tranche b : 0 The relevant interest payment dute will be September 26, 1990.

Agent Bank

Banque Paribas



SELECTIVE GROWTH TRUST PIO (registered in England and Wales with number 2342121)

An investment company within the meaning of section 266 of the Companies Act 1985

PLACING

by

CAZENOVE & CO.

15,000,000 ordinary shares of 25p each at 100p per share, payable in full on application

(with 3,000,000 related Warrants) Listing particulars relating to the Company will be circulated in the statistical services of Entel Financial Limited prior to the start of dealings. Copies of the listing particulars may be obtained during normal business hours up to and including 28th March, 1990 from the Company Announcements Office of The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD and up to and including 10th April, 1990 from the registered office of the Company at 2, Broadgate, London EC2M 7ED and from

Cazenove & Co.,
12, Tokenhouse Yard. London ECZR 7AN

Pannaire Gordon & Co. Limited, 9, Moorfields Highwalk, London EC2Y 9DS

26th March, 1990

# BusinessWeek

This week's topics:

One Germany: A New Great Power Saudis To Rev Up Oil Production **Bigger U.S. Beachhead for BTR?** At UAL: Heads You Win, Talks I Lose J&L's Not-So-Stainless Steel Sale

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Notice to the Holders of

Bank of Kinki, Ltd. (formerly "The Kinki Sogo Bank, Ltd.") (the "Bank")

U.S. \$50,000,000 2%% Convertible Bonds due 2003 (the "Bonds")

Notice is hereby given that with respect to the issuance of new shares for free distribution authorised at the meeting of the Board of Directors of the Bank held on 21st November, 1989, the mareholders appearing on the register of shareholders of the Bank as at the close of business on Saturday, 31st March, 1990 (Japan time) (the record date) will be allocated one (1) new share for ea hares owned, and as a result of such anthorisation of free share distribution the following adjustment of the conversion price for the Bonds shall be made pursuant to Condition 5 of the Terms and Conditions of the Bonds:

1) Conversion price before adjustment: Yen 1,069.10 per share
2) Conversion price after adjustment: Yen 971.90 per share
3) Effective date of the adjustment (Japan time): 1st April, 1990

BANK OF KINKI, LID. 4-27, Shiromi 1-chome.

26th March, 1990

Chuo-ku, Osaka, Japan. By: The Daiwa Bank, Limited, London as Principal Paying Agent

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7 500

Yatirimlar Genei Müdür Yardimciligi. Subject: Prequalification Application, for Step-II, CIM Projects 67300 Kdz. EREGLI - TURKEY

#### **UK COMPANY NEWS**

# Berisford £100m property buyout

chief executive last December, of concentrating on the Briston food operations rather than they property and commodities just one of its options further sides.

A S MASON SIL

BERISFORD International, the British Sugar owner which has commenced merger discussions with Tate & Lyle, is expected to announce shortly a management buy-out of its UK property development arm for

Agreement in principle has been reached to sell the busi-ness to Mr Cyril Dennis, who has held a 20 per cent stake in the division since May last

Mr Dennis, a former divisional director of Charles Church, the housebuilder, at that time took over the running of the UK property business which has assets worth in excess of £160m.

The company, Berisford Property UK, has recently

George Ingham

falls in the red

to 2.4p (earnings 11.95p).

However the proposed final dividend is maintained at 2p for an unchanged total of

added a west London site for-merly belonging to Unigate, the dairy and distribution company, to its portfolio of proper-ties split about evenly between development sites and com-pleted investment properties. Buy-out discussions began prior to the recent resignation.

prior to the recent resignation of Mr Ephraim Margulies as chairman and the commencement of talks with a view to merging Berisford Interna-tional with Tate & Lyle.

The disposal of the business was in line with a policy spelt out by Mr Peter Jacobs when

he took over as Berisford's chief executive last December, of concentrating on the Bristar

Worldwide property profits, including the troubled New York side, made profits of £49.1m (£33.1m) but much of this came from the sale of a single building, Midland Mon-tagu House, in the City of Lon-

Two or three other compa-nies besides Tate & Lyle are thought to have been holding exploratory bid discussions with Berislord A press report that Tate was considering a joint bld for Berisford with a European



# H&C disposals could top £40m

George Ingham & Co (Holdings), the worsted spinner, tumbled to losses in 1989, HARRISONS & CROSFIELD, the plantations group which has been diversifying into a year which, the board saul, had seen the most difficult trading conditions it had building supplies and chemi-cals, has sold a significant part of its general trading division in two separate transactions.

Together, the deals are worth around £33m to H&C. This figure includes the debtruit at around £5m — which will be assumed by the purchasers. From pre-tax profits of 2364,464, the company fell to losses of £35,538 on turnover slightly down at £5.26m

Shortly after this announcement was released, H&C concluded the sale of two further—and much smaller—subsidierles within the division.

Negotiations are also under-way for the disposal of the remaining businesses in the general trading area, and H&C says that it is hopeful that the total proceeds will amount to "a bit over 240m".

The two major businesses which have been sold are Tair & Company in Taiwan, which distributes a range of consumer brands, and Harrisons & Crosield (Malaysia).

The former has gone to Tait Acquisition Company, a new-ly-formed company backed by local institutional money in which management has a

small stake. The latter was bought by Jantoo Trading, a private Malaysian company. Again, existing directors are participating as shareholders

Desoutter

Descutter Brothers (Holdings) maker of electrical and pneumatic power tools, lifted pretax profits from 27.39m 29.58m in 1989 on turnover of

#### **Camford** under fire from Markheath

By Clare Pearson and David Owen

MARKHRATH has attacked the "unfulfilled promises and wasted opportunities" at Cam-ford Engineering, for which it has leanched a 184m bid.

camford's management of its assets and its acquisitions record are both put under fire in a document sent by Markheath to shareholders. It highlights camford's falling to sell' properties at Ampthill Road in Bedfordshire and Appris Way Stevenson.

Road in Bedfordshire and Argyle Way, Stevenage.

Markheath also focuses on Camford's purchase in Decem-ber 1979 of a 70 per cent stake in S.A. Perrot, a French engi-neering subsidiary, which went into receivership five years later. Markheath claims Perrot's creditors were owed Perrot's creditors were owed more than Ffr30m (£8.2m) on the appointment of the

Warburg, Camford's adviser, responded yesterday: "A minute opisode in France six years ago is going to be neither here nor there when shareholders come to consider the profits record forwards and smelts of record, forecast and assets of

the company."

As at Priday afternoon, the first close, Markheath had received acceptances in respect of 0.35 per cent of Camford's shares. It additionally owns a 29.96 per cent stake. The offer is extended until April 6.

**NEWS DIGEST** 

vehicle and industrial building

wenness and industrial miniming markets significantly affected. These factors were expected to have an effect in 1990, it said.

After tax of \$951,000 (2889,000) sarnings per share came out at \$5.59 (15.9p) and the proposed final dividend of 5p makes a total of 7.5p (5.52p).

Tyndall back in the

Tyndall Holdings, the invest-

ment holding company, swung from losses of £1.3m to profits of £4.32m pre-tax for the 1989

year. Turnover rose by 216.88m

black with £4.33m

### Wm Low to issue statement on breakdown of Isosceles talks

By Maggie Urry

WM LOW, the Dundee-based supermarket group, will today issue a statement giving details of the breakdown of talks about the purchase of a number of shops from Isosco-

les, the parent of the Gateway food retail chain. Mr Christopher Blake, Low's chairman, said yesterday that talks had finally ended on Fri-day evening, but had been on and off since the autumn. The sticking point appears to have been price, though Mr Blake said he could not comment before the Stock Exchange announcement was made. Isosceles, which took over Gateway last year in a £2bn-plus leveraged deal, has been anxious to sell assets to reduce its debt. It put the Scottish and north of England stores on the market last autumn. Initially discussions involved 110 shops and a price of £250m or more

However, since then talks have been through a number of stages, Mr Blake said. He said Low had had a very clear idea of what it wanted but that "it was not easy for us to under-

stand the workings of Gateway's mind. The proposed deal would have more than doubled the size of Low, which has a market value of £114m, and would

have required substantial fund-

Last year Low launched a £135m bid for the Budgens supermarket group but hur-riedly called the deal off. Mr Blake said the failure of two deals within a year did not pose problems for Low. He said the group was in a strong post-tion to grow organically.

#### Rival factions intensify the battle over Headlam's future

THE BATTLE over the interest of Headlam Group, a small Northampton-based footwear and fabrics company, has ntensified with rival shareholder groups both circularis-ing other investors in the company over their plans.

Existing directors are pro-posing that Headlam makes a reverse takeover of Cadogan Oakley, which comprises cer-tain industrial activities belonging to Lord Chelses.

The dissidents, by contrast, are proposing the appointment of four new board directors, an expanded use of the Headlam

showed a slight improvemen

from 24.58m to 25.08m.

Mr Michael Lippold, chairman, said that it had taken longer than first anticipated to

attain optimum efficiency at the Redditch factory which resulted in a fall in trading

Problems associated with the

move, however, have now been overcome, he said. The interim dividend is

maintained at 2.50 from earnings of 8.50 (120) after tax of £141,000 (£198,000).

Cauldon agrees £5m

Cauldon Group is making a recommended \$4.2m offer for Reece, a cycle component distributor which also makes and distributor which also makes and distributes UPVC exterior door panels and related products.

The offer is 51-Cauldon ordinary for each Reece ordinary and 'A' ordinary. In addition, a maximum of \$741,052 in deferred consideration will be payable in shares if Reece's profits for 1990 are \$220,000 or

profits for 1990 are £820,000 or more. For 1989 it made

distributor buy

#### **B&J** buys more Lowndes shops By Maggia Urry

Notice to Lombard Depositors

The following interest rates will apply from 30th October 1989

Rates for depositors entitled # Rates for depositors entitled # Gross equivalent to a to receive procedifferent # 10 receive not interest # besid rate tax payer.

14-375% 11-248% 14-998%

12-250 % 9-586 % 12-781%

CHEQUE SAVINGS ACCOUNTS Minimum mind

12-000% 9-390% 12-520% When the belence is 21,000 up to 24,000

10-000% 7-825% 10-433%

**Lombard** 

Deposit Accounts

14 DAYS NOTICE Minusum initial deposit £5,000

distribution network, and, pos-sibly, acquisitions after that. The matter is due to come to a head at an extraordinary general meeting on April 4, when shareholders vote on the pro-posed board changes. In its attack on the dissident

group, Headlam says that the four proposed directors would gain control "without investing an extra penny in the com-pany." It notes that only one of them, Mr Barry Giddings, owns shares in Headlam, and that "the orthodox way to gain control of a British company is, of course, to make a general offer to all sharsholders."

It also criticises strongly the business experience of Mr Gid-

Brown & Jackson, the discount retail and security alarms group, is expected today to announced the pur-chase of 30 shops from Lowndes Queensway, the loss-making furniture and carpet retailer. B&J will also report

profits for 1989. B&J bought Poundstretcher. its main business, from Lowndes in February last year for £72.2m. At the time Lowndes gave B&J first refusal on any shop sales. It has already taken 23 shops from Lowndes.

Last January Lowndes said it would rationalize its store portfolio when it raised £70m by a refinancing package. B&J is thought not to have paid

#### NOTICE TO HOLDERS

#### GTE Finance N.V. (Incorporated with Limited Liability in the Natherlands Antillee)

· U.S. \$75,000,000

Retractable Notes due 1996 NOTICE IS HEREBY GIVEN that pursuant to paragraph 4(b) of the Conditions of the above-described Notes ("the Notes"), GTE Finance N.V. ("the Company") has elected to change the interest rate in respect of the Notes for the three year period beginning on 28th April, 1990, which new rate shall be published on 9th April, 1990.

which new rate shall be published on 9th April, 1990. The Holder of any Note may, pursuant to paragraph 5(b) of the Conditions of the Notes, elect to have his Note redeemed by the Company on 26th April, 1990 at 100 percent of its principal amount, in accordance with the Conditions of the Notes. Such election shall be irrevocable and must be made by giving notice of such election in the prescribed form accompanied by such Note to any of the appropriate Paying Agents on or before 18th April, 1990. The prescribed form will be available at the offices of each of the Paying Agents set forth below:

STREEDA DAWYING Royal Bank of Canada Europe Limited, 71 Queen Victoria Street,

Benque internationale à Lucermbourg S.A., 2 Boulevard Royal,

NMB Bank (Belglum) S.A., Rue de Ligne 1, B-1000 Brussels.

ROYAL SAINT GEORGE BLIM S.A.

75440 Paris

. The Royal Bank of Canada (Suisse). Rue Diday 6, 1204 Geneva,

DATED: LONDON, 20th MARCH, 1990 For and on behalf of



ROYAL BANK OF CANADA EUROPE LIMITED

PRINCIPAL PAYING AGENT

Under the United States interest Dividend Tex Compilence Act of 1983, env payment made within the United States, including payments by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internel Revenue Service (IRS) and to backup withholding of 20% of the gross proceeds if payees not recognised as exempt recipients fall to provide the paying agent with an executed IRS Form W-8 in the case of non-US persons or an executed IRS Form W-9 in the case of U.S. persons. Those holders who are required to provide their correct toppayer identification on IRS Form W-9 and who fall to do so may also be subject to a penelty of U.S. \$50. Please therefore, provide the appropriate certification when presenting accurates for payment if payment within the United States is sought.

DSL Bank

#### Ayrshire up £1m and expanding

PRE-TAX profits at Ayrshire Metal Products, the manufac-tures of cold roll formed steel profiles, rose by more than fim to 23.51m in the year to end December from turnover up 15 per cent from £31.92m to £36.79m.

This increase was revealed as the company announced that it had agreed to acquire ASK McGowan, a west Midlands-based steel stockholder, to £59.85m.
Profits of the banking division advanced to £3.25m (£2.27m) while the Australian

iands-based steel stockholder, for a maximum of £3.4m.

The acquisition will be satis-fied by the payment of £2m in cash and the issue of £1m in unsecured loan notes on com-pletion. A further profits re-lated £640,000 may be required, to be satisfied by loan notes. In the year to end-December McGowan produced profits of McGowan produced profits of FW Thorpe falls 2798,000 from turnover of tl.4km. Not sensite at that time to £0.4m midterm

At the interim stage Ayrshire said that the fight against inflation might be

BOARD	MEETINGS
The following companies have notified dutes of board needings to the Stock Exchange. Such meetings are usually held for the propose of considering dividends. Official individuals on to whether the dividends are interims or limits and the articles shown below are based mainly on less year's time tables.	Rossit, Sylve-Picia agy Project Sarvice (PUTS) Interfere- April & General Town Cooks Saturi

DSL Bank

(222/m) while the Australian subsidiary returned profits of £1.53m compared with previous losses of £3.25m.

Earnings came to 5.3p (3.3p).

The dividend for the year is being maintained at 5.5p via a semi-again final of 3p.

FW Thorpe, a manufacturer of industrial and commercial lighting equipment, saw a sharp reverse in the six months to December 31, with expected to have an impact on orders in the second half.

This had happened, with order books in the commercial £566,000 to £404,000. Turnover

The Securities Association, in a Speck Exchange, below not come or purchase any soun blos.

# Canidon is forecasting a pre-tax loss of not more than £150,000 for the six months to March 1990.

Citybond Storage Services (Section: Third Market). Dickie (James) (Engineer-

ing). Malaysia Select Fund

#### FT Share Service

The following securities were added to the Share Information Service in Saturday's edition:

(Trusts, Finance, Land). Storm Group (Leistre).

om is issued by ANZ McCimphon Merchant Back which is a marsher of issociation, in compliance with the requirements of the Council of The . It does not constitute an offer or invigation to the public to subscribe fix

dication will be made to the Council of The Sock Exchange for adualishen to the icial List of the issued and to be issued Ordinary and New Ordinary Shares of the apage, it is expected that dealings will communic on 30th March, 1990.

**Electronic Machine** 

Company PLC

(Registered in Bigland No. 43890) and incorporated in Bigland under The Congambes Act 1929)

to be renamed

**EMC Group plc** 

Share Capital

## BASE LENDING RATES

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Associates Cap Corp
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Basic of Ineland
Basic of Ineland
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CL Bank Hesterland

Charterhouse Bank ...

Chilbank NA Comm. Bt. N. East . Co-operative Back .

Rabert Fleming & Co.
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 Giroback

Hampshire Trust Pic 151<sub>2</sub> kteritable & Ges law Brit. 15 0 H3H Samuel 15 Legent Joseph & Stats
Lleges Bank
Michonnell Douglas Bank
Michonnell Bank Lint
Misland Bank

**HENDERSON UNIT TRUST** 

MANAGEMENT LIMITED

Announce with effect from 26th March, 1990

FAMILY OF HENDERSON INCOME FUNDS has

been merged following an approved Scheme of Amalgamation into HENDERSON EXTRA INCOME

Holders of Income Funds units will receive 0.1971 unites in Extra income Trust for every unit held.

FTSE 100

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GTE Finance N.V. by:

Floating Rate Notes

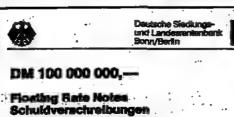
Schuldverschreibungen - Serie 233 - 1987/1991

For the three months 25th March 1990 to 24th June 1990 the notes will carry an interest rate of 8,35 % (Fibor less 0,10 %) per aimum with a coupon amount of DM 104,38 per DM 5 000,— note.

The relevant interest payment date will be 25th June 1990.

Lieting in Frankfurt,

Deutsche Siedlunge- und Landesre Kennedysiee 62—70, 5300 Boan 2 Telephone 02 28 / 889-215



- Serie 234 - 1987/1991 For the six months 25th Merch 1990 to 24th September 1990 the notes will carry an interest rate of 8,80 % (Fibor less 0,10%) per annum with a coupon amount of DM220,-per DM 5 000,-- note.

The relevant interest payment date will be 25th September 1990.

teche Siedkungs- und Landeern tedyalise 62—70, 5300 Bonn 2 phone 92 35 / 666-215 Twietex 226324 DSL Bank

Shares of 5p each.

Listing Particulars relating to EMC Group pix are available in the statistical service suchatained by Extel Pinancial Limited. Copies of the Particulars may be obtained during normal business hours on 27th and 28th March, 1990 at the Company Announcements Office, The Stock Backings, 46-50 Pinatery Square, Loudon EC2A APD, and, together with copies of the Circular sense to sharebolders on 6th March, 1990, may also be obtained during normal business hours on any weeksiny (Sanndays and public halidays exterpted) until 12th April, 1990 Fronz.

Chartsey Road Byfiest Servey KT147LA

ANZ McCangbun Murchant Bank Limited Palace House

26h March, 1990

JEWEL II Limited funtquented with habel fairflyin the Coyano blands usstand, one Coyano blands usstand, one Coyano blands usstand, one Coyano Coy March 26, 1990 By Citbork, N.A. (CSS) Dept.) Agent Str

Issue of New Ordinary Shares and Application for Listing in connection with the Acquisition of Keolquest Limited of 3,729,183 existing Ordinary Shares of 5p each and 1,600,000 New Ordinary

mused must to be search fully paid £266,459.15

TIME TO

9-11 GROSVENOR GARDENS, LONDON SW1W OBD

Tel: 01-828 7233 AFBD member

Mar. 2282/2292 +32 Apr. 2710/2722 +13 Apr. 2294/2304 +32 May. 2713/2725 +14

5pm Prices. Change from previous 9pm close

SWIH ONW

WALL STREET

#### KLEINWORT BENSON (JAPAN) FUND SICAY Luxembourg, 11, rue Aldringer R.C. Luxembourg No B 8528

Notice of Meeting

shareholder may act at any Meeting by proxy.

Mesors Shareholders are hereby convened to attend the Annual General Meeting which will be held on April 11, 1990 at 4.00 p.m. at the registered office, with the following agenda:

Agenda

Receipt of the reports of the Board of Directors and of the Auditor,
Approval of the Balance Sheet and the Profit and Loss Sustement as at
December 31st, 1989. Discharge of the Directors in respect of the carrying out of their chines for the year ended December 31st, 1989. 3.

Re-election of the Directors and the Auditor for a term of one year. Viscellaneous business as may properly come before the Mee The shareholders are advised that no quorum for the items of the agenda is required and that the decisions will be taken at the majority of the shares present or represented at the Meeting. Each share is entitled to one vote. A

By order of the Board of Directors

#### Notice to Holders of STANLEY ELECTRIC CO., LTD. (the "Company") US\$100,000,000 3¼ per cent Bo due 1992 with Warrants to Subscribe for Shares of Common Stock of the

Company. Guaranteed by The Mitsul Bank, Limited Piotice is hereby given that The Misual-Bank, Limited will merge with The Talyo Kobe Bank, Limited with effect from its April, 1990. The Misual Bank, Limited-will be a continuing corporation and April, 1990. The Mittori Bank, Linested, will be a continuing corporation and accordingly all contractual obligations and labelines of The Missui Bank, Limited inclinding those as Gazzanov of the captioned Bonds will not be affected by such merger. The edition of the Missui Bank, Limited after the morger well be The Missui Bank, Limited after the morger well be The Missui Thiyo Kohe Benk, Limited.

THE MITSUI BANK, LIMITED
1-2 Yurakuche 1-dame
Chipode im
Tokyo 100, Japan 26th March, 1990

CLASSIFIED ADVERTISEMENT RATES

25.00 1 800 14.08 46.00 38.00 11.00 15.00 35.5 39.00 39.00 18.00 Promium positions available
216 per Single Column car autra
(Min 30 cms)
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1 SOUTHWARK BROGE,
LONDON SEI SM.

13 m

Ordhury Shares of Speach 6 per com Convertible Redominble Preference Shares 1995/97 of £1 each £7,000,000

EMC Group ple Sprint Industrial Estate

Covernment Secs. ...

Fixed Interest .....

# MEMBERAFBD

INDEX.

BUY GOLD?

CAL Futures Ltd Windsor House 50 Victoria Street London Tel: 01-799 2233 Fax: 01-799 1321

FINANCIAL TIMES STOCK INDICES Mar Mar Mar Mar 23 22 21 20 19 1989/90 Since Compilation
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#### Scheme to redevelop in Fulham

KYLE STEWART has begun work on three contracts totalling £16m for Tesco Stores, The Post Office and Stewart

Work has begun on a £9.6m contract for Stewart Usborne Developments, a joint venture between Kyle Stewart Proper-ties and Usborne Developments, to redevelop a 2.75 acre site at Munster Road, Fulham. The scheme includes business and residental accommodation. Business units totalling 75,000 sq ft with on-site parking will be available in sizes from 500 sq ft on a freehold or

There will be 42 houses and flats with secure underground narking. The project is due for completion in July 1991.

#### Refurbishing Tesco store

long leasehold basis.

The Tesco store at Baldock, Hertfordshire, is being refurhished and extended under a £5m contract. The store is built behind the listed facade of the former Kayser Bondor factory, which was completely demol-ished except for the facade when the original Tesco store was built.

The extensions increase the total store area from 75,000 sq ft to 105,000 sq ft. Existing below-floor refrigeration duc-twork is being extended to suit a re-arrangement of the sales floor layout and a new entrance will be formed through the portice of the front elevation. Work is due for completion in June 1990.

Work has begun on a \$1.5m contract to replace the roof and ceiling at the mechanised let-ter office in Watford, Hertfordshire, for the Post Office. The project involves stripping off the abest cement roof coverings and northlight glazing and replacement with aluminium

PARLIAMENTARY

#### **CONSTRUCTION CONTRACTS**

# Offices for Eagle Star

Eagle Star Insurance has awarded a £20m contract to MOWLEM BUILDING for the construction of a 100,000 gross sq ft office building at 63 St Mary Axe, London EC3, to be occupied by Eagle Star.

The seven-storey building will have a two-keys reinforced concrete becament with a steel frame superstructure, clad in precast concrete with a mix of granite and Portland stone fin-

The upper seven stories will have a 66 ft by 40 ft clear span lower floor.

floor area with one corner of the building featuring a glazed staircase enclosure. As the site traverses the 19th century Irongate main sewer special attention has been paid to the design of the lower

The lower basement perimeter is being retained by a con-tiguous piled parimeter wall which is constructed to either side of the sewer, splitting the level into two. The upper basement spans both the sewer and

Because the site contains the projected line of the original Roman London Wall, Mowlem Building and Eagle Star have been excavating the area in collaboration with archaeologists from the Museum of Lon-

The client is being advised Management, which is the Speyhawk Development project manager for the development. The scheme, designed by the Building Design Part-nership, is scheduled for completion at the end of 1991.

#### Balfour Beatty Group wins £30m

Three companies from the BALFOUR BEATTY GROUP have been awarded contracts totalling over £30.7m.

A £10m contract has been awarded to the transmission division of Balfour Beatty Power for the refurbishment of Kintore-Tealing L3 275kV over-head transmission line on behalf of the North of Scotland

Hgdro Electric Board.
The work, which will be completed by September 1991, involves replacing the twin 175mm AUSR conductors with a single 700mm AAAC arancaria conductor over a route

length of 100kms.
Three overseas contracts
have been awarded to Balfour Beatty Power by the roads and Crown Agents totalling £750,000 for the design and supply of Callender-Hamilton ridges to Bangladesh.
British Broadcasting Corpo-

ration has placed a £350,000 contract to refurbish and extend an 11kV overhead line for the European Space Agency new tracking station on Ascen-Ballour Beatty Building has been awarded five contracts

totalling £16.7m. The largest, valued at £7.6m, was placed by developer Lordbourne to build phase 3 of the Centaurs business park in Osterley, Middlesex. The scheme involves the construction of a 6,350 sq metre (gross) three-storey office

building and will be completed in March 1991. Mersey Regional Health

Authority has awarded Balfour Beatty Building a design and build contract worth £4.5m to construct the cardiothoracic centre in Liverpool

The work, which will be completed in March 1991, involves the design and building of a two-storey nucleus block containing 34 beds and a separate unit of two- to fifteen-bed wards. It is scheduled for completion in March next year. London Industrial has awarded Balfour Beatty Build-

ing a £2m contract to build the Brockley business centre in

#### R.M. Douglas builds Asda superstore

A £5m contract from Asda Stores for new build and extension work at a superstore in Reading is among £28m orders won by R.M. DOUGLAS CON-STRUCTION.

The work comprises an extension, and alterations, together with construction of a shopping mall. The mall will be based on a steel A-frame design with a glazed atrium and will accommodate a vari-Another award is a 14m con-

tan Developments for the con-struction of a business centre at Thame Park. The centre will consist of three two-storey office blocks and two industrial units set in a network of roads car parks and landscaped

As part of a Taylor Woodrow ement contract, Douglas has already started work on a 23.3m swimming pool and sports hall for Legal & General in Kingswood, Surrey. below ground while the pool will be partially sunken. Two smaller awards in South Wales are together worth

The larger for W.H. Smith, is for a 4,000 sq metre DIY store in Cardiff. The project includes construction of a retail area, offices, a garden centre and car parking.

The other contract is for a 21m sports pavilion in Neath for the Borough Council.

#### Nissan's parking and storage space

SONS has been awarded three further design and management contracts totalling 23.4m by Nissan Motor Manufactur-ing (UK) for external work at its car manufacturing plant in Sunderland, Tyne and Wear. The contracts cover an addi-

tional 32,000 sq metres of staff car parking at two locations; a 88,400 sq metres extension to the vehicle storage compound and 5,400 sq metres of additional test track facilities which will include handling and old redd redd redd. and skid pads. Work on the vehicle storage

compound involves 140,000 cu metres of excavation and the laying of a granular sub-base followed by three layers of

Both the existing compound and the additional area will be enclosed by a security feace.

April 3-5 Fashion Fabrex - FABREX

International Construction

Equipment Exhibition - ICE (01-637 2400)

International Health Food Exhibition - HELFEX (0483

April 9-11 Cable and Satellite Exhibition

Wembley Conference Cautre

NEC, Birmingham

Partstol

(01-244 6433)

April 3-7

April 8-9

(01-436 1951)

Today

Commons: Conclusion of Motions on Pars munity Charge Ralief Regula-Lords: Education (Student Loans) Bill, report. British Railways (No. 3) Bill,

Commons: Motion for Easter

Consolidated Fund (No 2) Lords: Strathclyde Regional Council Order Confirmation Bill, third reading.

Law Reform (Miscellaneous)

Scotland (Bill), committee. Motions on Industrial Training and Transport Orders for Northern Ireland.

Select committee: Treasury and Civil Service: subject, the Budget. Witnesses: Treasury officials. (Room 8, 4.30 p.m.) Committees on private bills: Cardiff Bay Barrage Bill (Room 5, 10.30 a.m.) King's Cross Rail-ways Bill (Grand Committee

Wednesday

Commons: Social Security Bill, remaining stages.

Lords: Debate on "Problems of the Community Charge." Debate on inspector's report on House of Fraser holdings. Question to Government on council house rents.

subject, defence implications of changes in Eastern Europe. Witness: Mr Tom King, Defence Secretary. (Room 8, Environment: subject, beach

pollution. Witness: Mr David Trippier, Environment and Countryside Minister. (Room

21, 10.30 a.m.)
Treasury and Civil Service: subject: the Budget. Witness:
Mr Robin Leigh-Pemberton, Governor of the Bank of England. (Room 6, 10.30 a.m.) Welsh Affairs: subject, the supply of starter homes. Witnesses: Federation of Welsh

Housing Associations. (Room 18. 10.30 a.m.) Energy: subject, mining subsidence. Witnesses: Consortium of Authorities Liaising on

Subsidence and United Industry Working Party. (Room 16, 11 a.m.) Trade and Industry: subject, company investigations, House of Fraser. Witness: Mr Nicholas Committee Room, Westminster Hall, 10.30 a.m.)

Ridley, Trade and Industry Secretary. (Room 15, 11 a.m.) Education, Science and Arts: subject, science policy and the European dimension. Witness: the Royal Society. (Room 8,

Employment: subject, job training. Witnesses: Centre for Alternative Industrial and

Technological Systems and MOS Training, (Room, 18, 4.15 March 27-29 Home Affairs: subject, Immigration and Nationality Department, Witnesses: Home Office officials. (Room 17, 4.15

p.m.)
Public Accounts: subject, retail price index. Witnesses: Sir Geoffrey Holland, perma nent secretary, Department of Employment, and Sir Jack Hibbert, director of the Central Statistical Office. (Room 16,

4.15 p.m.) Social Services: subject, community care. Witnesses: Asso-ciation of Metropolitan Author-Councils, National Federation of Housing Associations and

the Housing Corporation. (Room 20, 4.15 p.m.) Transport: subject, urban public transport: the light rail option. Witnesses: Passenger Transport Executive Group.

(Room 15, 4.15 p.m.)
Procedure: subject, working of the select committee system.
Witnesses: Lord St John of Fawley, Sir Clifford Boulton, Clerk of the Commons, and Mr. Donald Limon, Clerk of Committees. (Room 6, 4.30 p.m.) Committees on private bills:

(unopposed) Greater Manches-ter (Light Rapid Transit System) Bill; South Yorkshire Light Rail Transit Bill; Happis-burgh Lighthouse Bill. (Room

9, 4 pm.)
(Opposed) Cardiff Bay Barrage Bill. (Room 5, 10.30 a.m.);
Kings Cross Railways Bill. (Grand Committee Room, Westminster Hall, 10.30 a.m.)

Commons: Motions on Commonity Charge Benefit Regula-Criminal Justice (Interna-

tional Co-operation) Bill, remaining stages.
Opposed private business at Lords: Education (Student

Loans) Bill, third reading.
Law Reform (Miscellaneous
Provisions) (Scotland) Bill, Motions on Community Charge Benefit Regulations.

Motions on Utility Undertak-

ings Orders. Committees on private bills: Cardiff Bay Barrage Bill, (Room 5, 10.30 a.m.) King's Cross Railways Bill (Grand

Friday Commons: Private members'

#### Trade fairs and exhibitions: UK

Daily Mail Ideal Home Exhibition (01-222 9841) (until April 1)

Fair (01-948 980n) CADCAM International Show CADGADA (01-404 4844) NEC, Birmingham March 26-April 1 International Contemporary Art Fair - ART (01-486 1951)

Olympia April 2-16 International Pestival of Sci-

ence & Technology (081-228 Edinburgh

International Conveyors & Conveyor Components Exhibition — CONVEYOREX (0895

Overseas exhibitions

International Bost Show (0752

Production and Test Equipment for Electronics Manufac-turing Exhibition - INTER-NEPCONKOREA (01-840 3777)

March 31-April 5 International Hotel and Cater-ing Exhibition – INTERGAS-TRA (01-236 0911) April 3-April 5 Packaging Exhibition - PAK-

EXPO (Dublin 884939) Dublin

Electronics Industry Exhibi-tions - EIE/SMT/ECA (0494 Hong Kong

April 10

European water industry (01-Hotel Inter-Continental,

OM Conferences: Successful structuring of cross-border and multinational operations and investments in Europe for the 90's(France(33) 93 78 08 19) Olympia 2 Conference Cen-

77.0 Financial Times Conferences: Venture Forum Europe '90

International Telecommunication, Electrical, Electronic, Computer Systems Technology Exhibition and Conference

April 9-11 Eurofreight Exhibition and Conference (01-642 7688)

International Electronic Packaging Show - INTERNEPCON CHINA (01-940 3777)

April 34-36 International Clothing Textiles Trade Fair — INTERSTOFF (01-734 0543) Frankfurt

#### **Business and management conferences**

Financial Times Conferences: World Pharmaceuticals (01-925 Royal Garden Hotel, London March 15-27 Financial Conferences: The

London

Centre Point, London BDPA: The Food Bill, Food Hygiene and Catering Disposables (01-437 0678) Amsterdam

National Economic Development Office: Go public! - a conference for European Com-mmunity buyers and suppliers to discuss the opening up of the public sector market place in the 1990s (01-217 4056) Montreux

April 23-24 Financial Times Conferences: Industry and the Environment (01-925 2323) Hotel Inter-Continental, London

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there have been no changes to the details published

#### DIARY DATES

FINANCIAL

TODAY
COMPANY METTINGS.
Fleming Claverhouse inv. Tst., 25,
Copthali Avenue, E.C., 12.00
Temple Bar Inv. Tst., Watermen's Hail,
18, St. Mery-et-Hill, E.C., 11.00
Trilion, 4, Broadgate, E.C., 11.30
BOARD MEETINGS.

Bedford (William) Bostrom Bostroir Brent Chemicals Intl. Brown & Jacobs Computer People EBC nise & General love.

Hanto Countrywide Iceland Frozen Foods MEMEC Marley P-E Intl. Technology Project Serva. Willis Fabor

Lioyd Thompson DIVIDEND AND INTEREST PAYMENTS

DIVIDEND AND INTEREST PAYME.
Hercules Scots.
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man 34.35cs.
Thyssen AG DM10
Treasury 1312 % 2004/08 6.575pc.
Trillon 0.5p
Veux 1114 % Deb. 2010 5.875pc.
Do. 974 Deb. 2015 4.8375pc.
Do. 104 % Deb. 2019 5.375pc.
TOMORIFOW
COMPANY MEETINGSCanton Communications. Amounted

General Cons. Inv. Tst., 48, Hey's Mews, W., 2.30 Moorfield Estates, Doncaster Moat House, Warmsworth, Concester, 11.00 BOARD MEETINGS

Atles Converting Equip. ASD Allied Pertnershine. Bunzi Clifford Feeds Decision Valley Executex Clother Executive, Corphes
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Malaysia Mining Corp. Berhad
Mayborn
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National 8 Provincial Bidg. Sec. Fig.
Rate Nts. 1996 (198.01)
Naspsend 0.5p
Souths Life Assurance 71s % Uns. Lif.
97/02 3.6625pc.
WEDNESDAY MARCH 38
COMPANY MEETINGS
BOD Bass Nts., Cadar Court Niss.,
Denby Data Road, Calder Grove,
Wakalield, 11.30
Bus Arrow, Cafe Royal, 12.00
Bullough, 7, Devonshire Squara, E.C.,
10.30
Scottleh American, Inv., 45, Charlotse

Soutish American, inv., 48, Charlotte
Square, Edinburgh, 12.00
Seatricer, Richmond Hill Hotel, Richmond Burray, 12.15
Yooman Inv. Tat., 11, Devotabile Square, E.C., 12.30
BOARD MEETINGS-Finaler

larratt Develops Colray
Prognare Estates
Memorant Oil & Gas
DIVIDEND AND INTEREST PAYMENTS.

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\$206.25

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3.5% (Pmly 5%) Cons. Pri. 1.78p

THURSDAY MARCH 29

COMPANY MEETINGS

Shire Lane, Waitham Abbey,

Essex, 12.00

ooke Tool Eng., Cutters Hall, Church Essex, 12.00 strocks Tool Eng., Cutiers Hall, Church Street, Sheffield, 12.00 Greenfriar Inv., 3, Finsbury Ave. 2.30 ley & Croft, 3-5, Norwich Street, E.C., 12.00 w., 11.15
Microgen, Barrington House, Gresham Street, E.C., 12.00
Soundtracs, Winchester House, 10, Lower Richmond Road, S.W.,

Tribune Inv. Tst., 155, Blahopsgate, E.C., 2.30 BOARD MEETINGSocics Service Burmah Oli Capital & Regional Props. Clarison Horace Dauphin Dolphin Packaging E. W. Fact European Home P Gardener (DC) Luing Props. London Fortaiting MacCartane

Mediariane NMW Computers Polity Peak Inst. Portsneirion Potteriee Slough Estates

Bridport-Gundry

Molyneux Estates Minray Ventures
Town Centra Securities
DIVIDEND AND INTEREST PAYMENTS-Australian industry Develop: 10½ % Bds. 1999 5.25pc.

Nowman Tories 3.5p Tate & Lyle 11.95% Nts. 1990 5.98pc. FRIDAY MARCH 30 COMPANY METINGS-Company of Designers, 39, Chalton Street, N.W., 11.50 Hill & Smith, Chamber of Industry & Hill & Smith, Chamber of Industry & Commerce, 75, Harborne Road, Edgbaston, Birmingham, 12:00 Record Hidgs, Parkway Works, Kettlebridge Road, Sheffleid, 11:10 St. Modwen Properties, Ironnongera' Hall, Barblean, E.G., 12:15 Yorkshird Chamballs, Khitshiff Road, Leeds, 12:00 BOARD MEETINGS-ATA Schemion

Blackwood Hodge Guidehouse

Advect Dividend and interest payments Alexander & Alexander Serva, 25ols. Do. Glass C 14.05 5.5pc. 11% Gtd. Deb. 2021 Series A 5.5pc.

S.Spc. Austin Reed 8% Pri. 2.8e Beck & Deuter Total Bridon 7% Prid. 1.225p CRH 3.5p Communication Reed CRH 3.5p Communication Bank of Australia 15'4 % Nts. 1994 7.625pc. Compass 6p Continental Illinois Oversess Fin. NV Gtd. Fitg. Rate Sub. Nts. 1994 \$221.18 Crystalate 8'4 % Cmv. Uns. Ln. 2003 4.125pc.

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Do. 4.2% (Fmly. 6%) Mex. Prf. 2.1p
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EATUPDAY MARICH 31
DIVIDEND AND INTEREST PAY-MENTS-

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Deb. 96/01 4,825pc.
Anglo United 0.20
Associated British Bing. 4.9% Prt. 2,45p
Do. 8% Criv. Red. Prt. 4p
Assoc Paper Inds. 3,85% Prt. 1,825p
Attantic Metropolitan (UR) 12% Criv.
Lins. Ln. 91/97 Spc.
Automotive Prods. 3½ % Prt. 1,75p
Co. 4,55% 2sd Prt. 2,275p.
Do. 9% Prt. 4,5p
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Do. 10½ % Deb. 97/02 5,125pc.
BPB Inds. 7½ % Deb. 86/91 3,625pc.
Do. 10½ % Deb 94/99 5,375pc.
Do. 10½ % Deb. 97/02 5,125pc.
Barrow Hispbern 7½ % Prt. 3,875p
Bess 4% Prt. 1,4p
Do. 7% Prt. 2,45p
Do. 3½ % Deb. 87/92 1,625pc.
Do. 10½ % Deb. 26/92 1,625pc.
Do. 10½ % Deb. 26/92 5,325pc.
Do. 10½ % Deb. 26/92 5,325pc.
Do. 10½ % Deb. 26/92 5,325pc.
Do. 10½ % Urs. Ln. 92/97 2,875pc.
Bass Invs. 6% Urs. Ln. 86/93 Spc.
Do. 7½ % Urs. Ln. 92/97 3,875pc.
Bess Invs. 6% Urs. Ln. 86/93 Spc.
Do. 7½ % Urs. Ln. 1,92/97 2,875pc.
Bess Invs. 6% Urs. Ln. 86/93 Spc.
Do. 7½ % Urs. Ln. 1,92/97 3,875pc.
Bess Invs. 6% Urs. Ln. 86/93 Spc.
Do. 7½ % Urs. Ln. 1,92/97 3,875pc.
Bess Invs. 6% Urs. Ln. 86/93 4pc.
Bristol Erick Inds. 5½ % Prt. 2,825p
Birmid Qualcast 7½ % Urs. Ln. 87/92
Bite Circle Inds. 5½ % 2nd Deb. 84/08
2,875pc.
Bess Invs. 6% Urs. Ln. 88/93 4pc.
Bristol Evening Post 10½ % Mrg. Deb.
91/98 5,375pc.
Bristol Evening Post 10½ % Mrg. Deb.
91/98 5,375pc.
British Airways Capital 9½ % Griv.
Cap. Bds. 4327/397pc.
British Airways Capital 9½ % Griv.
Cap. Bds. 4327/397pc.
British Assets Tst. A 5% Prf. 1,75p
British Assets Tst. A 5% Prf. 1,75p
Do. 4½ % Prf. 1,575p
Do. 6% Urs. Ln. 1,996-3pc. 1.75p
British Assets Tst. A 5% Pit. 1.75p
Do. 4<sup>1</sup><sub>2</sub>% Prt. 1.575p
Do. 6% Uns. Ln. 1995 Spc.
British Inv. Tst. 11<sup>1</sup><sub>2</sub>% Secured Deb.
13012 4.3676e.
British Land 10<sup>1</sup><sub>2</sub>% Did. 1st Mig. Deb.

2010/24 5.256 2019/24 5.25pc.
Britton Estate 11½ % 1st Mig. Deb.
2018 5.875pc.
Brown (John) 47% Sec. Lr. 2003
24575pc.
Do. 55% Sec. Lr. 2003 2:5125pc.
Bruntolitie Inva. 7% Prt. 2:45p
Burlonwood Brewery 8½ % Deb. 89/94
4.125pc. 4,125pc. Cable & Wireless 7% Cnv. Uns. Ln. Gable & Wireless 7% Cnv. Uns. Ln. 2008 3.5pc.
Capital & Counties 6.4 % 1st Mig. Deb. 98/98 3.125pc.
De. 61 % 1st Mig. Deb. 84/99 3.375pc.
Century Oils 51 % Pri. 2.825p
Churchbury Estates 9% Uns. Ln. 2000 City & Commercial Inv. Tet. 4.31p City & Westminster 10% Crv. Uns. 1.17.

1998 Spc. City Gate Estates 3% % Cnv. Pri. 0.93750 City Site Estates 514% Crry. Red. Prl. 2.200890 2.20030p
Do. 10<sup>1</sup>2 % 1st Mig. Deb. 2017 5.25pc.
Do. 10<sup>5</sup>6 Cnv. Red. Prf. 1p
Goloroli 9p Cum Prf. 2005 4.5p
Combined Electrical Manufacturers 6% 1st Mtg. 87/92 3pc. Cooper (Fraderick) 6.5p Cnv. Prt. 3.25p Courtsuids 71 % Deb. 89/4 3.875pc. Courtsuids 74 % Uns. Ln. 2000/05

3.875pc.

Courts (Furnishers) 7.9% Prt. 2.95p

Courts (Furnishers) 7.9% Prt. 2.95p

Cowis (T.) 10½% Crw. Prt. 5.25p

Crosby Woodfield 10% Prt. 5p

DAXS Simpson 5% Prt. 1.75p

Davenports Brewery 4% Deb, 2pc.

De La Rue 2.45% Prt. 1:225p

Debenhams 8¼% 2nd Deb 90/95

3.125pc.

Deventish (J.A.) 3.85% Prt. 1.925p

Do. 4.5% Crw 2nd Prt 2.25p

Drummond 6% Prt. 2.25p

Eastern International Inv. Trust 9½%

Deb. 92/97 4.75pc.

Dillot (8.) 6½% Deb. 88/93 3.25pc.

Dillot (8.) 6½% Deb. 88/93 3.25pc.

Dillot (8.) 6½% Deb. 88/93 3.25pc.

Eliso 6. Robbins 4.7% Prt. 1.75p

Elison 6. Robbins 4.7% Prt. 2.35p

Emhart 6% Prt. 2.1p Embart 6% Pri. 2.1p English & International Trust 5½% Pri.

1.925p Do. 8.875% Prt. 4.4375p Do. 10% Deb. 2014 5.9375pc. Empire Stores 6% Deb. 85/90 3.4375pc. Do. 8 4 % Deb. 91/98 4.375pc. Essex Water 8<sup>-1</sup>/<sub>2</sub> % Prl. 1993 4.3125p European Home Products 8<sup>-1</sup>/<sub>2</sub> % Prl. 2001/05 4.4375p Do. 5<sup>-1</sup>/<sub>2</sub> % Prl 2005/11 2.825p Euston Centre Properties 10.4% 1st Mtg. Deb. 92/97 6.2pc. Eva industries 6½% Deb. 85/90 25pc.
Ewart 8½% Una. Ln. 90/95 4.25pc.
F. & C. Eurotrest 5½% Crev. Una. Ln. 1996 2.875pc.
Fine Spinners & December 2.5

1996 2.675pc.
First Splanner & Doublets #% Let Mm.
Deb. 2pc.
Fisces 6.76 Wine. Let. 2004/09
2.9375pc.
Foreign & Colonies Inv. Trust 8% Prl.
1.75p
Fundinvest 7% Prl. 2.45p
GATX Speks.

Fundament 7% Pri. 2.48p GATX 55cts. GEI Intl. 10% Urs. Ln. 67/92 5pc. General Electric 2.55p Do. 7½ % Urs. Ln. 87/92 3.825pc. Do. 7½ % Urs. Ln. 88/93 3.875pc. Globe Inv. Trust 10% Deb. 2016 5pc. Do. 11½ % Cnv. Urs. Ln. 98/95 5.75pc. Glynwed Intl. 10½ % Urs. Ln. 94/95 5.375pc. Govett Strategic Inv. Trust 11½ % Deb. 2014 5.75pc. Grainger Trust 11½ % 1st Mig. Deb. 2024 5.875pc. Grainger Trust 11½ % 1st Mig. Deb. 2024 5.875pc. 2024 6.875pc.
Great Portland Estates 8½ % 1et Mtg.
Deb. 90/95 4.125pc.
Do. 9.5% 1st Mtg. Deb. 2016 4.75pc.
Greenall whitley 3% Prf. 4p
Greenshaven Securities 7½% Uns. Ls. 91/96 3.75pc. esham Trust 6<sup>1</sup>2 % (8td. Una. Ln. 68/

Greenhaven Securities 7½% Uns. Ls. 91/95 3.75pc.
Gresham Trust 6½% (ftd. Uns. Ls. 88/95 3.75pc.
Do. 7½% Gid. Uns. Ls. 88/95 4pc.
Do. 7½% Gid. Uns. Ls. 88/95 4pc.
Greyonat 12.85% Uns. Ls. 90/92 6.425pc.
Greyonat 12.85% Uns. Ls. 92/92 6.425pc.
Greyonat 12.85% Uns. Ls. 1.2pc
Guardian Royal Exchange Exchange Assurance 2.45p
Hahma 11% Prf. 8.5p
Hahma 11% Prf. 8.75pc.
Hashemera Estatas 10½% 1st Mtg. Deb. 2025 5.25pc.
Hesair Consumer Products 6% Uns. Ls. 8248 3.45p
Housing Finance 7% Deb. 2009 3.5pc.
Do. 7% Deb. 2009 (Sers. 3) 3.5pc.
Do. 10½% Uns. Ls. 82786 8.25pc.
Do. 10½% Deb. 9678001 6.5pc.
Investors Capital Trust 7½% Deb. 92/97 8.25pc.
Do. 10½% Prf. 2025p
Do. 5½% Prf. 1925p
Do. 5½% Prf.

Lookers 8% Crrv. Red. Pri. 3.8137p Lovell (Y.J.) 8<sup>1</sup>2 % Deb. 67/82 4.25pc.

M & G Fer Eastern & Gen. Fund 0.3p M & G Cilit & Flood Interest Income

M & G Callt & Flood interest income
Fund 1p
M & G Smaller Companies Fund
14.53p
MEPC 1.576p
Mescarty 6% B Prt. 2.1p
Do. 5-2 % B Prt. 1.525p
Mensfield Brewery 11-2 % Deb. 2010
B.752E
Murkheath Securities 2p
Murston, Thompson & Eyershed 7%
Unis. Lh. 93/96 3.5po.
Mecce Leisure 3.625p
Metropolitan Rhy Surplus Lande 64; %
1st Mtg. Deb. 86/97 3.125po.
Do. 5-2 % 1st Mtg. Deb. 86/97 3.226pc.
Michelin Tyre 9-2 % Deb. 52/97 4.75pc.
Morriand 5% Prt. 1.75p
Mountaight 6-2 % Prt. 4.55p
Muckdow (A. & J.) 6-6 % 1st Mtg. Deb.
DEMM 3.375pc.
Do. 7-2 % 1st Mtg. Deb. 80/96 3.75pc.
NMC 3.875p
New Pronders Development 6-2 %
Care, Unis. Ln. 2010 3.25po.

New Frontiers Development 612 %
Cav. Uns. Ls. 2010 3.25pc.
New Throgmorps Trust 12.0% Deb.
2008 6.3pc.
New Throgmorps Trust 12.0% Deb.
2008 6.3pc.
New Table 117.5 E. S. City of 1114 %
Find 2017 5.55pc.
Northern Fronts 714 % Deb. 88/90
3.4.1675pc.
Northern Foods 714 % Deb. 88/90
3.4.25pc.
DK Bussars 514 1st Pri. Scs.
Do. 5% 3rd Pri. 5cts.
Cidnam Met. Borough Council 12.4%
Red. 2022 6.2pc.
Cilver 514 % Pri. 2.625p
Opticit & Medical Intl. 1.75p
Overseas inv. Titt. 512 % Deb. 88/90
2.75pc.

2.75pc.

2.75pc.

2.75pc.

3.75pc.

3.75pc.

4. O Property 63, % 1st Myg. Deb. 68/94 3.375pc.

3. 71, % 1st Mtg. Deb. 91/98 3.625pe.

3. 71, % 1st Mtg. Deb. 91/98 3.625pe.

3. 8% Uns. Lir. 97/99 4pc.

3. 18, % Deb. 85/90 3.375pc.

3. 18, % Deb. 85/90 3.375pc. 2.8375pc. 6.975% Uns. Ln. 88/93 3.4875pc. Do. 84% Uns. Ln. 88/93 4.125pc. Peel South East 84% Uns. Ln. 87/97

Petroleos Mexicance 1412 % Ln. 2008 Phoenix Timber 6% Pri. 2.1p Phoenix Timber 6% Pri. 2.1p Piliar Elect. 72% Une. Ln. 86/91 3.78pc. Plaxton 5.5p Portaments Portsmouth Wtr. 3% Parp. Deb. 1.5pc. Do. 3½% Perp. Deb. 1.75pc. Do. 14% Deb. 1992 7pc. Do. 15% Red. Deb. 1994 6.5pc. Do. 10% % Red. Deb. 1996 5.8125pc Powerscreen Ind. 13% Cnv. Una. Ln. 1995 6.5pc. Priest, Marians 6<sup>1</sup>2 % Cnv. Una. Ln.

2000/03, 3.25pc.
Property Hidg. & Inv. Tet. 7% 1st Mag.
Lino. 80No Lipp.
RET Capital Partners 2½% Cnv. Uns.
Lin. 2000 1.25pc.
Readlout Intl. 6% Prl. 1,05p
Do. 6% 2 2nd Prl. 2,0125p Do. 5% % 2nd Pri. 2.0126p
Do. 5% % Uns. Ln. 88/83 4.375pc.
Renoid 6% % 1st Deb. 90/85 3.375pc.
Richards 7½ % Deb. 87/62 3.75pc.
Rights & issues inv. Tet. Inc. 4.9p
Do. Cap. 6.335p
River & Merc. Tet. 8½ % Deb. 89/94
... 4.25pc.
Rockware & Jine. Lp. 95/99 (cc. Rockware 6≥ Uns. Ln. 95/99 4pc. Ruston & Hornsby 5% Deb. 87/92 4pc. SEP Indl. Pfd. 0.9585p 8 & U Stores 6% Prf. 2.1p St. Davids Inv. Tst. 4.4p Salvesen (Christian) 5.8% Prf. 2.8p Scottler & Merc. Inv. Tst. 72% Prf. 2.855p

Scottleh Cities Inv. Tst. 6% Prf. 1.75p Scottleh Cities Inv. Tst. 6% Prf. 1.75p Scottleh Mortgage & Tst. 8-14% Stepped Int. Del. 2020 7pc. Scottleh Rational Tst. 10% Oeb. 2011 Securities Tst. of Scotland 12% Deb. 2013 Spc.
Do. 4½% Prl. 1.575p
Senior Eng. 9.5% Uns. Ln. 91/86 4.8pc.
Shires Inv. 11% Cnv. Uns. Ln. 2003/04

5.5pc. 600 Group 3.15% Prf. 1.575p

MIN

73.

Do. 4.55% 2nd Prf. 2.2750
Do. 8½% Ums. Ln. 87/92 4.25pc.
Do. 11% Ums. Ln. 82/97 5.5pc.
Smith New Court 12% Sub. Uns. Ls.
Smith, St. Aubyn 6% Prf. 2.1p
Do. 9½% 2nd Prf. 4.75p
Do. 3½% Psub. Ums. Ln. 88/91 3.5pc.
Smith (W. H.) 5½% Prf. 2.875p
Do. 3½% Red. Prf. 1.875p
S. A. Breweries 8.2% Prf. 6.2cts.
Do. 7% Red. Prf. 3.5cts.
Stag Furniture 11% Prf. 5.5p
Standard Chartered 12½% Sub. Uns.
Ln. 2002/07 8.4375pc.
Sterling Essates 8% 1st Mtg. Deb. 88/ States. Sterling inds. 1st Pri. 1.925p TSB Hill Samuel 8% Uns. Ln. 89/94

4pc. Tate & Lyle 612% Prt. 2.275p Tane & Lyte 612% Prf. 2.275p Do. 71 % Deb. 88/94 3.875pa. Do. 8% Urs. Ln. 2003/08 4-pc. Do. 1014 % Urs. Ln. 2003/08 5.375pc. Thorntons 714 % A Deb. 91/94 3.625pc. Do. 9% A Deb. 91/94 4-5pc. Total 5% Prf. 1.75p Trafford Park Estates 1114 % 1st Mig. Deb. 2007/10 5.875pc. Treforest Silk Printers 8% Prf. 2.1p Triplex Lloyd 512 % Prf. 1.925p Unigate 3.85% Prf. 1.825p Do. 4.7% Prf. 2.35p Do. 5% Urs. Ln. 91/98 2.5pc. Do. 612 % Urs. Ln. Stk. 91/96 3.25pc. Union Intl. 6% Prf. 2.1pc. VSEL Consortium 11% Urs. Ln. 1998 5.5pc.

VSEL Conservation 5.5c; Volex 7% Prl. 2.45p Warburg (S.G.) 7.5c% Prl. 3.8125p Do. 6% Cmv. Prl. 3p Warner Estate 6.1c% Uma. La. 91/86 3.25pc. Warner Holidays 6½ % Ptf. 2.1875p Warney, Mann & Truman 6½ % Deb. 88/93 3.25pc

Watney, Marin & Truman 612% Det 88/93 3.25pc. Do. 1012% Deb. 88/93 3.875pc. Do. 1012% Deb. 90/95 5.25pc. Do. 5% Deb. 2008 2.5pc. Do. 1213% Deb. 2008 6.0825pc. Westland 712% Deb. 2008 6.1875pc. Do. 1212% Deb. 2008 6.1875pc. Westminster Scaffolding 3p Wightlis 6% Prl. 3pc. Uns. Ln. 94/98 3.375pc. Williams 1012% Prl. 5.975p Do. 612% Uns. Ln. 94/98 3.375pc. Williams 1012% Prl. 5.975p Do. Crv. Prl. 4p Williams 1012% Prl. 5.975p Do. Crv. Prl. 4p Wilson (Connolly) 81, % 1et Mtg. Deb. BOYS 4, 125pc. Windrus: 5.75% Cmv. Prf. 2.675p Do. 101<sub>2</sub>% Prf. 5.25p York Trust Cmv. Prf. 3.378p SUNDAY APRR. 1 DIVIDEND. AND INTEREST PAY-

Altken Hume Intl. 7% Cav. Red. Prt. 3.5p Ailled-Lyons 3% Red. Deb. 85/90 Allied-Lyons 3% Red. Deb. 85/ 1.5pc. Dc. 3½% Red. Deb. 87/97 1.825sc. Dc. 6½% Red. Deb. 88/93 3.135pc. Dc. 6½% Red. Deb. 88/93 3.235pc. Dc. 7½% Red. Deb. 88/93 3.825pc. Dc. 5½% Uns. Ln. 2.825pc. Dc. 5½% Uns. Ln. 2.825pc. Dc. 5½% Uns. Ln. 2.875pc. Dc. 7½% Uns. Ln. 3.125pc. Dc. 7½% Uns. Ln. 3.75pc. Dc. 7½% Uns. Ln. 3.75pc. Dc. 7½% Uns. Ln. 3.75pc. American Tat. 6<sup>1</sup>, % Deb. 27/82 3.125pc. Crv. Red. Prf. 3.825pc. Anglo United Crv. Red. Prf. 3.825pc. Asda Property 10<sup>2</sup>/<sub>2</sub>% fat Mtg. Deb. 2011 5.15625pc. Assoc. Sritish Foods 6% Prf. 2.1p SET 5% Perp. Deb. 2.5pc. Bristol W. W. 6% Crv. Red. Prf. 1998

Bristol W. W. 6% Cnv. Red. Prl. 1998 3p De. 114 % Red. Deb. 2004 5.878pc. De. 124 % Red. Deb. 2004 6.25pc. De. 11.2% Red. Deb. 2005/09 5.6pc. Brixton Estate 104 % 1et Mtg. Deb. 2012 1.6353pc. Centreway Tax. 11% Prl. 6.5p Chemical Banding 88ots. Chesterfield Prope. 51s % Cnv. Prl. 2.825p Centremay 1245 Cnv. Item 1 a 2010

93 2.01250 Do. 5% Ned. Prf. 1990 3p Do. 5% Ne Red. Prf. 92/94 3,375p Conversion 3½ % Ln. 1,78po. Genversion 3½ % Ln. 1.78pc. Corp. of London 3% 2007 1.5pc. Cronite 2.5n Gronite 2.50 Dwyer 7-4 % Cnv. Red. Prl. 3.6250

East Anglian Wfr. 3-1/4 (Fmly. 6%)
1.75pc.
D. 3-1/5 1.75pc.
D. 3-1/5 1.75pc.
Do. 3-1/5 Perp. Deb. 1.75pc.
Do. 4-1/6 Perp. Deb. 1.75pc.
Do. 7-1/6 Red. Deb. 91/92 3.875pc.
Do. 9% Rad. Deb. 92/94 4.5pc.
Do. 11-1/9 Red. Deb. 95/97 5.75pc.
East Worcestershira W.W. 7% (Fmly. 10%) Max. 3.5pc.
D. 3.85% (Pmly. 5-1/2 Max. 1.75p
Do. 3-1/2 (Fmly. 5-1/6) Max. 1.75p
Do. 3.3% (Pmly. 5-1/6) Red. Pri. 92/94
3.150

2pc.
Electron House 612 % Cnv. Red. Prt.
3.250
Billiott (S.) 7% Cnv. Red. Prt. 3.8p
Essex Wtr. 976 % Red. Deb. 97/99
4.8375pc.
De. 11-2% Red. Deb. 2005/09 6.6pc.
De. 11-2% Red. Deb. 2002/04 6.875pc.
De. 11-6 % Red. Deb. 2002/04 6.875pc.
Excellibur 0.3p
Excellibur 0.3p
Extel 10/2 % Pyf. 6.25p
First Chicago Sicts.
Fitch-RS Cnv. Red. Pyf. 2007 3p
Fleming Universal inv. Tst. 6% Pyf.
1.75p
STE Flots.
General Cone. Inv. Tst. 5.46p

General Cone. Inv. Tat. 5.48p Glass 64 % Uns. Ln. 85/95 1.8878pc. Greycost 912 % Pri. 2014 4.75p Herdys & Hensons 6% 2nd Pri. 3.28p

Liverpool Corp. 3% Red. 1942 1.5pc. MEPC 10<sup>1</sup>2 % Uns. i.n. 2032 5.25p McCarthy & Stone 8.75% Prl. 2003 4.375p 4.375p
Menzies (John) 9% Pri. 4.5g
Menzies (John) 9% Pri. 4.5g
Metroplitan Trust 412 % Pri. 1.878p
Do. 5% Pri. 1.75p
Mid Kent Water 83, % Pri. 1997 4.378p
Mid Kent 10% Pri. 1997 5p
Mid-Sussex Water 7% Pri. 89/50 3.5p
Do. 81, % Pri. 1998 4.125p
Morgan Crucible 3.86% let Pri. 1.825p
Do. 312 % 2nd Pri. 1.75p
Morton Sundour Fabrics 8% let Pri. 1.75p

Do. 2.1% Prf. 1.05p Providing 8.8% Prf. 4.4p

Queens Meat Houses 10<sup>1</sup>½ % 1st Mig.

Queens Meat Houses 10<sup>1</sup>½ % 1st Mig.

Queens Meat Houses 10<sup>1</sup>½ % 1st Mig.

Republic New York 33cts.

Russell (Alexander) 6.75% Cnv. Prf.

2.875p

Sunderland & South Shields Wtr. 3.5%
1.75p
Do. 3.5% 1.75p
Do. 7.12% Pri. 97/99 3.5825p
Do. 2.6% Pri. 1.4p
TR Trustess 61.2% Deb. 87/92 3.25p
Taylor Woodrow 91.2% 1st Mtg. Deb.
2014 4.75pc.
Thwaltes (Deniel) 5% 1st Pri. 1.25pc.
Wade Potterles 4.2% Pri. 1.05p
Waterglade Intl. 7.75% Crw. Pri. 3.875p
Westerly 11% Pri. 5.5p
Whitthread 51.2% 3.35pc.
Do. 7% Deb. 68/93 3.35pc.
Do. 7% Urb. 1.108 Ln. 2875pc.
Do. 7% Urb. 1.108 Ln. 2875pc.
Urb. 1.25 Ccb.
Whitthrean 2.5.5cts
Withdran 2.5.5cts

2.50p Clearmark 12% Cnv. Una. Ln. 82/97

Do. 1876 (Pmly. 9%) Red. Pri. 92/94 3.15p Do. 7% Red. Pri. 9.5p Do. 2.5% (Fmly. 4%) Pri. 1.4p Bidridge, Pope 4% 1st Mtg. Deb. Red. 2pc. n House 6½% Cnv. Red. Prt.

lilingworth, Morris 61<sub>2</sub> % Pri. 2.275<sub>0</sub> Do. 61<sub>2</sub> % 2nd Pri. 2.275<sub>0</sub> Kingsley & Forester 3.85% Pri. 1,825<sub>0</sub> Do. 6-2-% 2nd Prl. 2.2759
Kingsley & Forester 3.85% Prl. 1.9259
Kunick Cnv. Prl. 3.5p
Do. Cnv. Prl. 4.4889
Lawrence (Walter) 8.5% Cnv. Prl 4.259
Lawrence (Walter) 8.5% Cnv. Prl 4.259
Lawrence (Walter) 8.5% Prl. 95/97 2.9759
Do. 7-1-% Prl. 97/98 3.58259
Laeds (City of) 13-1-2% Fied. 2008
8.75pc.

1.75p Paramount Communications 17.5cb. Peninsular & Oriental Steam 5% Pkd. 1.75p Port of London Authority 3½% 49/98 1.75pc Portsmouth Waler 8¾ % Pri. 1996 4.375p

Sera Lee 21cts. erland & South Shields Wtr. 3.5%

Whitman 25.5cts
Wickes 5½ % Chv. Uns. La. 2.75pc.
Wigan 3% Red. 1.5pc.
Witan Inv. 8½ % Deb. 2016 4.25pc.
Wookembers 6% 2nd Prf. 2.1p
Do. 7½ % Prf. 2.625p
Xerox 75cts.

2 2 2 2 2 2 7

مكنامن الأصل

# **FINANCIAL TIMES**



STATE MARCHES

One of the world's poorest nations. Bangladesh has a record grain harvest and a competitive

advantage in manufacturing because of its low labour costs. President Ershad, after eight years in power, has no obvious

challenger. David Housego reports \*

# **Ershad faces** political test

AFTER THE calamitous floods that devastated and demoralised Bangladeah at the end of the 1980s, the new

decade has opened on a more hopeful nots.

With a record grain harvest this year, the country is close to achieving the Government's target of food self-sufficiency target of food self-sufficiency by 1992. The record crop, coming in the wake of the reverses indicted by the floods, reflects long-term improve-ments in agriculture through more intensive irrigation, higher quality seeds and wider distribution of fertilieers.

With the competitive that Bangiadesh gains from its low labour costs, there are some signs that it is beginning to attract the labour-intensive, export-oriented industries that have provided jobs and helped raise living standards in East and south-east Asia. Germent and south-east Asia. Garment exports have spring from nothing to an industry earning more than \$700m of foreign exchange in eight years.

On the back of Bangladsah's success in the garments sector, the Garment house to

the Government hopes to attract investment in toys, leather, and consumer elec-tronics. "We want to catch the

Asia's export-led growth, says. Vice President Mdoud Ahmed, who is elso in charge of industry. He sees Bangiadesh, as following on the heels of Thailand, Indonesia and Malaysia To underline this ambition, Bangladesh has recently established a "one-stop" Board of Investment modelled closely on that of Thalland.

Thailand.

After the succession of coaps d'etat that marked the country's early history following independence in 1971. Bangladeah has had eight years of relative stability under Lt Gen Hussain Muhammad Ershad. With the Opposition badly divided, while the army and the while the army and the Moslem clergy (in different ways both important power ways both important power bases) have been carefully nurtured, President Erahad faces no obvious challenger.

But, equally, the Opposition have naver allowed him to forget that he took power in a coup himself. They claim that he will not allow free and fair elections and as a result they refused to participate in the 1988 parliamentary election. They have thus denied him the popular endorsement at the popular endorsement at the polis that would give him political legitimacy and the



# GLADESH

country the assurance of political continuity. The recent riots in the universities are a sign that Bengladesh remains

sign that Bangladesh remains a volatile country.

However, these advances inevitably remain modest in the face of the magnitude of problems the country faces. With a population of 110m and a per capita income of \$160 a year, Bangladesh is one of the world's poorest nations. On official figures, 54 per cent of the population live below the poverty line and only a quarter. poverty line and only a quarter - maybe less - can read and

Over the last 30 years, poverty has sharply increased in the rural areas where 85 per cent of people live. A major cause has been the 2.5 per cent annual growth in population which has reduced the average. farm size to under a hecture and increased the proportion of households without land to about 45 per cent. The World Bank calculates that even if

halves over the next 40 years, the total population will have more than doubled to 237m. of the economy but not of the President, Ministers get far In economic terms, the 1980s were also a bed decade for the country which was hit by falling terms of trade and diminishing aid flows in the first part, followed by the two

worst floods in recorded history in 1987 and 1988. One observer in Dhaka says: "This is a demoralised people," arguing that much of the corruption and of the shortsightedness of policy-making stem from the sense of being fixed by overwhelming odds.

President Ershad, who dresses like an officer in civilian clothes and still maintains close links with the military. runs what his maintains close links with the military, runs what his opponents call "a martial democracy" and diplomats a "benign dictatorship." Opposition parties are free to campaign but rarely see their views aired on television. The press publishes critical

press publishes critical

less sacurity protection than in india or Sri Lanka — under-lining that ethnically this is a

fining that ethnically this is a far more homogeneous society than most in South Asia.

Politically, the floods served President Ershad well in demonstrating his human concern in the face of suffering and his qualities as a crisis manager. His authority has since been enhanced by the attention Bangladesh has had from would leaders.

attention Bangiadean has had from world leaders.

In his projection of a paternal image, in his easy relations with the business community and in many of his more populist measures, he seems more like a south-east. Askin leader than one from the Indian arch-continent. Indian sub-continent.
Ideologically, he has been casting his eyes more to
Thailand and Indonesia for a model of economic growth then to India.
Initially, under the influence

International Monetary Fund, Bangladesh began to deregulate its tight-knit economy some years ago. It has privatised a good part of industry that was nationalised after independence. It has opened the country to foreign investment, removed some of the restrictions on imports and begun cutting tariffs. It is on the verge of liberalising its Disagreements with the

hanking system.

As yet, these reforms have not brought the domestic or foreign investment that the Government had hoped. Bangladesh remains a country with a long record of labour unrest, bureaucratic hurdles

unrest, bureaucratic hurdles and week infrastructure. It is not clear as well whether the Government has the courage to go further in pursuing reforms needed to make the acconomy more competitive and to cut wasteful expenditure. Over the last year it has allowed current expenditure to surge while falling to enforce the collection

of tax revenues. It has jibbed at unpopular decisions like raising gas and fertiliser prices, and closing down loss-making jute and textile mills. The result has been a sharply rising budget deficit and falling foreign exchange

Fund and the Bank over the handling of short-term economic policy led the two institutions to withhold about institutions to withhold about \$500m in credits — including the first tranche of an IMF Enhanced Structural Adjustment Facility (ESAF) loan. The donor nations share the same concern — which they see as part of a worrying longer-term trend of current spending growing at the expense of growing at the expense of development expenditure and of donor nations being called on to finance a growing proportion of current spending. Parallel with this concern over macroeconomic policy, donors have been wortied at the growing backlog of CONTENTS

but budget deficit is up KEY FACTS

triendship

self-sufficiency industrial revival: experiers' competitive advantage and

Textiles: low-cost labour sets of helter-skelter growth Profile: Mohammedi Garm

men who make the shirts

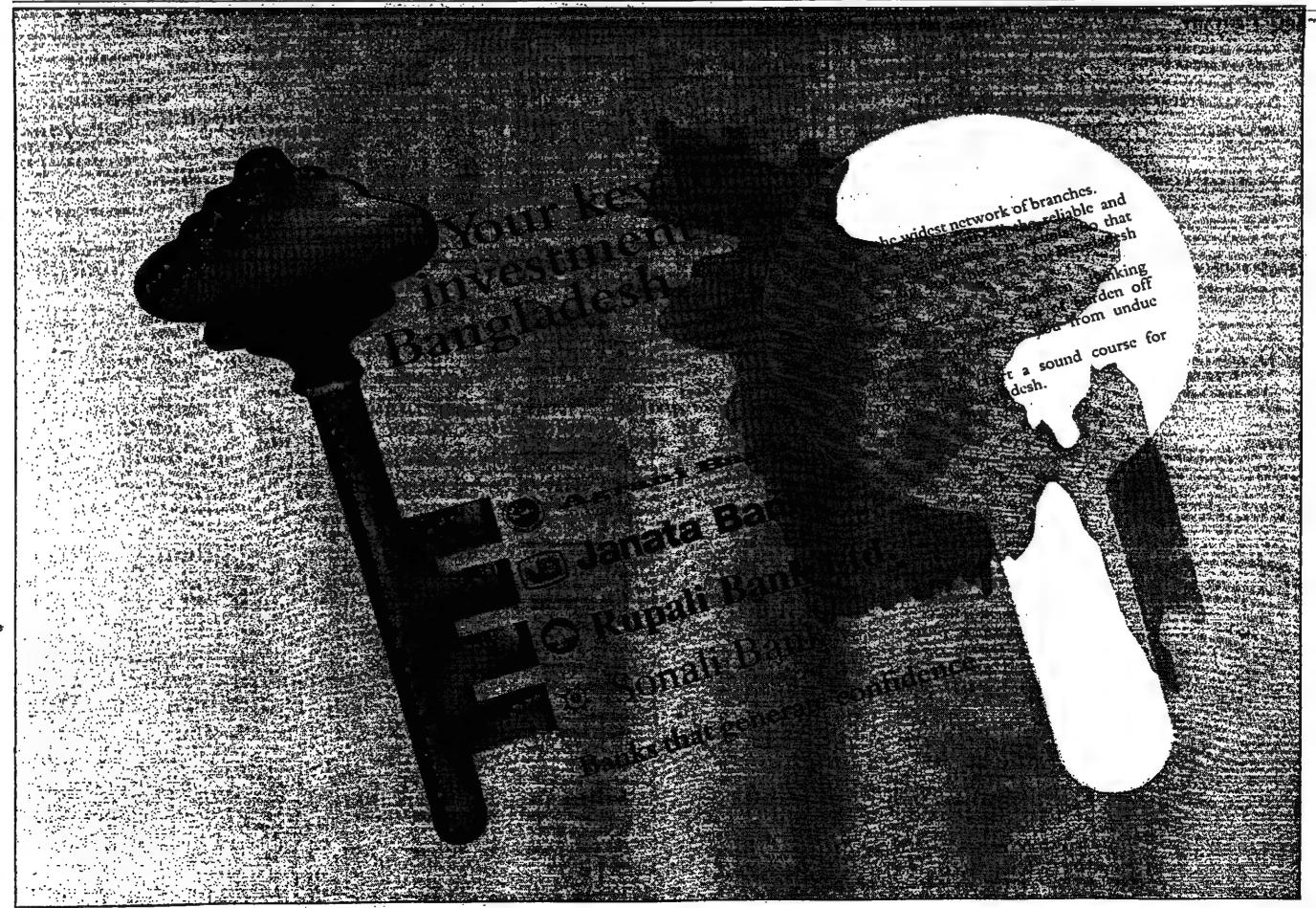
internationally financed development projects which have been held up by the inability of the government machinery to process them. Spending by IDA, the World Bank's soft window, fell last year to 12 per cent of the funds

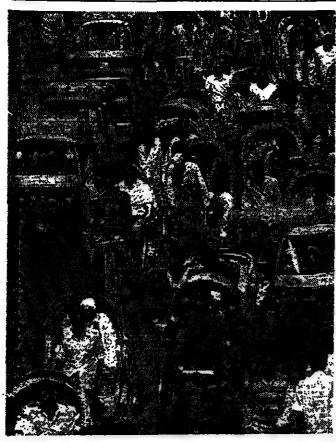
year to 12 per cent of the lunds committed or in the pipeline. Concern over this has come to a head because donor nations are being asked to finance two major projects in Bangladesh — a \$146m flood control programme which is the prelude to a longer term, more ambitious scheme and a \$550m multi-nurpose bridge \$500m multi-purpose bridge across the Jamuna

The Opposition is too weak to exploit to the full the criticism that has emerged over the short-term manage-ment of the economy. Shelkh Hasina, the leader of the Awami League, and Begum Khaleda Zia, the leader of the seven-party Bangladesh Nationalist Party, both refused to take part in the 1988 parliamentary elections. Both movements, however, put up movements, however, put up candidates in this month's local "upazila" elections — though the candidates did not contest under their party

labels.
President Ershad hopes that their participation in the local elections - they would have lost credibility with the electorate if they had boycotted these as well - will by control these as well with part in the presidential election likely to be held in March 1991. He is supremely confident of winning this. He says: "Do you think the country has any alternative to electing me? They have no alternative." He adds: "It is not in my interest to rig the poll because I don't need to rig (to

H President Ershad does come back to power with the legitimacy that comes of winning a free election, he will have the authority needed to pursue reforms even if they are unpopular. The danger is that he will be denied this legitimacy and that politics in the country could become





Traffic on Dheka's crowded streets

growth or of no growth at all, the Bangladesh economy has seen a substantial recovery over the past year.

AFTER EIGHT years of low

Hit for much of the 1980s by deteriorating terms of trade, cuts in aid flows and then by two of the worst floods in recorded history, the growth of GDP has averaged 3 per cent in real terms since 1982. With population increasing at the rate of 2.5 per cent a year, this means that per capita income has remained almost stagnant. By contrast, real GDP is expected to rise by 5-6 per cent in the current financial year ending June.

Most of this growth has come from agriculture which, with a record grain harvest of 19.5m tonnes - or close to self-sufficiency — means an increase in output of 13 per

Industry still remains dogged by problems of inadequate demand and over-capacquare demand and over-capacity – particularly in the state-owned sector which accounts for 40 per cent of industrial assets and where the old tex-tile and jute mills are still

making heavy losses.

The bright spot is the garments industry, which is now the country's main export earner, and from which foreign exchange receipts have leapt

# GDP has recovered but budget deficit is up, says David Housego

#### **Economy slips out of control** rewarded. Growth with stability is desirable ... But stability a planned Taka 58bn. More worrying is that over the lon-

from only \$7m in 1982 to over \$700m this year. In the wake of this snowball expansion, there are increasing hopes that Ban-gladesh will be able to gain a foothold in some of the other low cost manufacturing industries - such as consumer electronics, leather and toys
-which are now being shed by But while the rebound in the

economy has been a comfort to the administration, this year the major preoccupation in discussions between the Government and donor nations has been the sharp deterioration in public finances and the balance of payments which threatens longer-term development goals. Disagreements over macstrained relations with the donor nations and resulted in the International Monetary Fund and the World Bank withholding credits — includ-ing the first tranche of the IMF enhanced structural adjustment facility (ESAF) of about,

The main source of dispute has been the emergence of an unexpectedly large deficit of Taka 10bn (equivalent to about 1.5 per cent of GDP) in the Government's current budget after a forecast of a surplus of Taka 9bn in the initial budget

The deficit, financed by bur-rowings from the banking system, represents the gap between current spending and the combination of revenue receipts and foreign assistance through commodity aid.

The effect of the deficit is that donor nations are unwill-ingly funding both the develop-ment budget and an increasing proportion of current expendi-ture as well. Also because the Government's contribution to development through taka counterpart resources has fallen, overall development expenditure has declined as well. In the current financial year, spending on development is likely to fall back to about Taka 45bn - or much the same as in 1988-89 - as against

ger term development spend-ing has declined as a propor-tion of GDP from 13.3 per cent in 1983 to 6.7 per cent in 1988. Current spending over the same period has risen as a proportion of GDP from 6.6 to 8.1

On the balance of payments side, the current account defi-

"Sometimes u little extravagance, a little daring is rewarded"

cit has widened to about 8 per cent of GDP with the foreign exchange reserves halving to \$450m - equivalent to about 1.5 months of imports. In the first seven months of the first cial year (June-January), imports of non-food products grew by 43 per cent compared with the same period in The Government and the

donor community are at odds over the reasons why the economy has slipped out of control in this manner — especially as in the mid-1990s Bangladesh built up a reputation for sound short-term economic manage ment. On the Government side the tendency is to blame the budget deficit on the combination of precautionary food stockpiling after the floods -unexpectedly followed by the large grain procurement programme in the wake of a record harvest. Dr Wahidul Haq, who resigned as Minister of Finance earlier this month, said: "An unexpected deficit in the food budget has slashed

he development budget."
The BMF and the Bank think that the fiscal deficit is also due to a surge in current spending by the Government and to a failure to enforce reve-nue collection — particularly customs duties. Dr Hau seemed less worried by the deficit than the Fund or the Bank. He wist Sometimes a little extravagance, a little daring is

without growth is no good."

The swelling of the current account deficit reflects in large measure the growth of the fiscal deficit. But the pick-up in the economy, import liberalisa-tion and fraudulent invoicing by importers have also played Under strong pressure from the IMF and the Bank, the

Government has begun to take sures to tackle both the fiscal and the balance of payments deficit. In February, importers were required to pro-vide a 50 per cent cash deposit when opening new letters of credit - a move with damaging side-effects on industry as it pushes up the cost of raw materials. In March this was followed by a 5 per cent deval-uation of the taka which had remained pegged to the dollar since November 1988. But the depreciation — far below the 15 per cent that the DAF was seeking - is still insufficient to make good the taka's loss of competitiveness against other regional currencles.

ernment has indicated that it will hold the deficit to under Taka 10bn this year. The Fund has said that unless it sees a serious demonstration of the Government's determination to control expenditure, it is unwilling to resume negotia-

On the fiscal side, the Gov-

tions on an ESAF SDR 300m credit suspended in November, Still in dispute between the Government and the instituincreasing gas and fertiliser prices, and raising the price of diesel oil. As of January 1 the Government cut petrol prices by 40 per cent in a move that appalled the Fund but which was designed to reduce diesel

consumption. The disagreements have been serious enough for there to have been talk of postponing the normal April meeting of the Bangladesh Aid Consortium. The Government is dependent on the \$500m of commodity aid expected to be pledged at the meeting to draw

up the annual budget. But though some compromises seem increasingly likely, it would be wrong to dismiss the dispute as a storm in a teacup. In part, it represents hostility within the administration to IMF-style measures. At the same time, there is a strong temptation for the Government to boost current spending in a electoral year as a way of buying popularity. Beyond this preoccupation with short-term economic policy lies the wider issue of

donor nations' concern at the slow pace of development project implementation. One reason for this is the shortage of counterpart taka funds. But the other reason is the hosfi-cient and combersome administrative machinery which has resulted in the build-up of a large backlog of unrealised projects for which aid funds have been committed. Last year the ratio of IDA funds spent in

Bangladesh compared with aid in the pipeline or committed shrank to a meagre 13 per cent. This issue has come to a head with the prospect of Ban-gladesh taking on two further substantial projects - the \$500m multi-purpose bridge across the Jamuna River and the new programme of flood control measures backed by the international community. The World Bank is trying to ensure that before these get under way, the Government has streamlined its develop-

ment programme to focus on only priority measures. On other fronts, the liberalisation of the economy continues - but more slowly. A large wave of privatisation in the mid-1980s - 558 units were transferred - has been followed by much slower progress in restructuring and drawing the private sector into such areas as textiles, jute, machine tools and fertilisers. Public sector losses remain heavy because of their difficulties in shedding labour and improving

productivity.
As from this year banks have been given more freedom in setting deposit and lending rates. But the local (non-foreign) banking sector —
accounting for about 92 per
cent of the market — is burdened with substantial nonperforming loans. A World Bank credit likely to go through soon is aimed at helping to improve the efficiency of

the financial sector. For the new five-year plan that begins this year, the Government projects what it con-siders a conservative average annual 5 per cent growth in GDP. If achieved, that would produce an overall improvement in living standards. But it remains well below Bangladesh's potential.

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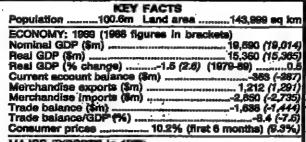
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MAJOR EXPORTS In 1988: Jute products (\$m) .... 239 (293) Rew Jute (\$m) .... 75 (78) MAJOR IMPORTS IN 1988 (\$m): Machinery and transport equipment Other manufactured goods .... 563 (610) Food .... 497 Export volume (% change)

import volume (% change) .... Destination of exports (%): US 26.0; Japan 5.7; UK 5.9 haly 9.6; EC 28.6; Middle East 5.8; Asia 11.4. Origin of imports: US 4.6; Japan 15.6; UK 4.0; Netherlands 3.4; EC 11.8; Middle East 7.8; Asia 25.0.

DEBT: Foreign indebtedness (\$m) .. 11,066 (1989) (10,257 56.5 per cent (53.9

interest payments/exports . CURRENCY: 100 paísa = 1 Taka. Taka 32.27 (31.73) = US\$1

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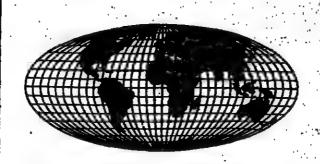
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#### **BANGLADESH 3**

David Housego assesses the impact of the floods of 1987 and 1988

# World's modest hand of friendship

THE DISASTROUS floods that result, for instance, of deforeshit Bangladesh over two successive years in 1987 and 1988 result, for instance, of deforeshit bangladesh over two successive years in 1987 and 1988 hit Bangiadesh over two suc-pessive years in 1987 and 1988 caught the attention of the world, as have few other natural calamities in recent times. Though the \$146m internationally financed, five-year flood control programme that emerged from this concern seems modest - particularly after the grandiose multi-billion dollar projects that were proposed at the time - it represents a realistic start towards an imaginative

long-term programme.

For what was already one of the poorest countries in the world, the floods were a catastrophe. Explanations offered at the time — that they were the

studies done since. Nor is there still any real proof that the "greenhouse effect" is causing a rising of the water level in the Bay of Bengal that could lead to even worse inundations of the country.

The 1987 floods which covered more than a third of Bangladesh were largely due to intense rainfall over the north-west - normally experi-enced every 100 or 150 years which caused a record rise in the Ganges. About 1,800 people lost their lives with damage to crops, housing, embankments irrigation systems, schools, fish farms and inland transport

The following year's flood was caused by exceptional rainfall in the last 10 days of August over India, Bhutan and Nepal. The result was that the flood peaks of the Brahmapu-tra and the Ganges - normally well separated - occurred at the same time with devastating effects below the confluence of the two rivers.

The 1988 flood inundated two-thirds of the country, cansing 2,300 deaths and \$1.3bn in damage. Much of Dhaka was under water with the country's rail, road, river and telecommunications system com-

In the wake of the flood, the Government commissioned a

Production of pulses has

gradually. The country will have to foot a \$5m bill to

import them.
Bangladesh's agricultural

policy may lay too much stress on food grain production.

study from the UN Development Programme and its own experts to assess what mea-sures were needed that would also attract financing from the international community. This study became the basis of the "Action Plan for Flood Control" adopted by donor nations at a meeting convened by the World Bank in London in

Though impossible to imance. President Mitterrand's persistent lobbying over flood control for Bangladesh and his recrees in getting it put on the

success in getting it put on the agenda of the world economic summit provided Bangladesh with worldwide publicity.

President Mitterrand lent Bangladesh the prestige of the French presidency," says Mr Zabir Jamal, the assistant resident representative for the UNDP in Dhales who bimself has been a driving force behind the measures adopted so far.

The Action Plan programme based on the belief that flood

Apart from the difficulties of securing agreement among the three, the flooding in Bangla-desh largely stems from rain-fall over the plains. Multi-pur-pose dams built on the headwaters would not tackle this proble

A second principle behind the Action Plan is that flood control measures should be linked to increasing agricul-tural production. The assump-tion behind this is that donor sations would not finance measures simed at forestalling a catastrophe that might not recur within the next 50 years.

ments as one wall of a "com-partment" in which agriculture is developed through regula-

December 1989. The other major study was commissioned by the French Government. This called for a \$10bn programme of embank-

control measures should be concentrated within Bangladesh. This means the shelving of earlier US proposals that the governments of India, Nepal and Bangladesh should be involved in much more ambitious schemes for harnessing the upper waters of the river systems so as to use them for both irrigation and electricity. dropped alarmingly, so that last year the country spent \$5m in importing them. This year spending on pulse imports stood at \$34m. Similarly, production of onions has fallen gradully.

One of the most imaginative proposals in the scheme is thus a proposal to use embank-

A third key assumption behind the Plan is that flood control measures - particularly the channelling of such large water flows through embankments - could have unpredictable consequences on the ecology of Bangladesh, including its agriculture, fisheries and irrigation systems. The Plan is therefore based on pilot projects backed by testing and appraisal - a slow and piecemeal approach but one aimed at avoiding unexpected

side effects.

The other major principle behind the Plan is that both in macroeconomic terms and in gladesh already has on its hands as much as it can manage. The five-year programme is thus seen as the prelude to a further \$500m plan which in turn will be part of a long-term, 20-30 year pro-

Over the coming five years, the major effort will be concentrated on strengthening the right embankment of the Brah-maputra and improving flood control and drainage in the north-west; on further flood control along the Ganges right back and in drainage in the south-west; and in new flood control measures for the left bank of the Meghna.

At the same time pilot projects will be carried out in areas such as "compartmental greas such as "compartmentag-isation," river training and fisheries. Flood warning systems are to be improved. There will also be a host of more detailed studies into the operation and agricultural and environmental impact of existing flood control schem

in an effort to avoid the delays that have dogged so many development projects in adopted to speed approval and implementation of the flood control schemes. This has the President at its head and involves the heads of key gov-ernment departments to secure co-ordination.

participating in the various projects are Japan, France, Germany, Canada, Switzer-land, the US and Britain (with responsibility for the environmental study among others). Most of the projects should be



Reazuddin Ahmed looks at the country's mainstay: agriculture

# The goal of food self-sufficiency with a record fool crop, Bangladesh appears to be on its way to achieving self-sufficiency in food. The 195m tons of foodgrain production this year is only 500,000 tons short of the Government's goal of self-reliance in food by 1992. Tals year's harvest comes in the wake of two disastrous years when crops were destroyed by the worst floods in recorded history. Agricultural output has been stagnant or fell in some cases in the past three years. But

Reazudding Ahm

The goa

WITH A record food crop,
Bangladesh appears to be on
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stagnant or fell in some cases
in the past three years. But
they ware 13 ner cent growth

stagnant or fell in some cases in the past three years. But this year's 13 per cent growth reflects a long-term improvement in ground and surface water irrigation and liberalisation of fertiliser distribution.

Bangiadesh is still predominantly an agricultural country, with 80 per cent people of

one

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AIRLINES

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culture which provides the largest number of jobs in the country. About 53 per cent of the people of Bangladesh are under the poverty line.

The Bangladesh Government plans to offer the 48 per cent of landless people fallow land to build houses, together with backyard poultry and vegetable farms. Moves are also afoot to motivate the people to change food habits, reducing their dependence on rice.

The fourth five-year plan attaches top priority to rural

attaches top priority to rural-development, poverty allevia-tion and integration of women in development activities. The World Bank mission in Dhaka sees the possibility of achieving food self-sufficiency within a stipulated time with the present thrust on liberalis-ation of marketing agricultural inputs and expansion of the firigation network.

Eardly 28 per cent of the country's arable land has been properly irrigated and the fourth plan target is to double

that. If floods can be tamed, say the planners, Bangladesh can switch from its traditional food deficit to a food surplus. The potentials were amply demonstrated in good results from the present level of irriga-tion. The World Bank in

Dhaka, although rating the

department of the control of the first and the control of

ers; enumerous of input sucer-ties to achieve more distribution; ble income distribution; improving nutritional stan-dards; privatisation of input distribution; expansion of inf-gated areas under high-yield-ing varieties; higher doses of fertilisers; implementation of the land reform measures. In 1988-89 the Bangladesh Government initiated mea-sures to remove restrictions on private traile in agricultural inputs. These changes brought a large increase in sales of

a large increase in sales of major irrigation aquipment and fartiliser. The abolition of import duty on irrigation equipment and power tillers boosted sales of these items. Growing use of machanised systems in agriculture reduced the farmers' dependence on cows for ploughing the land.

With higher growth in food-

The same of the highest of the

OUR SERVICE EXTENDS

grain production in 1990 Ban-gladesh faces the challenge to continue growth by diversification. This may leave enough surplus grain, opening new opportunities for setting up agro-based industries to gener-

agrovates intustive to generate more rural employment.

The agricultural sector, even with a higher growth rate, is probably unable to absorb a greater labour force. The country has about 10m unemployed people. Agro-based industries are considered to be a good are considered to be a good way of providing people with jobs. Bangladesh agriculture may get a further boost if the crop diversification programme can be pursued successfully. Canada and the Netherlands are currently financing the diversification programme.

Overall agricultural productivity still remains at a low level, although the food sector has been showing steady growth. Incentive prices to farmers and further mechani-

farmers and further mechanisation of the farm sector are pre-requisites for improving the overall growth in agricul-ture. The production of nonfood crops such as jute, sugar-cane pulses, tobacco and vega-tables is still very low. Productivity of these crops has been either stagnant or has fallen over the past two decades.

Jute is an important cash

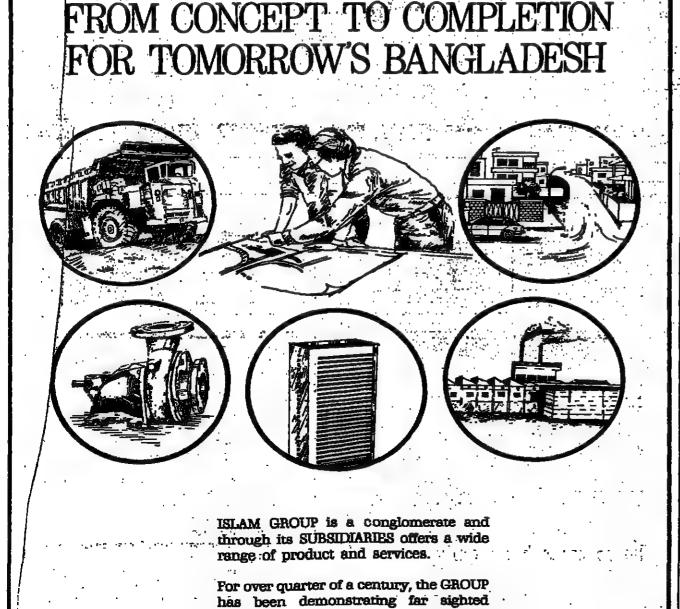


crop in Bangladesh. It sams foreign exchange and injects liquidity into the rural scouomy to improve purchasing power. But unstable prices, at times below cost of production, discourage farmers from growdiscourage farmers from grow-ing this raw material. Produc-tion has fallen nearly 30 per cent in the past two decades. The large-scale use of synthet-ics has also reduced jute's com-petitiveness. The new hope is that environmental reasons will encourage the use of juta will encourage the use of juta, which is free from pollution.

Sugar cane production seems to be uneconomic in Bangladesh. At least, the World Bank thinks so in view of the lower production and smaller sugar content in the country's sugar cane. But the Bank encourages this crop to improve the quan-tity and sugar content in it.

Growth in the sector cannot accelerate unless production of other crops is stepped up.
Overail agricultural growth
has remained below the population growth of 24 per cent
over the past five years. That
has inhibited growth of the gross domestic product because agriculture contributes about 50 per cent to country's GDP.





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# Reazuddin Ahmed sees signs - albeit small ones - of an industrial revival

# Exporters' competitive advantage

desh has been making every effort to get in on this new

In the electronics sector

small units assembling televi

sions. video recorders and

radios for the domestic mar-

bets and for cale to India have mushroomed. Smuggling of electronic goods to India has

become extremely profitable

because electronic components

are imported into Bangladesh at 10 per cent duty which is well below the Indian tariff.

Nevertheless, the export sec-tor has failed to live up to the

Bangladesh has introduced

attractive incentives, foreign

investors are still worrled about the country's political

nent's hopes. Though

investment wave.

depression following the devas-tating floods of 1988, there are small signs of revival in industrial investment and production in Bangladesh. But the manufacturing sector, at under 10 per cent of GDP, represents almost as small a share of the economy as two decades ago.

The most striking growth s been in the export-oriented industries sector where Bangladesh has attracted some of the manufacturing which ecome too costly in East

A sign of the increasing

As products from the Asian giants will cost more in the US, a new Investment wave may reach Bangladesh

interest is that the Ministry of Industries claims to have received 27 oversees investors which 14 came from Japan. Others were from the US, Canada, Europe and East Asia, For the average daily wage in Bangladesh is only Taka 54

(\$1.60). nies moving to the Chittagong Export Processing Zone (EPZ), 32 have already started production. Industries setting up in the EPZ include clothing, towels, perfumery, sugar refi-nery, artificial leather, fishing

PRIVATE SECTOR INVESTMENT
Figures in millions of takes Total 6,754,065 \$3,558 6,847.523 2,336.864 12,685,401 8,992,228 6,314.589 2,677,739 14,315.988 11.157.403 12,167,762 Lings and medium locarities To Jon

electronics, electrical goods, furnishings, textiles, fabrics. steel chains, toys and artificial flowers. The companies are from Japan, South Korea, Holland, Hong Kong, Pakistan, Singapore, Sweden, Britain and

Another export processing some for hi-tech industries is to be established in Savar, 35 kilometres from Dhaka international airport. Vice President Mdoud Ahmed, who is in charge of the Ministry of Industries sees Bangladesh as having a competitive advantage in garments (now the country's largest export indus-try), shrimps and frozen food, finished leather, electronics and toys.

The general system of preferences (GSP) facilities for the Asian giants — South Korea, Taiwan, Singapore and Hong Kong - in the US have been

a firm commitment to liberalisation, cheap energy, a reservoir of cheap labour and a growing domestic market as strong inducements for profitable ventures both in import withdrawn and the products substitution and export-orifrom these countries will cost ented industries. more in the American market. The Government recently Investors are now moving to the Philippines, Indonesia, Malaysia and Thailand, Bangla-

established a Board of Invest-ment to help both foreign and local entrepreneurs to set up industries quickly. Mr Mushar-

stability, strikes, low labour productivity and uncompeti-

tive currency compared with other countries in Asia. But

officials counter with claims of

whether shares in alling nationalised Industries will be

it is yet to be seen

attractive to investors

raf Hussain, the Industries Sec-retary, says the BOI was mod-elled on similar institutions in Thailand, Malaysia and Ireland. Early indications are that the BOI has resulted in a pick-up in investment

The traditional industries. such as jute, textiles and con-sumer goods, suffer from inad-equate demand and over-capacity. Now the Government is planning to offloed 49 per cent of the shares of these indus-tries by restructuring the capi-

The Government also intends to sell off its remaining

40 per cent of assets in the nationalised sector. Mr Mdoud Ahmed says the state will not keep any industry under its control except those on the reserve list."

But it is yet to be seen whether the shares in these ailing industries will be attractive to investors. Privatisation has become the centreplece of the Government's industrial policy for the past few years but progress has been slow.

To improve the investment climate, the Government has announced a package of incentives to attract foreign inves-

setting up of industries without prior approval - if the project cost does not exceed Taka 100m (US\$3.3m), the foreign equity does not exceed 49 per cent and the proposed industry is not on the "discour-

aged" list; of 100 per cent is allowed in the export processing zone;

| foreign investment is protected by law;
| repatriation of capital gains

and all post-tax dividends, remittance of royalty and techrelativate of royalty and reco-repatriable dividend is treated as new foreign investment; tax holidays ranging from five to 12 years, exemption of tax on interest on foreign loans, a liberal investment

foreign investors; years, long-term credit from industrial financing Institu-

relief from double taxation for

allowance for tax ass

tions, income tax exemption for foreign technicians, remittance of 50 per cent salary: ☐ joint venture companies with capital up to \$1.65m need not issue public shares, foreign companies can borrow full working capital from local

hanks: and no restrictions on employment of foreigners in management and technical positions. To encourage foreign investment in export-oriented industries, there is no expenditure limit on foreign travel, training or research for such ventures.

Industries in the Chittagong

EPZ enjoy five to 10 years' tax holiday, after which they have

50 per cent income tax exemp-

The industrial liberalisation policy is slowly having an effect. Bangladesh is likely to liberalise further in the next

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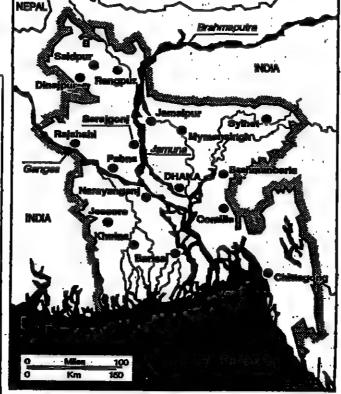
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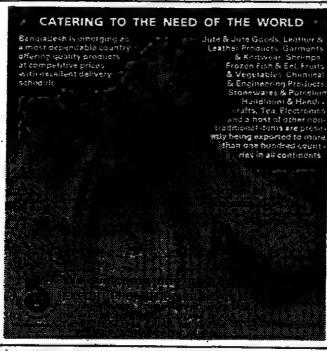
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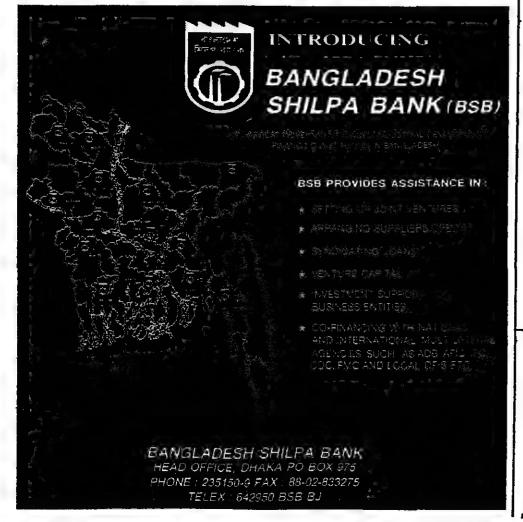
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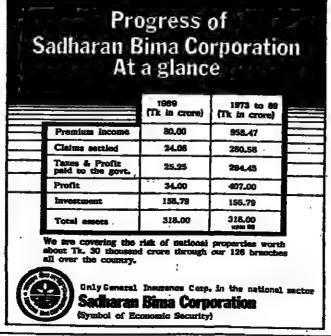
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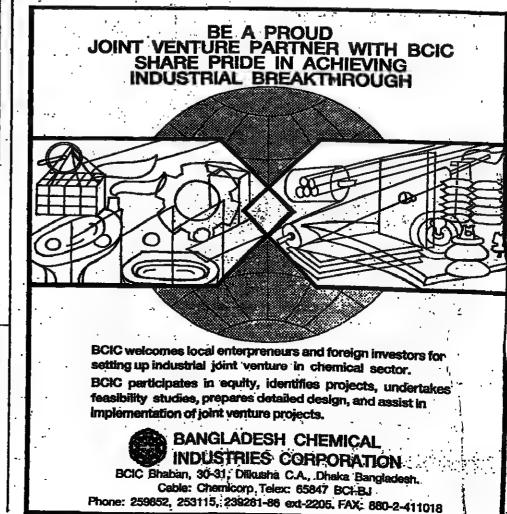


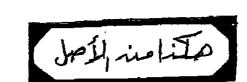


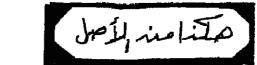
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#### **BANGLADESH 5**

David Housego examines one of the country's success stories

# Textiles: low-cost labour sets off helter-skelter growth

TURN DOWN a side street in set up Youngones (Bangladesh) central Dhaka, climb up the concrete steps of a new Youngones of South Korea to concrete steps of a new tenement block, and the chances are that you will step

of today's Bangladesh.
The garments industry has sprung up from nothing over

in the 1980s Koreans looked for a cheaper production centre

COUNTRY CFYEYS: ASM

ndia is aig

Doubli Korea &

Hong Kong ?

nine years into a sector employing 300,000 people and exporting over \$700m goods a year – or about 37 per cent of the country's export earnings.

With a barely visible sign on the outside of the building and constitutes a warning at the the outside of the building and sometimes a warning at the door to keep visitors out, garments manufacturers have taken over a storey or two of buildings in the central city—much as in the past they did in Hong Kong, Seoul or Taipel. Young girls work 10 or 12 hours a day cutting, sewing, and fixing collars on shirts that end up in the department stores of the US and Europe.

Bangladesh got into

Bangladesh got into garments through Korean manufacturers who alrea the early 1980s were looking for a cheaper producing centre and one without quota problems. Shamsur Rahman

manufacture ski-wear before expanding into his own fullyowned garment group, Style-

Nurul Kader Khan, a former senior civil servant, set up Desh in Chittagong - the other major garments centre and sent 130 people for training with Daewoo. Other Koreanmanufacturers to enter an industry that is dominated by shirts were Dosung and

Bangladesh's key advantage is its low-cost labour. Stylecraft pays Taka 650 (about £13) a month for a girl just starting and Taka 2,500 for an experienced operator. Its low end of the market shirts sell at \$31.50-83.50 a dozen and its top quality ones at \$5.50 each (to quality ones at \$5.50 each (to buy them in a New York department store you would probably have to pay \$27-28). Other manufacturers reckonthat at the low end of the market Bangladesh is \$8-9 cheaper than Hong Kong and \$3-4 cheaper than Sri Lanka. Its other main advantage is

Its other main advantage is that garments exports from Bangladesh to Europe are still not subject to quotas — though manufacturers believe that will change as the industry continues to grow and the 1992 landmark in Europe for the creation of the single market

draws near.

With as yet no back-up industry, garments manufacturers have to import virtually all they need — from cloth to buttons. The Goverament demands a minhaum 25 per cent value added - which is in effect the cost of

in Chittagong, Tootal is setting up a polyester factory

the labour. Profit margins are alim, with a 3-5 per cent mark-up being the norm.

In what has been a period of helter-skelter growth, some 750 units have been set up. The Government allows foreigners to held 100 persons cent center. to hold 100 per cent equity. But many of the smaller local units have run into trouble through difficulties over bank financing, delays at the customs, piffering and failure to meet shipment dates. Stylecraft says it has kept its head above water by an unyielding insistence on

As a result of what Mr Rahman calls the "untold miseries of the garment industry," many manufac-turers have gone broke. This has led to some consolidation, with the stronger companies taking over several of the

many of the smaller units lack the marketing skills or the knowledge of the international textils trade to hold their own against the agents which are the dominant force on the

With the industry now a substantial size, backward integration is beginning. Tootal of Britain is establishing a polyester and cotton thread factory at Chittagong to supply both the domestic market and the

domestic market and the gaments exporters.

Other manufacturers are diversifying into different export sectors where there is the same premium on cost, quality and fast turn-around times. Mr Rahman, for instance, is discussing with General Electric of the US the possibility of making digital telephones for the US market. With jobs in short supply in With jobs in short supply in Bangladesh, employers can dictate terms to their workers. In some factories girls of 12 (and possibly younger) are taken on to work an official eight-hour day, which often

extends to 10 or 12 hours. As against these abuses, one benefit to which officials point is that in areas where the garments industry has grown, the birth rate has fallen. And the country's population explosion is probably its single greatest problem.

#### Profile: MOHAMMADI GARMENTS

# Men who make the shirts

MR Annisul Haq, who runs Mohammadi Garments with two partners, set up the company four years ago on a loan guaranteed through his father's civil service pension. His two partners sold their wives' jewellery as their contribution to the start-up

Mr Haq believes quality is higher with a male workforce

it is one of Bangladesh's top

five garments exporters. Mr Haq decided to set up on as marketing director with as marketing director with another garments group. His two partners were also already involved in the industry—the production director being among the small group of Bangladeshis who were sent by Desh Garments to Korea to learn from Daewoo, the Korean conglomerate and

inhour force of 52. "We were able to secure orders because of our combined experience and because we were known," Mr is to support the garments sector, Mr Haq says that bureaucratic procedures are still a nightmare for

Before bringing cloth into the country a manufacturer is required to provide both a risk bond and an import bond. Under the import bond. he guarantees to pay 250 per cent of the cloth if it is not re-exported. If a manufacturer from one factory to another to mest tight delivery times, he has to return to the customs to

Notwithstanding the difficulties, Mohammadi has Sangladeshis who were sent expanded from one factory to six. The others have been purchased from garments manufacturers who had to quit after making losses. In 1985 they began with

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contracts work to another

About 95 per cent of the company's production comes from shirts. In the US it sells to K-Mart and Oxford Industries at the lower end of the market and to Blue Print at the upper end. Last year Mohammadi purchased Taka 10.2m worth of US quotas from these Berneleich en worth other Bangladesh garment

enufacturers.
"We live five months of the year from US quotes and the remaining seven from sales to Europe," Mr Haq says. Part of Mohammadi's strength is a knowledge of the

international garments market. Mr Hau flies to Hong Kong and Bangkok to see

buyers as well as meeting them in Bangiadeah. At one of its Dhaka factories, Mohammadi provides samples of shirts copied from models in fashion in the US and Europe, The group's marketing prength means that it is not dependent on intermediarles from Korea or Hong Kong to Women are given

rendecerves to cut the risk of accidents

all-male work force. Mr Hag believes that in the garments industry quality is higher with a male workforce — the only problem being that the turnover of staff is greater. Mohammadi is one of the munanmant is one of the taxtile groups that pays particular attention to working conditions — providing coupleyees with uniforms and head scarves in the case of girls, to cut down the risk of accidents.

With demand so buoyant, he Haq says that his company could easily increase its labour force by a third but he does not want the additional responsibility of taking on more factories. more factories.

Nevertheless, Mr Hag is considering the possibility of expansion in other industries being shed by Rest Asia, such as toys and luggage.

**Devid Houseau** 

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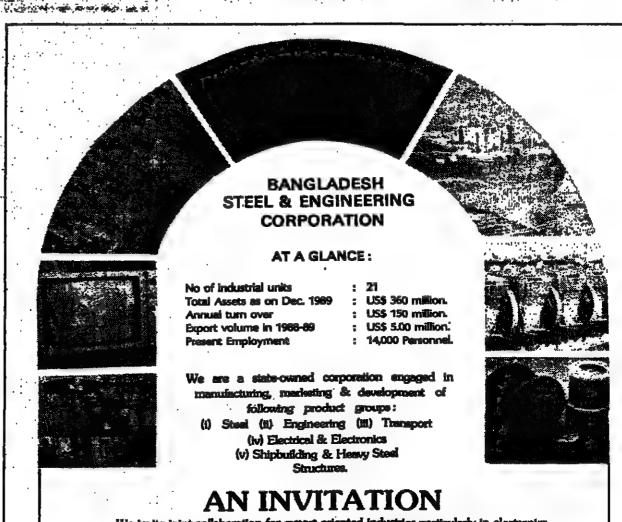
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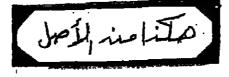
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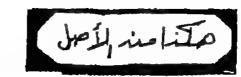
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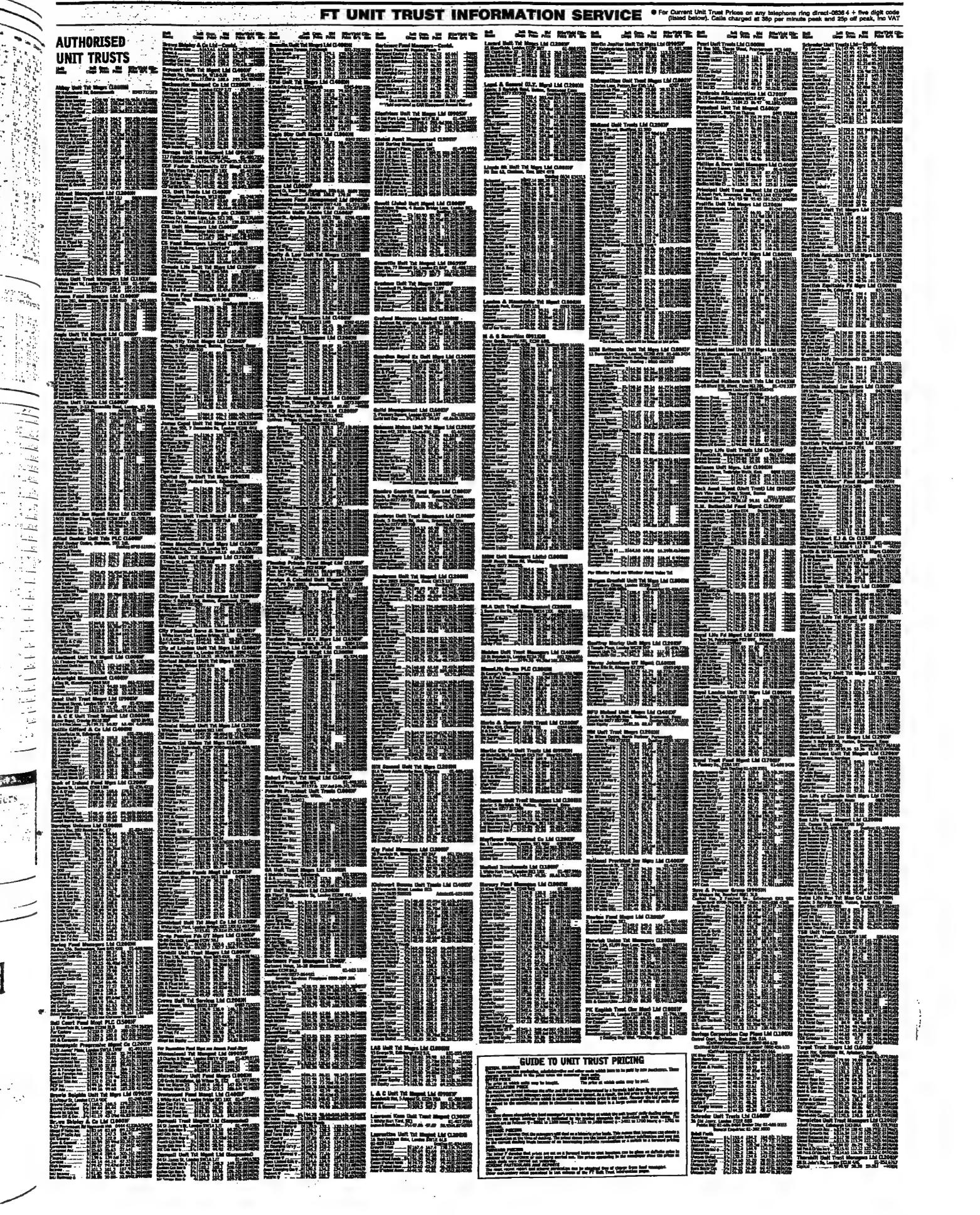


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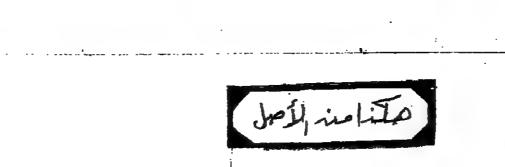


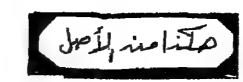


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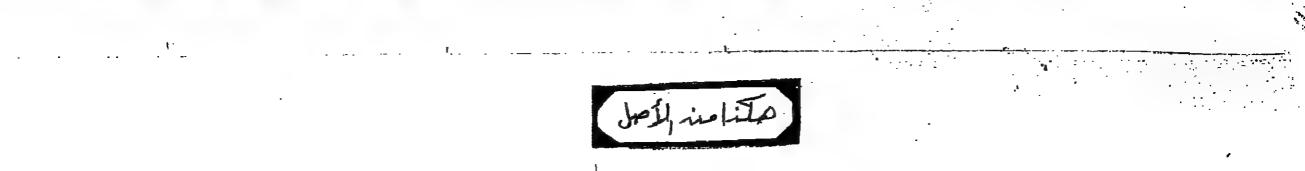
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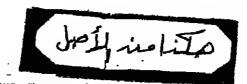
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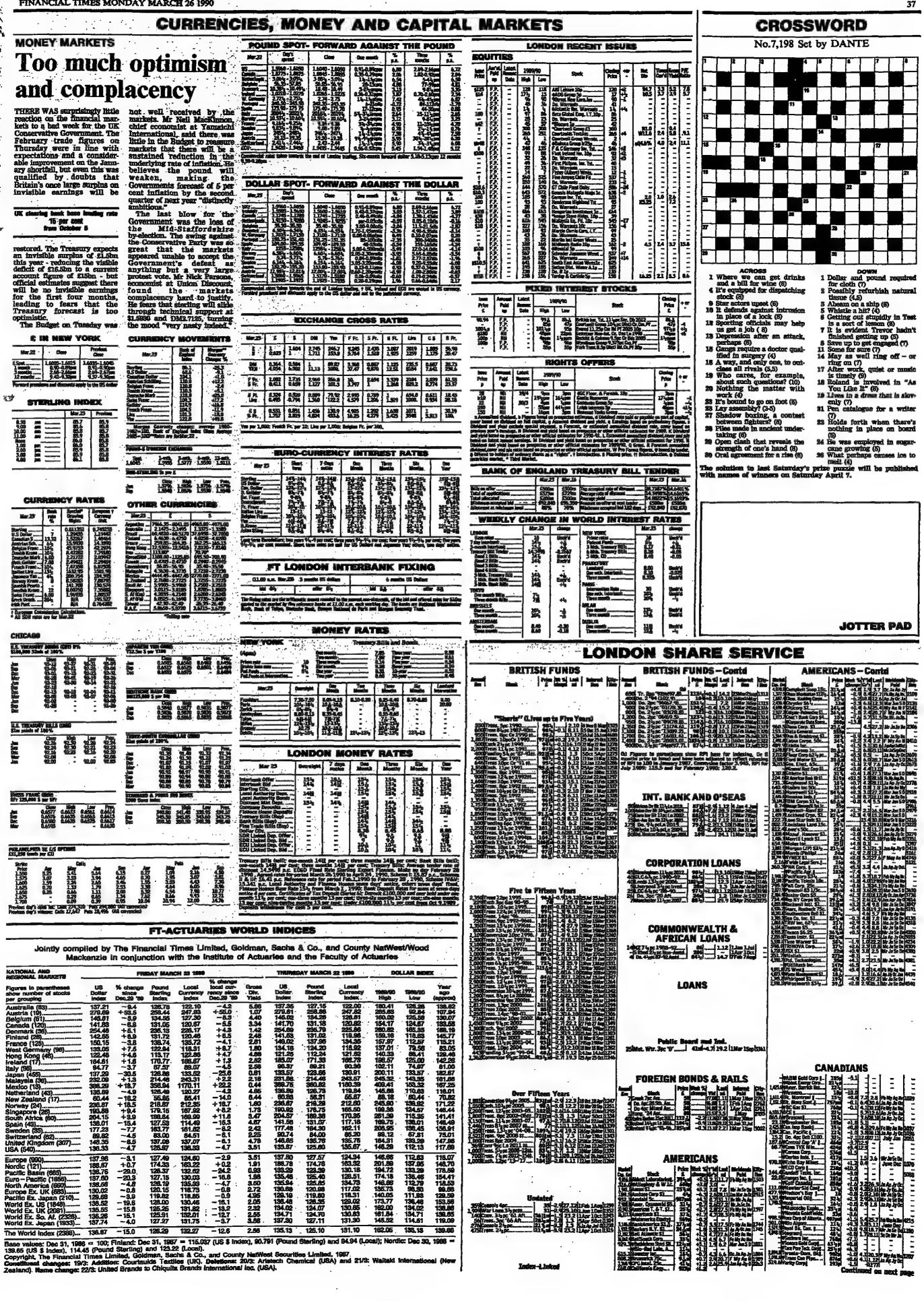
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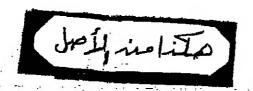
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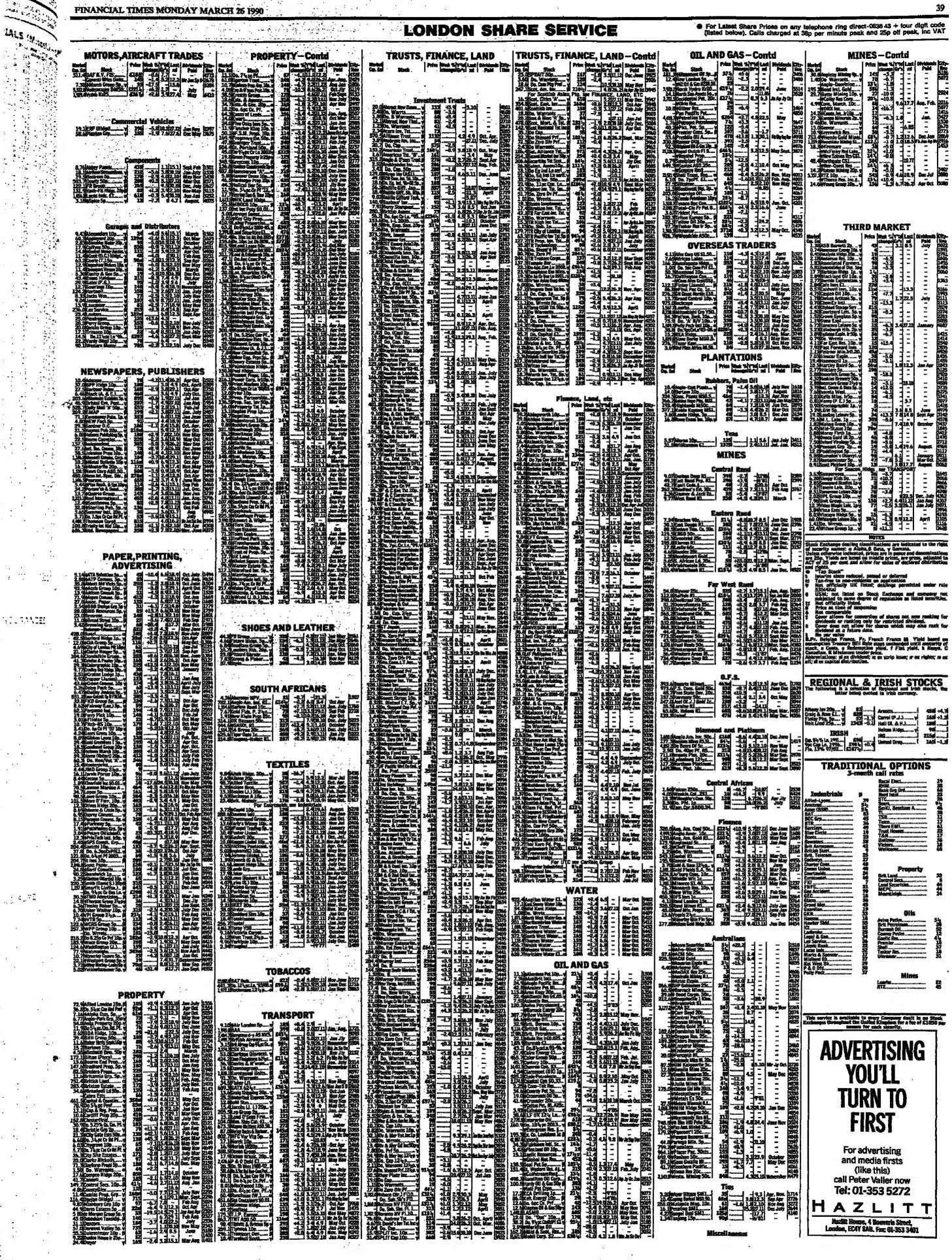
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#### Chances for outsiders in Japanese market

WHEN COCA-COLA first sought to enter the Japanese market in the early 1960s, it was warned that its normal sales methods would never work there. Undeterred, it bypassed local distributors and spent five years training Japanese bottlers to do things its way. Today, its distribution system is among the most effi-cient in the country and more profitable than its American

More than two decades later, when Unilever test-marketed Timotei shampoo in Japan, the initial response was discourag-ing. Yet the company decided to launch the product there anyway. In two years it was the country's best-selling shampoo, with 15 per cent of the market and access to three quarters of top retail outlets. Such successes show that, with persistence and enterprise, western companies can overcome the supposedly insu-perable obstacles to doing business in Japan. Indeed, more than 1,000 foreign com-panies have wholly or parityowned affiliates there, with sales of \$120bn and 260,000

Mid-life crisis

But the challenge nowadays may be less how to enter the Japanese market, than how to stay there. Writing in the McKinsey Quarterly, Mr Kevin Jones, of the management con-sultant's Tokyo office, argues that as foreign affiliates mature, they frequently dis-play symptoms of mid-life cri-

Most foreign companies first break into Japan either because they possess a clear technological edge or because they manage - often against difficult odds - to introduce a movel product or business con-cept. But too many fall to

brild on this early success.

A common pitfall is to under-estimate the ferocity of domestic competition. Though Full-Xerox and Procter & Gamble respectively pioneered the Japanese markets for photocopiers and disposable nappies, their early dominance was quickly eroded. Four years after Timotel was launched in Japan, 40 per cent of its market segment has been captured by local brands. Foreign companies' efforts to put things right often make them worse. Typically, their first response is to replace expatriate managers at their local affiliates with Japanese staff. That, however, frequently leads to misunderstandings and conflicts with head office, which responds by putting expatriates back in the top jobs.

Changing market
The heart of the problem is
that most foreign companies
still insist on centralising
authority for their Japanese
operations in head office. However, distance and lack of information about the fastinformation about the fast-changing Japanese market often prevent headquarters staff from reacting rapidly enough. They also balk at the costly investments in local staff training, product devel-opment and quality which are essential to succeed in Japan. Jones argues that mere tin-kering with local management is nointless. A more profound

restructuring is needed to enable Japanese affiliates to harness their parents' world-wide strengths effectively to local market requirements. The best solution is to transfer Asian regional headquarters to Japan and invest them with extensive decision-making

authority, as IBM, ICI and Dupont have already done.
Such changes can arouse strong bureaucratic resistance within companies, which may be why few have grasped the nettle so far. Yet it is worth remembering that Japanese companies confront at least as formidable. formidable a management challenge in complying with western government injunctions to transfer more vital management functions to their subsidiaries overseas.

Of course, Japanese companies have been far more successful in penetrating western markets than the other way round. But as Jones's article makes clear, there are oppor-tunities in Japan for the out-sider. If western companies fail to exploit them because they are not properly organ-ised or lack commitment, they can only give credence to the familiar Japanese criticism that they are not trying hard

he political shock waves had hardly stirred the calm of the elegant and breathtak-

ingly spacious Whitehall office the Government reserves for its Deputy Prime Minister, Lord President of the Council and Leader of the House of

tor more than haif a century could not be allowed to disrupt the politic unflappability which Sir Geoffrey Howe has made his political trademark.

The former Chancellor and Fermine Secretary at a feloude

The former Chancellor and Foreign Secretary – to friends calm and controlled, to enemies boring and uncharismatic – would admit that the Government's political fortunes look less than bright.

What he would not do was fuel the headlines proclaiming crises, turmoil and U-turns which have greeted the most serious political challenge it has faced since it first took office in 1979.

office in 1979. Nor would a politician who has at times been treated bru-tally by a Prime Minister he has worked with for nearly 20 years add to the speculation about Mrs Margaret Thatcher's grip on the Conservative lead-

Sir Geoffrey, who in his new role spends as much time as any politician in the Commons, is acutely aware of the gossip, rumours and intrigue which have been enlivening the bars and tea-rooms over the past few weeks. But nobody, he insists, knows whether - as last year against Sir' Anthony Meyer - Mrs Thatcher will face a contest in the autumn. If there is: "I have no doubt that Mrs Thatcher will react to it with the same firmness and success as she did last year, and that the party will con-tinue into the next general election under her leadership". So what was the significance of Mid-Staffordshire and of the national opinion polls showing the Government's position at its most precarious for 11

There was the traditional explanation of "mid-term blues" - the references to past occasions like 1981 and 1986, when the Conservatives' popu-larity temporarily plummeted. But Sir Geoffrey acknowl-edges also that the virtual disappearance of the centre par-ties and their replacement by a Labour opposition with the apparent support of more than 50 per cent of the voters have changed the political land-

changed the pointers and scape.

The triumphalism of 1988, when even he was tempted into talking of economic miracles, has gone. The Government now had to shoulder responsibility for allowing inflation to take a grip spain. It had to enoughe anew had to convince people anew that there was no alternative to its current high interest rate

policy.
While many Tory MPs are

MONDAY INTERVIEW

# Howe's News from Mid-Staffordshire of the biggest swing to the Labour Party in a by-election for more than half a century turning

Sir Geoffrey Howe, Britain's Deputy Prime Minister, talks to Philip Stephens

busy rewriting history to ensure that Mr Nigel Lawson, the former Chancellor, shoul-ders the blame, he is refresh-

ingly candid.
"In the days and months and "In the days and months and years when everything seemed to be going very well indeed, we were all of us prepared to share the praise that was heaped upon Nigel. I think it is entirely fair that we should share the responsibility with him. I certainly do."

Sir Geoffrey, who likes to think that as a young politi-

think that as a young politi-cian and pamphetieer in the 1950s and 1960s he was giving form to the liberal, free market policies which the Prime Minister then gave them her name

PERSONAL FILE

1926 Born Port Talbot, Glamorgan; educated, Win-chester and Cambridge 1952 Called to the Bar 1964 First elected to Com-

1970 Solicitor General in Heath Government
1974 Contested Tory party
leadership winning 19 1979 Chancellor of the Exche-

1982 Foreign Secretary 1989 Deputy Prime Minister

to, is equally clear about some-thing else.

There can be no U-turns.

Since his enforced move from the Foreign Office last
July, he has had more time for
his favourite hobby - making
speeches setting out the principles and philosophy behind the
Government's programme.
He has talked about turning

the Conservatives into a "lis-tening as well as crusading party", of "government by explanation", of the need for to recognise the central role of manufacturing industry in the

economy.

Those who think, however, that his mellow tones signal that he has gone soft in his commitment to "Thatcherism"

are quickly disabused. Celleagues may talk about a gen-tler Conservatism, about a less radical, more voter-friendly agenda, about a period of con-solidation, but he is as con-vinced as ever that there can

be no pulling back.
"This Government over the last decade has by general recognition really tackled seriously the long-term decline of Britain's economic perfor-mance. We have done that by bringing a radical agenda to bear and that agenda remains unfinished."

Some may be attracted by apparently easier options. But that is because "There still lurks in the heart of the British people the old willingness to turn away when the going

gets really rough".

There are some differences of emphasis. The starting rate or emphasis. The starting rate of tax at 25p is still too high, but the case for the Government to put its target of a 25p rate at the top of its list of priorities is hardly overwhelming.

ing.

There is also recognition that many of Britain's public services have become tatty and inefficient — the "chipped white cups of Dover" is one of his favourity physics. his favourite phrases. But structural changes in areas structural changes in areas
like health and education,
rather than a public spending
hinge, provide the answer.
Nor do Sir Geoffrey's recent
speeches on the central role of
manufacturing in the 1990s
mark a Damascene conversion
by the former Chancellor who
recided over the depostation

presided over the devastating industrial shake-out of the

industrial shake-out of the early 1980s.
Ministers need to show that they will conduct an intelligent dialogue with industry, that they will help in areas like research, education and training. But Sir Geoffrey is not in the business of stealing Labour's, or for that matter Mr Michael Heseltine's, corporatist clothes.

The Government's main task is to ensure that inflation is kept down and that the tax



'The radical agenda remains unfinished.'

"enterprise-friendly". What it must avoid is the impression that Government by intervention can somehow promote and achieve the suc-cess that eludes industry for

itself."

If Sir Geoffrey is as committed as ever to Thatcherism's domestic agenda, his views on Europe and, symbolic of that, on full British participation in the European Monetary System, remain deeply at odds with those of the Prime Minister.

He would not put it in those terms, but anyone scanning not fail to see the gulf.

Mrs Thatcher believes that
the tunnilmous events in Eastern Europe strengthen her case for a European Community of nation states committed to intense economic co-operation but ceding only a minimum of political sovereignty.

Sir Geoffrey sees it differently. He is sceptical about rushing to admit the newly-emerging democracies of Eastern Europe. The Community must not be exclusive or protectionist but: "The important thing is to maintain the miration where achieved in moratical are how achieved in moratical are seen as a series and in moratical are seen as a series and in moratical are seen as a series and in moratical area. cle we have achieved in west-ern Europe of, I think, house-

training the worst excesses of nationalism." Britain must play its part, and that includes membership of the EMS exchange rate mechanism.

While the recent message from No 16 Downing Street, if not directly from the Prime Minister, has been that Ger-

man monetary union may fur-ther delay Britain's decision, Sir Geoffrey insists it must not. The Government must not.
The Government must not.
The Government must stick
to the conditions laid down at
the Madrid summit last year.
Its European partners had
gone a long way towards fulfilling their side of the bargain,
and the most important obsizble now remains Britain's inflation rate.

"There is no suggestion that German Monetary Union has altered things either for ourselves or for the Community."
The commitment "remains exactly as defined in the Mad-

rid conditions". Sir Geoffrey is not talking about membership now while Britain's inflation rate is still rising - but neither must the Government wait until the rate is down to, say, the Ger-

man figure. Membership would "fortify our own anti-inflation policy, and "The sooner we are able to create the conditions, the better". That means, he agrees, that participation before the general election must be a pos-

sibility.

It was Sir Geoffrey's alliance with Mr Lawson to force Mrs Thatcher to accept the Madrid formula which confirmed the Prime Minister's decision to move him from the Foreign His reluctance to leave that

job and the accompanying unseemly bargaining over the title of Deputy Prime Minister, and over the provision of a country house at Dorneywood bardly left relations between the two at their best.

Though Sir Geoffrey secured the role in Cabinet committees

that had provided Lord White-law with considerable influence a few years earlier, the Downing Street information machine made it clear that he would not wield similar power. Depending on who one asks in the Whitehall rumour mill, relations between the two are

described as "cool", antagonis tic or at best businesslike. Sir Geoffrey, determined to make the best of his new role as the Government's busin manager, insists that much of manager, insists that index of the gossin is circular - simply a reflection of the way that journalists tend to "take in each other's washing". "The fact of the matter is "hat Manager Thatcher and I

that Margaret Thatcher and I bave worked curiously closely for a very long time," he says. Both had recognised since last July that "It was important for us to sustain a good working relationship and we have both consciously done that." They may speak frankly to each other but there is also warmth. So does Sir Geoffrey, who has made clear his interest in taking over if Mrs Thatcher steps down, see any hope at the age of 63 of ever succeeding

In a phrase curiously close to one employed so often by Mr Heseltine, he replies: "I camot

# Establishing the right to be left alone

F EVER 2 person has a right to be left alone by strangers without any pub-A strangers without any public interest to pursue, it must surely be when he or she is being treated in hospital. Yet, as the Court of Appeal lamented in a recent case involving the actor, Gordon Kaye, a remedy in English law is not always available for invasion of privacy.

invasion of privacy.

The case involved the unan-nounced and unauthorised entry by a reporter and a pho-tographer from the Sunday Sport into Mr Kaye's private room at Charing Cross Hospi-tal early last month, when he was recovering from brain sur-

was recovering from brain surgery.

All three judges were only too ready to grant Mr Kaye some relief if they had the power. Instead, they had to place only a limited restriction upon publication by the Sunday Sport, based upon one of the well-established rights of action. The paper was permitted to publish a story and any photographs only so long as photographs only so long as they told their readers that their action was done without Mr Kaye's permission; which they did.

Lord Justice Glidewell said that Mr Kaye's case provided a "graphic illustration of the desirability of Parliament con-sidering whether and in what circumstances statutory provi-sion can be made to protect the privacy of individuals." Lord Justice Bingham acknowledged how formidable are the prob-lems of "defining and limiting

lems of "defining and limiting a tort of privacy," but expressed the hope that the Calcutt committee's deliberations "may prove fruitful."

Lord Justice Leggatt was uninhibited in his call for reform. The right to privacy, he declared, "has so long been disregarded here, that it can be recognised now only by the recognised now only by the legislature. He noted that in the US there is a wealth of experience of enforcing the right of privacy, both under statute law and by the develop-

ment of the common law of England by American judges. Judges in England have Guy de Jonquières never been averse, when it suited them or when they



JUSTINIAN

thought that social conditions dictated it, to fill the more glar-ing gaps in the legal system. Only recently the House of Lords resorted to the common law in order to sanction the sterilisation of a woman who was mentally incapacitated, provided the patient's doctors attested that the operation was in her best interests. The judges did not throw the bur-den on to Parliament.

There are properly demands for a creative judiciary to oper-ate upon subjects which gov-ernments, for whatever reason, shirk. After all, the judges over

There are properly demands for a creative judiciary to operate upon subjects which governments shirk

the years have made the law of homicide and, despite recent varying pronouncements by the courts about the precise elements of the law of murder, Parliment has been expected to Parliament has been content to leave defining the crime of murder to the judges. Could the courts still develop

the count the courts still develop the common law in the way that their American counter-parts have done to establish the law of privacy? If the defi-nition and limitation on pri-vacy have so far defeated the attempts of skilled draughts men, there is a strong argument for letting the law grow out of a series of rulings in

individual cases.

The judges' riposts to the suggestion that they should construct a law of privacy is that it is too late in the day for

dies.

Historically, there has been no general principle of tortious hability, but the courts have given remedies for various forms of trespass and direct injuries. Other forms of harm, like libel and slander, later became redressable. Even today defamation is defined through case law rather than by statute.

through case law rather than by statute.

As is frequently stated by textbook writers and acknowledged by judges, the categories of tortious liability are not closed. There will be room for developing the law protecting the reputation of an individual to the protection of his dignity.

The newspaper industry is justifiably apprehensive of any new remedy for invasion of privacy. It fears it will be used to conceal the misdeeds of the rich and the powerful from investigative journalism.

A claim for damages for an invasion of privacy would operate much like the law of fibel, albeit in a wider sense. Editors and journalists would be bound, before deciding whether to publish, to have regard to the risk of a legal action for any invasion of privacy. The journalistic worry is that the courts might be prevailed upon frequently to intervene to forestall investigative journalism, or at least to prevent publication in the name of protecting privacy.

The cottri of appeal has reestablished a long-standing rule that judges will grant injunctions pending the trial of the libel action only very sparingly.

To justify the court granting

ingly.

To justify the court granting an interim injunction, it ought only to do so in only the clearest of cases where any jury would say at trial that the matter complained of was libellous and where, if the jury did not so find, the court would set so find, the court would set aside the verdict as unreasonable. If that is the rule for libel

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